



City of Rawlins, Wyoming

FY 2022-23 Budget and Supplemental Information



Table of Contents

Introduction

City Council.....	1
Department Head Team.....	2

Budget Message.....	3
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General Information

City Organization and Structure.....	11
Strategic Plan.....	12
Culture Statement.....	13

Department Summaries

Administrative Services.....	15
Community Development.....	17
Finance Department.....	18
Fire Department.....	19
Parks Department.....	20
Recreation Services.....	21
Shooting Range.....	22
Golf and Pro Shop.....	23
Police Department.....	24
Public Works Department.....	26
Attorney/Municipal Court.....	27

Summaries

All Funds Revenue and Expenditure Summary.....	29
Personnel Summary.....	31
Capital Summary.....	34

General Fund (General Government)

General Fund Summary (All Departments Including Recreation).....	40
General Fund Revenue.....	41
City Council.....	46
City Manager.....	49
City Attorney.....	52
Municipal Judge.....	55
Information Technology.....	58
Human Resources.....	61
CATS Bus.....	64
Finance.....	67
Non-Departmental.....	70
Public Works Administration.....	72
Central Shops and Warehouse.....	75
Streets.....	78

Building Maintenance Facilities.....	81
Community Development.....	84
Economic Development.....	87
Grant Writer.....	90
Building Code Enforcement.....	93
Police Department.....	96
Animal Control.....	99
911 Center.....	102
Fire Department.....	105
Code Enforcement.....	108
Ancillary Agencies.....	111
Nonprofit Agencies.....	113
Downtown Development Authority.....	115
Capital Improvements.....	117
Wyoming Community Gas.....	119
Other Financing Uses.....	121
Operating Transfers.....	123
General Fund (Recreation Departments)	
Combined Recreation Revenue.....	126
Golf Course Revenue.....	129
Golf Course Expenditures.....	132
Club House Expenditures.....	135
Recreation Grants.....	135
Recreation Center Revenues.....	140
Recreation Center Expenditures.....	143
Shooting Range Expenditures.....	146
Green Spaces Expenditures.....	149
Recreation Other Financing Uses.....	152
General Fund (Housing Funds)	
Dangerous Building Fund.....	155
Housing Loan.....	156
Capital Project Funds	
Impact Assistance Fund.....	159
Specific Purpose Tax 2019.....	160
Capital Facilities Tax.....	161
Specific Purpose Tax #1.....	162
Enterprise Funds	
Water Fund.....	166
Sewer Fund.....	174
Landfill Fund.....	180
Recycling Fund.....	186

Internal Service Fund

Self-Insurance.....192

Appendixes

FY 2022-2023 Salary Grade Plan.....197

Positions Assigned by Salary Grade 2022-2023.....198

6 Year Tentative Capital Replacement Plan.....200



City Council

Terry L. Weickum, Mayor

Jacquelin R. Wells, Vice Mayor

DeBari Martinez, Ward 1

Darril Garner, Ward 2

Linda Smith, Ward 2

Aaron Durst, Ward 3

Chris Weisenburg, Ward 3

Department Head Team

Shawn Metcalf, City Manager

Gwendolyn Wade, City Attorney

Michael Bennett, Municipal Judge

Michael Ward, Chief of Police

Blain Schumacher, Fire Chief

Jason Sehon, Recreation Director

Luis Lascano, Community Development Director

Cody Dill, Public Works Director

Thomas Sarvey, Finance Director

Lynn Shearer, City Clerk

Mira Miller, Community Relations Director

Stefanie Paulson, Human Resources Director

Nate Davison, Economic Development Director

Austin Gilbert, City Engineer

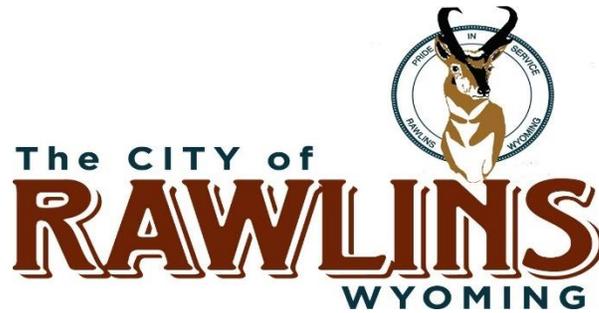
Gail Dahl, County Clerk

Josiah Peterson, IT Specialist

Andrea Hammond, Grant Writer

Pam Thayer, Downtown Development Authority Executive Director

Budget Message



Pursuant to the requirements of the Section 16-4-104 of the Wyoming State Statutes, as amended, the proposed FY 2023 budget is hereby submitted. The proposed budget totals \$41,865,926. This budget is set to be adopted on third and final reading on June 7, 2022. It is submitted with the belief that it represents a responsible plan of spending for the upcoming fiscal year. It serves as the policy and operational guide for the City for the upcoming fiscal year, which will begin on July 1, 2022, and ends on June 30, 2023.

General Fund

The FY 2023 Proposed Budget reduces costs to better match long term resources availability.

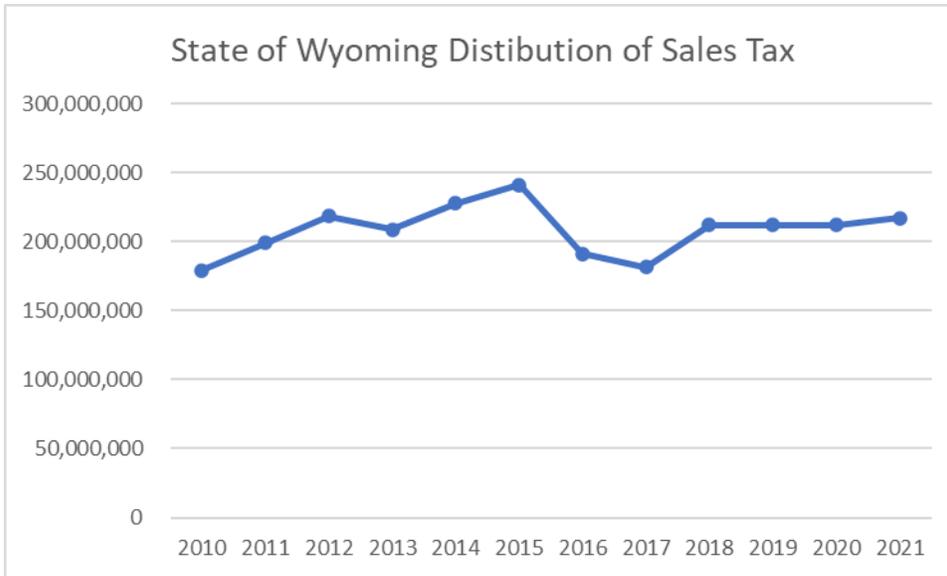
The General Fund proposed expenditure budget for FY 2023 is \$21,054,047. These expenditures are funded by \$14,099,641 in current year revenues and proceeds and \$6,954,406 in reserves. The reserves to be used are the result of unspent prior year's revenues that were placed into reserves with the intention of utilizing them to cover future years expenditures. The reserve amounts include \$4,500,000 from emergency reserves, \$1,217,586 for capital purchases, \$475,000 from housing reserves, and \$761,820 from FY 2022 American Rescue Plan proceeds. The FY 2023 Proposed Budget does not include the addition of any new debt or borrowings to fund operations or capital.

The FY 2023 Proposed Budget includes modest increases in most categories of revenue.

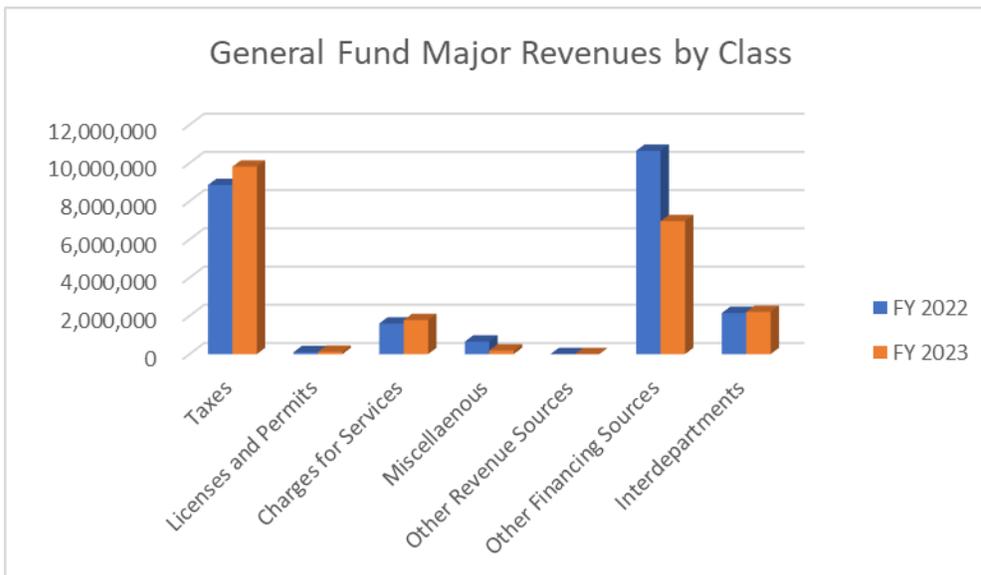
General Fund Revenue				
Class of Revenue	FY 2022	FY 2023	Change	%
Mineral Taxes	\$630,000	\$653,000	\$23,000	3.65%
Other Taxes	7,184,832	7,959,562	774,730	10.78%
Property Taxes	390,000	500,000	110,000	28.21%
Franchise Fees	641,200	694,000	52,800	8.23%
Licenses	54,500	54,500	0	0.00%
Permits	47,300	64,000	16,700	35.31%
Other Charges	176,700	135,100	(41,600)	-23.54%
Interdepartmental	742,038	844,556	102,518	13.82%
Police and Court	357,400	404,700	47,300	13.23%
Miscellaneous	110,500	183,500	73,000	66.06%
Other Revenue Sources	0	0	0	0.00%
Other Financing Sources	10,158,410	6,479,406	(3,679,004)	-36.22%
Transfers In	69,700	69,770	70	0.10%
Total Revenue	\$20,562,580	\$18,042,094	(\$2,520,486)	-12.26%

Annually, the City receives a long established proportionate share, based on population, of Severance Taxes and Mineral Royalties collected at the state level. For FY 2023 the expected amounts to be received will increase 3.65% over FY 2022.

The increase in General Sales Tax revenue stems for a general increase in most sectors of the economy, with the largest being in the energy related sectors. According to the January 2022 Consensus Revenue Estimated Group (CREG), tax collections from the mineral extraction industry have increased from the lows experienced in the second quarter of 2021 and improvement in oil and natural gas drilling activity are anticipated. Also, according to CREG, the flow of tax revenue from current wind power projects is expected to continue.



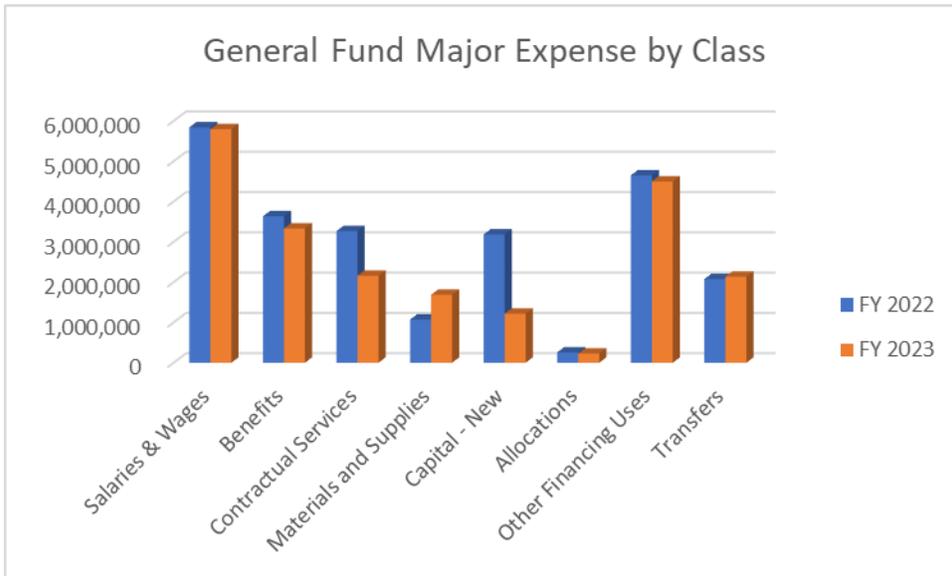
A new revenue to the General Fund is the result of the introduction of Horse Racing to the City of Rawlins. Anticipated taxes to be forwarded to the City are estimated at \$75K for FY2023.



Included in FY 2023 General Fund expenditure budget is a 3% COLA (Cost of Living Adjustment). The increase cost to the General Fund of the 3% increase is approximately \$184K.

The State of Wyoming’s Workers Compensation assessed premium is based on an employer’s experience rating that considers the active cases and the case reserves within a rolling three-year period. The City’s Workers’ Compensation premiums rate for FY 2023 increased from 3.35% to 5.58%, an approximate increase to the General Fund of \$126K.

Health insurance costs continue to raise for the City. An 8% increase is included in the budget for the City’s contribution leaving not cost to the employee.



The following vacated position were not re-budged in FY 2023:

City Attorney

- Deputy City Attorney

Community Development

- Equipment Mechanic

Police Department

- Code Enforcement Officer

Parks and Recreation

- Part Time Recreation Laborer

Community Development

- Custodian

Parks and Recreation

- Parks Technician

Additionally, general fund expenditures were reduced by \$2,931,277 from the prior year. The following are expenditure highlights from the FY 2023 General Fund Proposed Budget:

- \$110K removed from City Manager Department for Strategic Plan Projects
- \$100K removed from City Manager Department for Contingency
- \$78K removed from City Attorney Personnel Costs
- \$92K added to City Attorney for Consultant Contracts
- \$197K added for Information Technology Consultant Contracts
- \$143K added to Information Technology Software Renewals and Purchases
- \$59K added to Information Technology Material Purchases

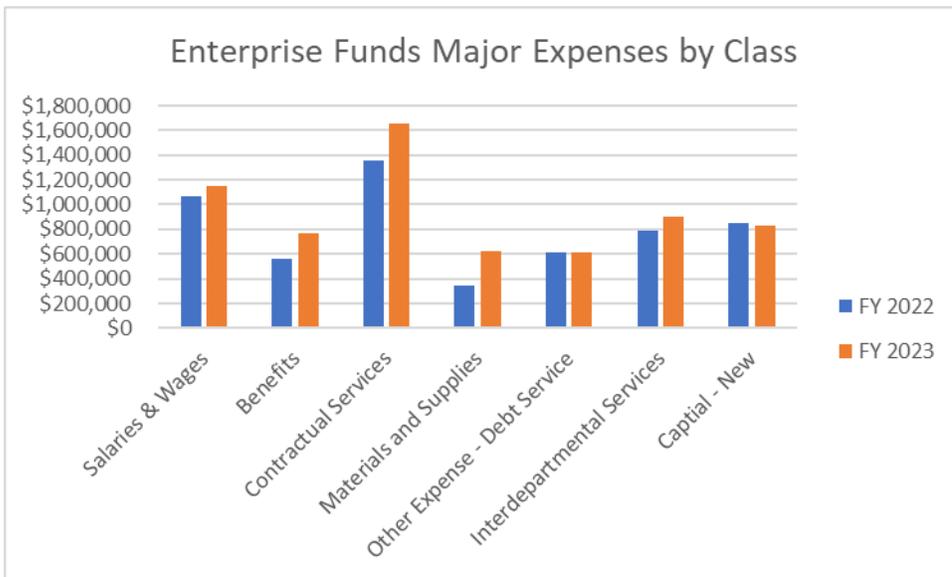
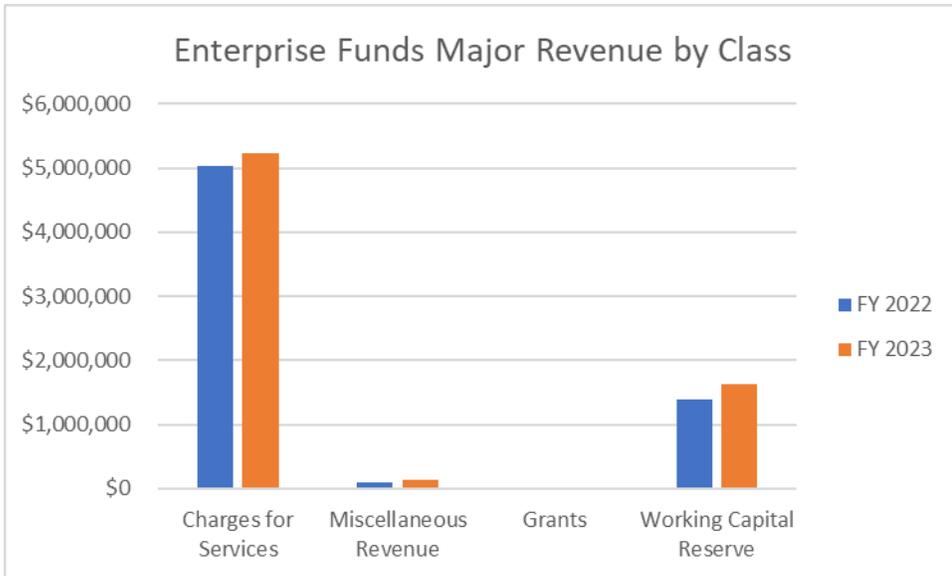
- \$20K added to Information Technology Capital Purchases
- \$50K added to Public Works Administration for Capital Purchases
- \$88K removed from Central Warehouse Personnel Costs
- \$1.8M removed from Streets Division Infrastructure and Vehicles
- \$330K removed from Building Maintenance Facilities for Facility Improvements
- \$95K removed from Building Maintenance Facilities Consultant Contracts
- \$290 removed from Community Development Maintenance
- \$78K removed from Police Department Personnel costs
- \$47K added to Police Department Capital
- \$22K added to Animal Control Capital
- \$45K added to 911 Center Consultant Contracts
- \$22K added to 911 Center system costs
- \$66K added to Fire Department Capital
- \$81K removed from Code Enforcement Personnel Costs
- \$58K added to Interdepartmental Services to Recreational Services
- \$85K removed from Golf Course Maintenance
- \$27K added to Golf Course Equipment
- \$18K added to Club House Personnel costs mainly temporary labor
- \$26K removed from Recreation Center maintenance costs
- \$35K removed from Recreation Center capital
- \$59K removed from Green Spaces maintenance costs
- \$47K removed from Green Spaces capital costs
- \$50K removed from Working Capital Reserve

The proposed General Fund FY 2023 budget contains \$1,217,586 in capital expenditures, a \$1,966,919 decrease from the prior year. Capital expenditures are purchased with funds from reserves. In FY 2023 many of the capital expenditures that traditionally were purchased with General Fund reserves were moved to the Impact Assistance Fund.

The Consumer Price Index increased 8.5 percent for the year ended March 2022, following a raise of 7.9 percent from February 2021 to February 2022. City operations are impacted by these increases as a significant expense of operating City services. Items most impacted are fuel, labor, energy and construction. In response to increases in inflation we are adjusting operations to reduce consumption and inputs where possible. It is anticipated that the impacts of inflation will affect the decisions and operations of the City for the near future.

Enterprise Funds

The FY 2023 Enterprise Funds proposed budget contains operating and capital expenses totaling \$6,989,071, an increase of \$456,163. These expenses are funded by \$5,230,500 in charges for services, \$129,800 in miscellaneous revenue and \$1,628,771 in cash reserves. Included in expenses is \$833,000 in capital expenses, \$350,000 for contingencies, and \$88,961 in emergency reserves.



The following are expenditure highlights from the FY 2023 Enterprise Funds Proposed Budget:

- \$40K added to Water Distribution Consultant Contracts
- \$15K added to Water Distribution Travel and Training
- \$364K added to Water Distribution Capital Expenses
- \$30K added to Water Treatment Consultant Contracts
- \$235K added to Water Treatment Plant Chemicals
- \$30K added to Water Treatment Materials
- \$71K added to Water Treatment Interdepartmental Services
- \$156K removed from Water Fund Contingency

- \$73K added to Sewer Collection Personnel Costs (changes in benefits)
- \$15K added to Sewer Collection Travel and Training
- \$280K removed from Sewer Collection for Capital Expenses
- \$94K removed from Sewer Fund Contingency
- \$152K added to Landfill for Equipment Leases
- \$253K removed from Landfill Contingency
- \$88K added to Recycle Fund for Personnel Costs (changes in benefits)
- \$85K added to Recycle for Equipment Expenses

One shift in revenue is the proposed increase in rates for Recycling. The increase in rates are projected to increase revenue by \$150K.

Impact Assistance Fund

The FY 2023 Impact Assistance Fund proposed budget contains \$4,107,000 in expenditures. These expenses are funded by \$307,000 in current year revenues and \$3,800,000 in reserves. The FY 2023 proposed budget contains \$2,356,192 in planned projects, leaving \$1,750,808 for water related projects. These funds were placed into reserves in prior years for the purpose of future capital expenditures.

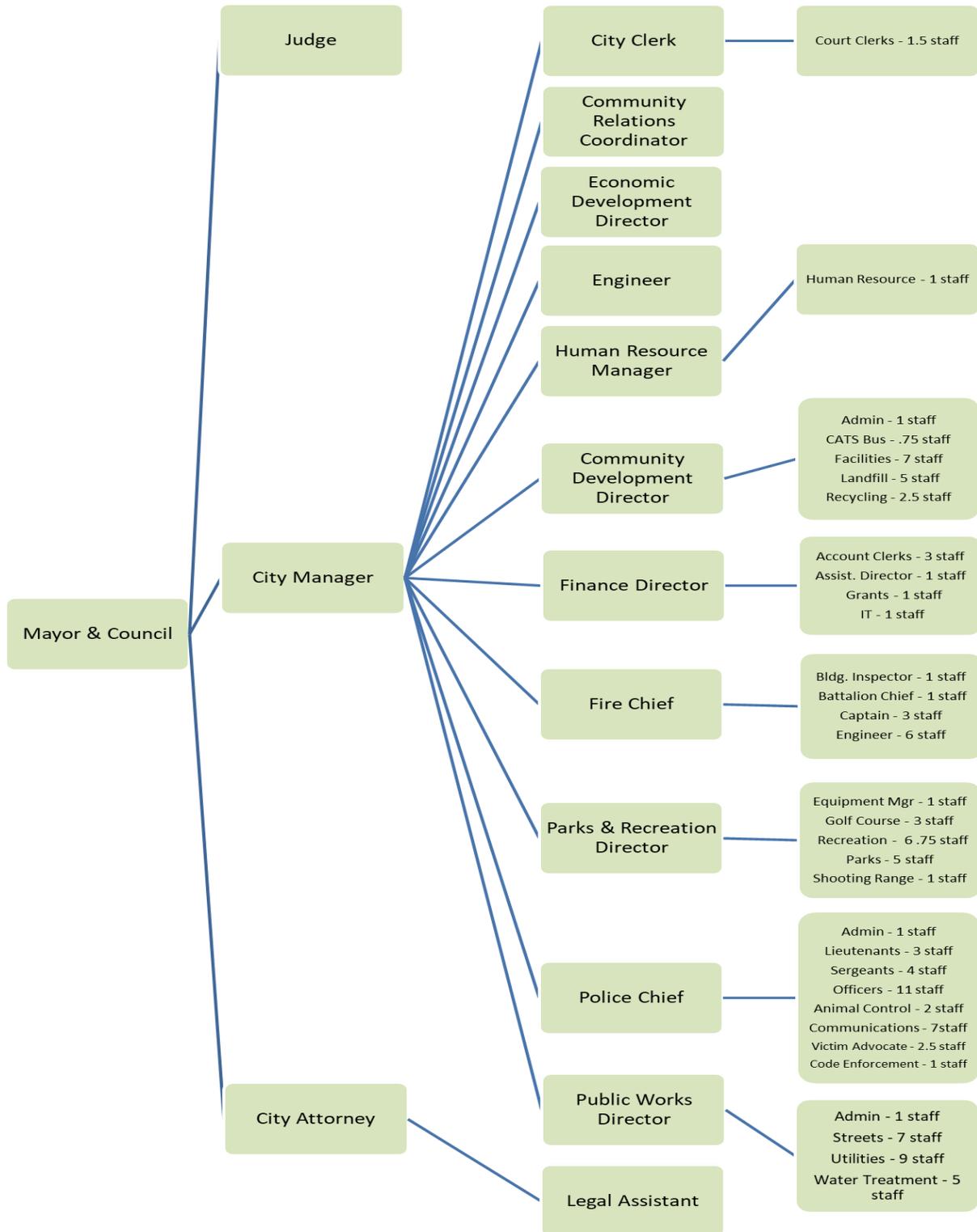
Conclusion

Balancing the needs of residents, staff, families and taxpayers within available resources is always a demanding process that we do not take lightly, especially with the backdrop of the challenges currently being faced. Despite the circumstances, the City remains committed to approaching every financial decision with a resident-centered focus in line with our strategic plan. The FY 2023 Proposed Budget represents slight shifts in proposed revenue sources compared to that experience in recent years. A long-term financial plan will allow adjustments to spending and services with an intention of a gradual changes in service levels over time. Actual results versus the long-term financial plan will continually be updated to reflect changes in revenue and expenditures going forward. The Proposed Budget provides some flexibility for a somewhat uncertain future with revenue and expenditures possibilities and moves toward the staffing goals determined by the City to be priority items.

Respectfully,

Shawn Metcalf, City Manager

City Organization and Structure



STRATEGIC PLAN FY23

Vision

Rawlins is a unique and vibrant city where genuine, resilient residents enjoy living in an appealing, safe and welcoming community filled with boundless opportunities.

Mission

The City of Rawlins is dedicated to building public trust by providing exceptional services in a professional, safe, transparent, and fiscally responsible manner.

Directives

Employees

Beautification

Infrastructure

Community Trust & Engagement

Community & Economic Development

Programs & Projects

1. Continue employee appreciation efforts.
2. Finalize and implement Salary Study, including increases.
3. Continue annual legal training to Council and Staff.
4. Continue monthly safety committee & safety training.
5. Ongoing communication efforts through monthly City Manager Report.
6. Develop and implement financial policies.
7. Continue revision of police civil service policies.
8. Continue revision of Employee Personnel Policies.
9. Implement employee culture statement.
10. Update safety data sheets/processes.

1. Create phased plan to address entryway and right-of-way aesthetics.
2. Implement penalty policy for vacant and dilapidated bldgs.
3. Work with County and WAM to recognize liens on dilapidated buildings.
4. Find funding for citywide business assistance program.
5. Revamp and implement free landfill program.
6. Implement Downtown Banner Program.
7. Continue Clean-Up projects.
8. Continue Adopt-A-Street program/spot.

1. Upgrade water infrastructure, including springs, wells, and transmission lines.
2. Contest and/or mitigate proposed floodplain.
3. Connect raw water line to cemetery with 6th Penny funds.
4. Begin water meter improvements.
5. Build skate park.
6. Build dog park.
7. Partner in outdoor ice rink.
8. Create infrastructure depreciation plan.
9. Conduct a study of municipal rates.
10. Upgrade Park infrastructure.
11. Create tree inventory and maintenance plan.
12. Continue working on Edinburgh Street rebuild.

1. Produce and distribute City View newsletter.
2. Redo Sound/Video System in Council Chambers.
3. Host Town Halls and Surveys as Needed.
4. Continue annual Community Feedback Survey.
5. Continue volunteer training and recognition program.
6. Have "Meet Your Council" booth at events.
7. Create annual police report.
8. Transition domain and email to .gov
9. Release information from all departments through multiple channels.
10. Develop annual audit plan for improved cybersecurity.

1. Complete and implement economic development plan.
2. Create a quality experience for incoming and existing businesses.
3. Create list of available development properties.
4. Identify and address dangerous and dilapidated buildings for redevelopment.
5. Identify programs and incentives to become more business friendly.
6. Pursue broadband enhancements.
7. Update Title 19.
8. Expanded programs for businesses county-wide Innovation Center "HUB".
9. Begin Rebranding/ Theme w/ community feedback.
10. Revamp and increase recreational opportunities.

Measures of Success

Maintain increased number of applicants
Maintain increase in number of voluntary certifications and trainings
Positive feedback in employee check-ins
Decrease in turnover & employee issues
Happier employees through trust

Decrease in the number of dilapidated or dangerous buildings
Increase in code compliance
Improvement reflected in community survey
Increase in volunteers for trash cleanup days

Our source water resources are protected
Increase in safety for citizens in City parks
Improvement reflected in community survey

Information available for public in a variety of media formats
Increase in involvement between the City and the community
Increase of press releases, social media posts, website updates & utility bill messages
Improvement reflected in community survey

Increase in shovel-ready properties
Increase in sales tax revenues
Increase in workforce
Increase in diversity of goods, services, and industry
Increase in tourism
Decrease in unused/vacant buildings



Culture Statement

Our happiness and success depend on building and maintaining relationships of **trust** with one another. Trust cannot exist without compassion, competence, and integrity. The following are examples of how to build trust and are not intended to be an all-inclusive list.

Compassion

“Nobody cares how much you know, until they know how much you care.” – Theodore Roosevelt

- Be respectful, kind, and thoughtful
- Get to know your colleagues
- Listen, understand, and accept constructive feedback
- Praise others in front of others
- Care for yourself personally, so you can care for others
- Collaborate with other departments, we are one giant team
- Offer to help a co-worker, especially when the going gets tough
- Remember the whole, instead of just your part
- Recognize that no-one is perfect
- Address issues directly with the person, in a private setting, instead of gossiping about them

Competence

“In whatever you do, strive to be the best at it.” – Aliko Dangote

- Have a strong work ethic and strive to produce high-quality work consistently
- Practice effective communication
- Come up with solutions to problems rather than giving them to others
- Continue your education, attend trainings, obtain certifications
- Know your trade and recognize there is always more to learn
- Don't be afraid to ask for help
- Bring your “A” game
- Be creative and suggest new ideas
- Act with professionalism

Integrity

“Integrity is doing the right thing, even when no one is watching” – C.S. Lewis

- Always be honest
- Practice transparency and open communication
- Be forthcoming with important information
- Be responsible for your actions and learn from your mistakes
- Be consistent and fair
- Hold yourself accountable for your own actions
- Respect yourself and others around you, no matter where you are

Administrative Services



City Staff Clean-Up Day

Staff: 7 Full-Time

Budget: \$1,186 k

The Administrative Services Department includes staff focused on widely varied programs. This department's divisions are: City Manager, Clerk, Community Relations, Economic Development, Engineering, and Human Resources. We strive to create a quality experience for the City Council, City Employees, and Residents.

FY 2021 - 2022 Accomplishments:

- Gathered approximately 250 responses from our Community Feedback Survey which showed significant improvements in nearly every City department. We saw an astounding 19% increase in residents who reported that they believe the City is going in the right direction
- Implemented a new software called Action Strategy to monitor progress on the Strategic Plan
- With the help and support of City employees, we defined what kind of culture we want at the City of Rawlins—a culture of TRUST. This Culture Statement is on walls at every City building
- Held numerous “Behind The Scenes” community videos with various department heads
- Conducted a strategic planning retreat, where Council further defined projects that would help move the strategic plan forward in the best possible way
- Provided a weekly communication update to City Council and Employees via the “Friday Focus” program
- Partnered with Parks & Rec to produce and distribute new “City View” magazine
- Created new Volunteer Appreciation committee and the Community Builder Award
- Revised Fire Civil Service Rules in conjunction with Fire Commission, Fire Department, and Council
- Updated job descriptions City-wide to outline employee responsibilities
- Completed and presented to Council a salary study philosophy and implementation numbers to provide a basis for fair pay in all positions city-wide
- Economic development worked with three companies that will soon be fully operational; these businesses will enhance the quality of life through expanded services for residents, create employment opportunities, and support Rawlins tax revenue generation
- Received a \$50,000 Economic Development Planning Grant
- Established collaborative coalition of local economic development groups/professionals
- Selected and hired a consultant to propose rate options to address the Water Fund budget deficits
- Awarded and began development of Cemetery Waterline project, including planning for additional lines to other green spaces in the future
- Researched and amended engineering contract to study Hogback Lake as a potential mitigating area of the proposed FEMA floodplain

Administrative Services



January 2022 Community Builder Award - Rawlins Middle School

Continued...

FY 2022 - 2023 Focuses:

- Continue implementing the Strategic Plan to accomplish the Council's Mission, Vision, Directives, Initiatives and Measurements of Success
- City Manager to hold quarterly status/check-in meetings at City Council meetings to provide City Council and the community with important updates on the Strategic Plan as well as make modifications to current efforts if needed
- Produce a monthly "City Manager's Report" with updates for the City Council, Employees, and Community on previous months accomplishments and future projects being worked on
- For any new elected officials, we will provide trainings via department heads, legal, and one-on-one meetings with the City Manager, and a tour of the City
- Administer, for the third consecutive year, a Citizen Feedback Survey to gather feedback on the City's progress being made in each department and overall progress as a City
- Implement Salary Study and compensation strategy
- Complete revision of City of Rawlins Employee Handbook policy manual
- Review and update Rawlins Police Civil Service rules, policy and procedures
- Complete and implement a comprehensive economic development plan
- Attain "business friendly" reputation by improving the process of starting and doing business in Rawlins
- Inventory properties throughout the city to identify opportunities to attract development, advance beautification efforts, and mitigate risks to safety
- Create and implement a formal Economic Development program
- Create and launch City rebranding and theme selection campaign with community feedback
- Oversee all engineering of all City projects
- Lead design and timing of Phases II-V of the Water Rehabilitation Project
- Work with WYDOT on both the 6th Street Bridge and US 287 Pedestrian Underpass
- Finalize design and access for Edinburgh Rebuild, funded by 6th Penny Specific Purpose Tax
- Continue assessment and mitigation of proposed FEMA floodplain
- Finalize engineering of Cemetery Waterline funded by 6th Penny Specific Purpose Tax
- Update the Supervisory Control and Data Acquisition System (SCADA) for Water Treatment



Staff: Admin—2 F/T, CATS Bus—1 ¾ Time, Facilities/Shop—7 F/T, Landfill/Recycling—7 F/T, 1 P/T

Budget: \$3,092 k

The Community Development Department strives to provide professional and considerate services for all Community Development functions, including construction, planning & zoning, landfill, recycling, shop, facilities, and the CATS Bus. Community Development also manages two quasi-judicial boards: Planning & Zoning Commission and the Board of Adjustments.

FY 2021-2022 Accomplishments

- Purchased new tire rack, safety stands and computer diagnostic machine to improve shop efficiency and safety
- Reincorporated Janitorial as staff positions, instead of a contracted positions
- Replaced flooring at Public Works/Community Development and Rawlins Family Recreation Center
- Built interior wall at City Hall
- Took on management of Section 8 Housing and Community CATS Bus
- Updated Titles 16, 18, and 19 with a focus on accessory structures and RV/Mobile homes
- Work with developers, including Rawlins Plaza, West End, Hospital and more
- Greatly improved recycling procedures to increase staff efficiency and cleanliness
- Updated method for selling recyclables to greatly increase income
- Landfill scored 100% on the Department of Environmental Quality annual surprise inspection
- Renewed permit to maintain our transfer station to collect Municipal Solid Waste to haul to Casper

FY 2022-2023 Focuses

- Purchase CATS Bus to reduce costs and provide additional seating and improved ADA Accessibility
- Replace the roof at the Family Recreation Center
- Replace boilers and air conditioning at the Police Department
- Update Title 19, with focus on zone definitions and permitted uses in Commercial and Industrial Areas
- Update forms and procedures for Board of Adjustments, Planning and Zoning, and other Community Development processes
- Repair the Municipal Solid Waste Transfer Station
- Implement Free Landfill Voucher program
- Continue discussion with Wyoming Recycling and Recovery Association re: Material Recovery Facility
- Expand the 24-Hour Recycling drop-off to improve safety and staff efficiently
- Erect new building to store recyclables and increase income
- Upgrade baler for cardboard to increase income and reduce required staff time

Finance Department



Staff: 7 Full-Time

Budget: \$1,211 k

The Finance Department mission is to be a good steward of the fund's received, improve transparency, and provide valuable information to the City Council. The IT division strives to provide high-quality information technology services to all City departments. The Grants division researches and applies for funding for all Department and Strategic Plan needs.

FY 2021 - 2022 Accomplishments:

- Completed a 10-year capital improvement plan for all departments
- Cut over \$1,000,000 out of the general fund expenditures to bring the budget closer in line with ongoing revenues. Will be proposing rate increases in the water and recycle funds to sustain ongoing City needs
- Completion of FY20 audit
- Grant writer has written 23 grants totaling \$11,556,928, including grants for water infrastructure, parks, fire equipment, facility improvements, Victim Advocates services, and floodplain mitigation
- Completed Cybersecurity Audit for 2022
- Began transition towards .gov via request for obtaining domain
- Implemented new broadcast system for livestreaming meetings

FY 2022 - 2023 Focuses:

- Revamp financial policies (i.e. purchasing, investment, etc.)
- Build capital assets/depreciation plan into Caselle (accounting software) to ensure funding is available in the future when capital items need replacement
- Conduct a study of all municipal rates (via 3rd party and each dept)
- Finish FY21 and FY22 audits
- Work towards the national Government Finance Officers Association awards for fiscal reporting
- Crosstrain employees on payroll processes
- Provide transparent/understandable financial reporting to Council, Staff, and Residents
- Conduct a study of all municipal rates to determine if rates are appropriate or if they need to be adjusted. We will be looking for ways to increase revenue in the general fund
- Implement outsourcing of utility billing
- Implement Caselle Connect Online for all departments
- Completely transition city to .gov domain
- Develop cybersecurity policies for city usage
- Identify, track and apply for all federal infrastructure funding across all sources
- Continue to apply to grants for all departments and strategic plan initiatives



Staff: 12 Full-Time and 17 Volunteers

Budget: \$1,586 k

The Rawlins Fire Department is committed to providing first-class Fire Protection and Emergency Medical Service response to the City of Rawlins. We maintain two fire stations to provide the national standard in response times throughout our community. The Building Official is also now a part of the RFD.

FY 2021 - 2022 Accomplishments:

- RFD career and volunteer firefighters logged over 3,000 hours of training for the first time
- Interim Captain Paul Hardy won the City of Rawlins Max Dutton Award. This award distinguishes an individual for honesty, responsiveness to members of the public, accountability, maximizing one's potential, and making a difference
- Training Certifications: 32
- Annual Responses: 1196, including two CPR saves
- Total Building Inspections, including Fire Inspections: 628
- Purchased a new, fully equipped Advanced Life Support Ambulance using Impact Assistance Funds from Power Company of Wyoming
- Revised Fire Civil Service Rules in conjunction with Fire Commission, Human Resources, and Council
- Authored \$2.3 million in grants for PPE and Apparatus
- Closed out one dangerous building by working with the owner to abate dangerous conditions
- Established inspection processes with all contractors

FY 2022 - 2023 Focuses:

- Certify all firefighter to their next promotable level
- Upgrade our SCBA and PPE to meet NFPA Standards
- Continue State Fire Marshal's Office 307 Community Risk Reduction initiative to "Install inline O2 cannula thermal devices in 100% of all identified homes using medical oxygen in Wyoming"
- Train and certify all firefighters as Hazardous Material Technicians
- Complete feasibility study for Police/Fire Joint Facility
- Obtain Public Access AED's and train city employees on their use
- Initiate a Critical Incident Stress Team to support city-wide first responders
- Establish a process for Building Complaints with clear follow-through
- Assist Community Development with the modifications to Title 19
- Reach out to other Municipalities on how they address their dangerous buildings

Parks and Recreation Department: Parks



Staff: 5 Full-Time and Seasonals

Budget: \$645 k

The Parks and Recreation Department is committed to providing quality parks and recreation opportunities in an effort to improve the quality of life for Rawlins residents.

FY 2021-2022 Accomplishments

- Began working on developing tree maintenance plan
- Corrected irrigation deficiencies identified in green belts and parks system
- Worked with Generals to make necessary field improvements at the Sports Complex.
- Maintained and improved the appearance of all City parks and properties, including City Hall landscaping
- Concrete repairs to Rob Roy Park should be finalized by the end of FY 21-22
- Funded, received community feedback, and designed both Dog Park and Skatepark
- Developed cross training program between parks crew and golf course crew

FY 2022-2023 Focuses

- Continue beautification efforts at all parks and green spaces to support the Strategic Plan
- Repair concrete and install Skatepark at Key Club Park in summer/fall 2022
- Create Dog Park with fencing and signage at Key Club Park in fall 2022
- Continue efforts to develop a plan to replace “end of life” trees on City properties
- Implement software solutions for infrastructure and equipment tracking
- Implement weekly and monthly parks and facility safety inspections
- Continue to correct irrigation deficiencies identified in parks and green spaces
- Develop Maintenance Standards for entire park system
- Work with consultant to develop a plan for west end entryways as well as part of future 6th Penny expenditures
- Work on developing Facility Use Agreements and MOU’s with organizations and agencies utilizing City parks and facilities
- Update Safety Data Sheets for safe chemical handling

Parks & Recreation Department: Recreation Services



Staff: 6 Full-Time, 1 ¼ Time, and Seasonals

Budget: \$951 k

The Parks and Recreation Department is committed to providing quality parks and recreation opportunities in an effort to improve the quality of life for Rawlins residents.

FY 2021-2022 Accomplishments

- Parks and Recreation Committee created and held first meeting
- Gym Floor scheduled to be resurfaced by mid July 2022
- New flooring and equipment installed at the Recreation Center
- Newsletter and Recreation Activity Guide has been published and distributed twice to residents in Rawlins and Sinclair
- New recreation programs were introduced at the Recreation Center
- First Leisure Class "Introduction to Fly Tying" was introduced and well received
- Hydration stations installed at Recreation Center

FY 2022-2023 Focuses

- Develop and implement Indoor Roller Skating program including skate nights and skate parties
- Continue revamping and developing new recreation programs, events and leisure classes
- Promote the use of parks through events and programs
- Develop programs and events for middle school age kids at the Recreation Center
- Attend community events to promote Parks, Shooting Ranges, Recreation Center and Golf Course
- Host the 1st Annual Bark in the Park event at Washington Park

Parks & Recreation Department: Shooting Ranges



Staff: 1 Full-Time and Seasonal

Budget: \$129k

The Parks and Recreation Department is committed to providing quality parks and recreation opportunities in an effort to improve the quality of life for Rawlins residents.

FY 2021-2022 Accomplishments

- 300-yard rifle range safety modifications 75% complete
- Improved marketing indoor and outdoor range facilities throughout Wyoming
- Rebuilt archery frames

FY 2022-2023 Focuses

- Complete road repairs for outdoor range
- Install lighting for outdoor garage facility
- Work to bring additional shooting events to indoor and outdoor shooting facilities
- Replace trap thrower kit
- Replace shooting barriers and flooring

Parks & Recreation Department: Golf Course & Pro Shop



Staff: 3 Full-Time and Seasonals

Budget: \$808 k

The Parks and Recreation Department is committed to providing quality parks and recreation opportunities in an effort to improve the quality of life for Rawlins residents.

FY 2021-2022 Accomplishments

- Developed and promoted regular hours for the Pro Shop to be open during winter months
- Closed the 2021 season with all irrigation heads and valves working properly
- Promoted golf to younger players by hosting youth programs and offering youth lessons
- Water greens during winter months to ensure quicker come-back of greens in the spring
- Purchased and received new greens covers to protect greens during winter months
- Developed cross training program between parks crew and golf course crew

FY 2022-2023 Focuses

- Maintain golf carts to ensure another season before ordering new ones for 2023 season
- Make landscape improvements to clubhouse area and sign across from maintenance shop
- Make repairs to cart path utilizing Impact Assistance Funding
- Increase merchandise inventory in pro shop
- Paint club house and pump house
- Make improvements and beautification efforts to pump house area
- Install chipping area near putting greens
- Replace fairway mowers and greens mowers (1 each)
- Replace (1) John Deere Pro Gator
- Repair/replace holding tank for restrooms near hole #6

Rawlins Police Department



Staff: 19 Sworn Officers, 7 Dispatchers/Records, 2.5 Victim Advocates, 2 Animal Control Officers, 1 Code Enforcement Officer, 1 Administrative Secretary and 7 Volunteer Victim Advocates

Budget: \$3,996 k

The mission of the Rawlins Police Department is to work in partnership with the community by providing safety and security through fair, dependable, and professional police services.

FY 2021-2022 Accomplishments:

- Recruited and hired three officers
- Filled detective position with current officer
- Conducted numerous officer testing processes
- Maintained training standards for all personnel
- Continue to staff SRO position in CCSD 1
- Created complaint tracking system
- Updated Use of Force review process
- Continued re-write of Police Commission Civil Service Rules
- Continued to work with City Finance to procure capital items
- Awarded Victim Advocate grant to maintain services
- Implemented two mobile dispatch units capable of being deployed from off-sites
- Recruited, hired, and trained dispatcher
- Updated landscaping at the Rochelle Animal Shelter

Public Relations:

- Annual National Night Out – Bolton Park
- Quarterly TIPS Training
- Career Day at the Rawlins High School
- Annual events such as Downtown Trick or Treating, Starlight Parade, Carbon County Fair Parade, Music in the Park, Latino Festival
- Partnership with Rawlins faith leaders Cares Coalition
- Rawlins High School Job Shadowing Program
- Commitment to the CCSD 1 School Resource Officer program

Rawlins Police Department

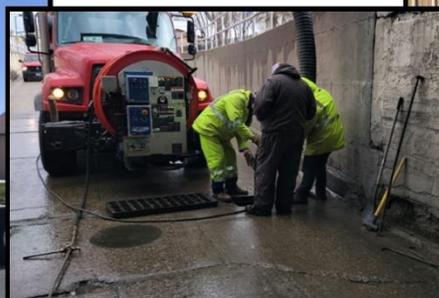


Continued

2022-2023 Focuses:

- Continue to send officers and professional staff to approved training to maintain the mission of the department and the City of Rawlins and Peace Officer's Standards and Training (P.O.S.T.)
- Recruit, hire, and retain a professional work staff for all currently open positions, including four open sworn officers and one dispatcher
- Replacement of two K-9 vehicles and two patrol vehicles
- Continue records retention compliance with state and federal requirements, including the implementation of the National Incident Based Reporting Systems (NIBRS)
- Reapply for the Victims Advocate Grant to maintain our staffing levels to continue to provide support and services to the victims of crime
- Increase training opportunities for personnel to ensure the highest level of professional service.
- Continue to provide employees with the proper and best equipment
- Replace Department handguns (current handguns issued ten years ago)
- Move forward with a feasibility study intended to assess current police and fire facilities
- Continue to staff the School Resource Officer position and provide a safe learning environment for students and staff in Carbon County School District 1
- Continue and expand community engagement activities
- Continue to assess and update the Department's Policy Manual in partnership with the Daigle Law Group
- 911 system upgrade (Viper system) to provide faster service by speeding up network switches allowing for faster answering of calls and transfers and updated reporting for statistics and easier troubleshooting of problems
- Add to capabilities of Rochelle Animal Shelter by improving outdoor space
- Create and distribute Annual Police Report, which will provide information on the Department structure and functions, as well as statistics on police response and crime

Public Works Department



Staff: Administration—2 F/T, Streets—7 F/T, Utilities—9 F/T, Water Treatment—5 F/T

Budget: \$5,782 k

City of Rawlins strives to keep dedicated employees providing courteous and quality public works services that support a thriving and inviting community in which everyone can grow and be proud.

FY 2021-2022 Accomplishments

- Assessed, prioritized, and began work on source water infrastructure
- Reduced turnover, including retaining all Streets Division employees
- Actively implement Safety protocols, including weekly tailgate safety trainings
- Oversaw design and construction of Walnut Street 6th Penny Specific Purpose Tax Project
- Continued design for Edinburgh Rebuild, including water and sewer
- Completed over \$1m in street rebuild and wear coursing for the 5th year in a row
- Updated in-town striping plan
- Implemented water restrictions to help maintain water for household and safety
- Repaired five locations on the Steel Transmission Line which brings water into town from the Basin
- Funded and replaced 10,000 feet of wood stave pipeline in the Sage Creek Basin
- Installed hydrants at Miller Hill and Rochelle Ranch Golf Course
- Stevie Osborn traveled to DC to represent the statewide Water and Wastewater Apprenticeship program
- Continued ongoing preventative maintenance in sewer system
- Installed new pumps at Wastewater Treatment Plant
- Hosted all Rawlins Elementary School 2nd grade students for Field Trip at the Water Treatment Plant

FY 2022-2023 Focuses

- Begin full design and prioritization of source water infrastructure projects as funding allows
- Work on all prioritized and funded source water infrastructure projects
- Fund and install water meter installation and replacement
- Install a Low Water landscape at the Community Development/Public Works building
- Secure funding to stripe downtown streets area
- Finalize Rawlins Municipal Code 13:10 Water Use Management
- Update streets and sewer replacement plans
- Begin efforts to comply with the EPA's Lead and Copper Rule update, including applying for outside funding
- Begin taking protective action for source water as recommended in the Source Water Protection Plan
- Maintain stores of needed parts and supplies for all divisions in case of failure
- Bring pre-treatment plant online and functioning well
- Continue regular maintenance of all infrastructure

Attorney/Municipal Court



Staff: 3 Full-Time and 2 Part-Time

Budget: \$608k

The Attorney and Municipal Court:

- Provide timely, ethical and skilled services to the Rawlins City Council, staff and volunteers.
- Maintain detailed knowledge of laws regarding employment, administration, police, planning and zoning, Wyoming State Statutes, and more.
- Act as criminal prosecutor for municipal offenses.
- Represent city in any necessary civil litigation.
- Review all ordinances and resolutions.
- Review all bid packets, contracts and other legal agreements.
- Process all public records requests.
- Enter citations, take payment, follow legal procedures for processing of not guilty pleas and failure to appear citations, prepare orders, making sure all requirements are met for sentences ordered by Judge.

FY 2021 - 2022 Accomplishments:

- Processed 1077 citations and prosecuted over 100 criminal cases
- Provided specialized legal training to City Council, Department leadership, & Board and Commission Members
- Managed multiple interim attorney staff needs throughout the recruitment and hiring process
- Purchased and implemented new court software (Fullcourt Enterprises)
- Worked with various attorneys, courts and defendants to successfully adjudicate criminal cases

FY 2022 - 2023 Focuses:

- Establish productive working relationships with Council and staff
- Review and prioritize updating of Rawlins Municipal Code
- Digitize Public Records Request process
- Continue to efficiently adjudicate criminal cases
- Continue to learn and become more proficient in the new court software (Fullcourt Enterprises)
- Assist defendants, victim and witnesses through the criminal justice system
- Continue to work with various departments to successfully implement and complete projects for the benefit of the City

All Funds Summary

All Funds Revenue and Expenditure Summary

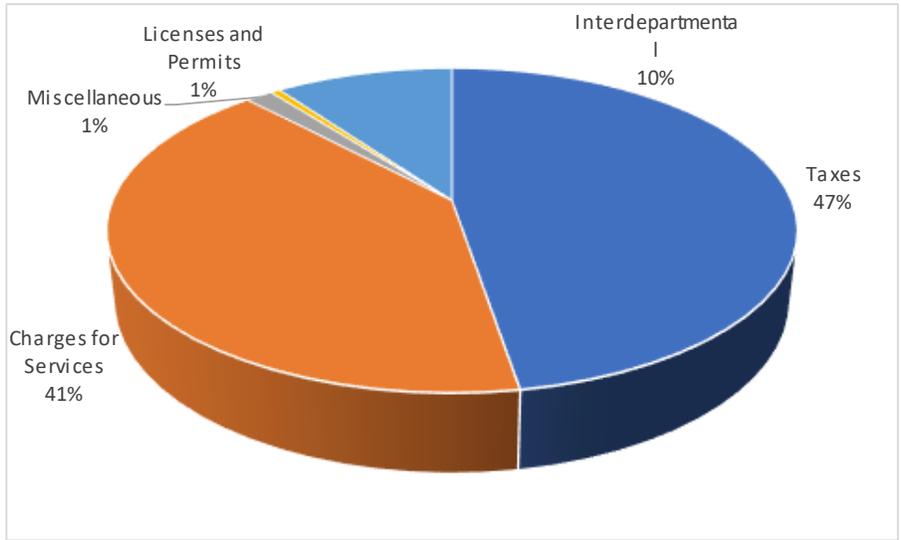
Personnel Summary

Capital Purchases

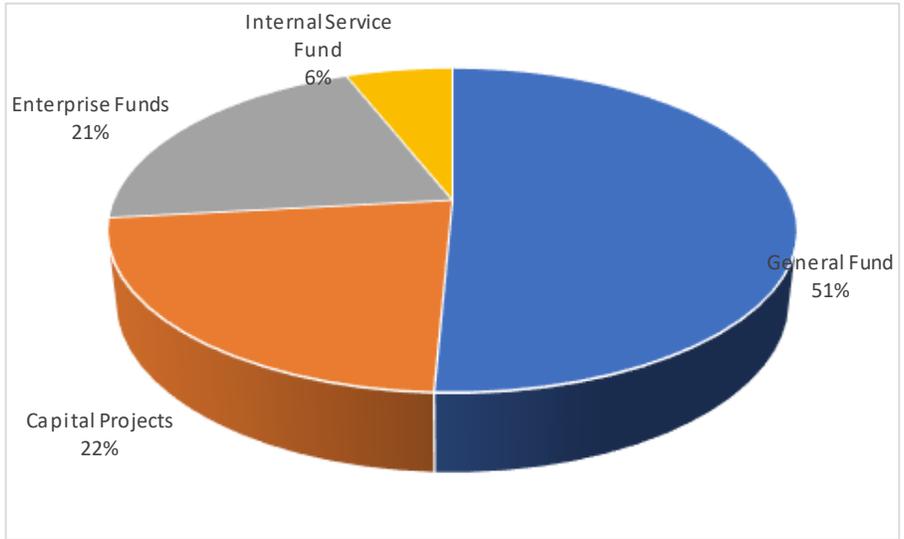
**All Funds Revenue and Expenditure Summary
FY 2023**

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>
City Resources				
Revenue				
Taxes	\$19,955,535	\$13,720,832	\$10,191,337	\$10,509,562
Charges for Services	9,160,635	8,886,738	7,286,296	9,012,356
Miscellaneous	274,385	771,980	992,663	336,875
Licenses and Permits	110,818	101,800	111,104	118,500
Interdepartmental	1,870,000	2,146,744	1,669,770	2,204,648
Other Revenue Sources	2,447,858	0	0	0
Other Financing Sources	449,687	0	17,400	0
Total Revenue	<u>\$34,268,918</u>	<u>\$25,628,094</u>	<u>\$20,268,570</u>	<u>\$22,181,941</u>
Reserves Used				
General Fund	\$0	\$10,636,410	\$0	\$6,954,406
Capital Project Funds	0	6,653,808	0	6,868,808
Enterprise Funds	0	1,394,188	0	1,628,771
Internal Service Fund	0	4,232,000	0	4,232,000
Total Reserves Used	<u>\$0</u>	<u>\$22,916,406</u>	<u>\$0</u>	<u>\$19,683,985</u>
Total City Resources	<u>\$34,268,918</u>	<u>\$48,544,500</u>	<u>\$20,268,570</u>	<u>\$41,865,926</u>
City Expenditures				
General Fund	\$13,134,884	\$19,985,324	\$17,239,513	\$17,054,047
Capital Projects	173,840	11,534,068	386,279	7,579,808
Enterprise Funds	7,306,653	6,532,908	5,094,249	6,989,071
Internal Service Fund	2,182,021	2,260,200	1,600,800	2,011,000
Total Expenditures	<u>\$22,797,398</u>	<u>\$40,312,500</u>	<u>\$24,320,841</u>	<u>\$33,633,926</u>
Emergency Reserves				
General Fund	\$0	\$4,000,000	\$0	\$4,000,000
Internal Service	0	4,232,000	0	4,232,000
Total Emergency Reserves	<u>\$0</u>	<u>\$8,232,000</u>	<u>\$0</u>	<u>\$8,232,000</u>
Total City Expenditures	<u>\$22,797,398</u>	<u>\$48,544,500</u>	<u>\$24,320,841</u>	<u>\$41,865,926</u>
Net Resources over Expenditures	<u>\$11,471,519</u>	<u>\$0</u>	<u>(\$4,052,270)</u>	<u>\$0</u>

**City Resources by Category
FY 2023**



**City Expenditures by Fund
FY 2023**

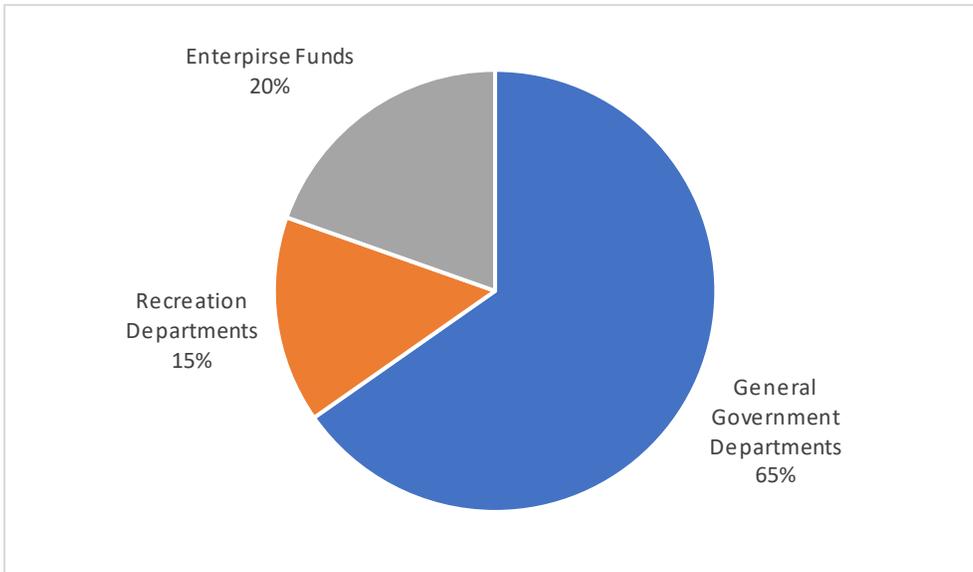


Personnel Summary

**All Funds Personnel Summary by Fund
(Full-Time Position Basis)
FY 2023**

General Government Departments	76.20	83.90	80.90
Recreation Departments	18.75	19.75	18.75
Enterprise Funds	<u>24.32</u>	<u>24.32</u>	<u>24.29</u>
	119.27	127.97	123.94

FY2023 Full Time Positions by Fund



**All Funds Personnel Summary by Fund
(Full-Time Position Basis)
FY 2023**

Fund	FY 2021 Authorized Positions	FY 2022 Authorized Positions	FY 2023 Authorized Positions
General Fund			
General Government Departments			
City Manager	4	3	3
City Attorney	2	3	2
Municipal Judge	2.5	2.5	2.5
Information Technology	0	1	1
Human Resources	1	1.75	1.75
CATS Bus	0.75	0.75	0.75
Finance	5	5	5
Public Works	0.95	1.4	1.4
Central Warehouse	3	3	2
Streets	7	7	7
Building Maintenance Facilities	3	6	5
Community Development	0.5	1	1
Economic Development	0	1	1
Grant Writer	0	1	1
Building Code Enforcement	1	1	1
Police Department	22.5	22.5	22.5
Animal Control	2	2	2
911 Center	7	7	7
Fire Department	11	11	11
Code Enforcement	1	1	1
Downtown Development	<u>2</u>	<u>2</u>	<u>2</u>
Total General Government	76.2	83.9	80.9
Recreation Departments			
Golf Course	2.6	2.6	2.6
Club House	1	1	1
Recreation Center	6.75	7.75	7.75
Shooting Range	1	1	1
Green Spaces	<u>7.4</u>	<u>7.4</u>	<u>6.4</u>
Total Recreation Departments	18.75	19.75	18.75
Total General Fund	94.95	103.65	99.65
Enterprise Funds			
Water Fund	9.39	9.39	9.36
Sewer Fund	6.36	6.36	6.36
Landfill Fund	5.54	5.54	5.54
Recycling Fund	<u>3.03</u>	<u>3.03</u>	<u>3.03</u>
Total Enterprise	24.32	24.32	24.29
Total Without City Council	119.27	127.97	123.94

Capital Summary

FY 2023 Capital Budget (All Funds)

General Fund	
Information Technology	
Replacement Computers	\$30,000
Public Works Administration	
Vehicle Trade in of Ford Explorer	50,000
Central Shops and Warehouse	
New Shop Lift	20,000
Streets	
Steel Wheel Roller	50,000
Downtown Striping and Crosswalks	40,000
Davis Street Extension	120,000
Police Administration	
Replace (2) 2011 Ford Expeditions	130,000
Replace Handguns	44,430
Replace Tasers	75,825
New Boilers	52,446
Install Net Remote Terminal Unit	34,385
Animal Control	
Replace (1) Animal Control Truck	65,000
Mobile Radios (2) Animal Control Vehicles	12,000
Fire Department	
Self Contained Beathing Apparatus (8)	60,000
Replacement of Frefighter PPE (12)	40,000
Golf Course	
Fairway Mower	64,000
Range Picking Unit	13,500
Golf Cart Lease	40,000
Recreation Center	
Roller Skates	30,000
Replace Roof	93,000
Shooting Range	
Trap Thrower Repair Kit	6,000
Green Spaces	
Air Compressor	25,000
Parks Infrastructure	20,000
Entry Way Landscaping	20,000
Total General Fund	\$1,135,586

Enterprise Funds	
Water Fund	
City Water Model	\$70,000
Water Meter/MXU Replacement	100,000
Service Line Locating Equipment	7,000
Leak Detection Equipment	25,000
Filter Leafs/Rebudget/Replace	100,000
Service Truck	50,000
Other Equipment	192,000
Sewer Fund	
Skid Steer Loader	45,000
Bar Screens	75,000
Service Truck	50,000
Landfill	
Scale Building/Scale	34,000
Recycling Center	
M-30 HD Harmony Bailer	20,000
Concrete for Bailer Location	65,000
Total Enterprise Funds	<u>\$833,000</u>

Capital Projects Funds		
Impact Assistance Funds	Amount	Funding Source
Police Department		
Sign Board Trailer with Radar	\$17,000	TB Flats
Ballistic Shields	4,500	TB Flats
Entry Kits (Large)	1,300	TB Flats
Entry Kits (Small)	600	TB Flats
Additional Spillman Modules (GIS)	50,000	TB Flats
Replace 2014 Ford Inceptors VIN 11756	62,500	Choke Cherry
Fire Department		
Ambulance	250,000	\$32,850 TB Flats \$143,660 Gateway West \$73,490 Ekola
LifePak CR-2 AED Public Use	17,000	Choke Cherry
Replace LifePak 1000 AED's Professional	5,000	Choke Cherry
Community Development		
Pro Baler HE-60	136,000	Choke Cherry
New electrical service and wiring for new building	50,000	Choke Cherry
Administration		
CATS Bus	100,000	Choke Cherry
Facilities		
New Work Truck	50,000	Choke Cherry
Lean to for Recycle Center	80,000	Choke Cherry
ADA Upgrades to City Hall	80,000	Choke Cherry
Public Works		
Truck	70,000	Choke Cherry
Waterline Infrastructure needs	1,252,292	Choke Cherry
Parks and Recreation		
Golf Course Cart Path Repairs	50,000	Choke Cherry
ADA Fixes at Parks	50,000	Choke Cherry
Concrete Repairs at Tully Park	30,000	Choke Cherry
Total Capital Projects	\$2,356,192	

Funds

General Fund

Capital Projects Funds

Special Revenue Funds

Enterprise Funds

Internal Service Fund

- General Government
- Public safety and transportation
- Public Works
- Highways and Streets
- Culture and recreation
- Debt Service – Principal Retirement

The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund.

General Fund

General Government Departments

General Revenues

City Council

City Manager

Cit Attorney

Municipal Judge

Information Technology

Human Resources

CATS Bus

Finance

Nondepartmental

Public Works Administration

Central Shops and Warehouse

Streets

Building Maintenance Facilities

Community Development

Economic Development

Grant Writer

Building Code Enforcement

Police

Animal Control

911 Center

Fire Department

Code Enforcement

Ancillary Infrastructure

Nonprofit Agencies

Downtown Development Authority

Capital Improvements

Wyoming Community Gas

Other Financing Uses

Operating Transfers

General Fund

Includes General Government Departments and Recreation Departments

General Fund Summary				
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed
Revenues				
Taxes	\$14,963,913	\$8,845,902	\$8,878,944	\$9,806,562
Licenses and Permits	110,818	101,800	111,104	118,500
Charges for Services	1,795,116	1,601,038	1,269,071	1,779,356
Miscellaneous	148,501	653,500	95,871	190,575
Other Revenue Sources	2,447,858	0	0	0
Other Financing Sources	0	10,636,410	0	6,954,406
Interdepartments	1,870,000	2,146,744	1,669,770	2,204,648
Total Revenues	<u>\$21,336,206</u>	<u>\$23,985,394</u>	<u>\$12,024,760</u>	<u>\$21,054,047</u>
Expenditures				
Salaries & Wages	\$5,191,270	\$5,842,721	\$4,979,196	\$5,796,937
Benefits	2,217,021	3,634,779	2,295,814	3,331,892
Contractual Services	1,926,418	3,268,020	2,225,875	2,159,934
Materials and Supplies	584,259	1,071,755	753,213	1,686,720
Capital - New	866,944	3,184,505	4,337,884	1,217,586
Allocations	209,474	256,500	235,512	226,100
Other Financing Uses	339,499	4,650,000	0	4,500,000
Transfers	1,800,000	2,077,044	2,412,020	2,134,878
Total Expenditures	<u>\$13,134,884</u>	<u>\$23,985,324</u>	<u>\$17,239,513</u>	<u>\$21,054,047</u>
Net All General Fund	\$8,201,321	\$70	(\$5,214,752)	\$0

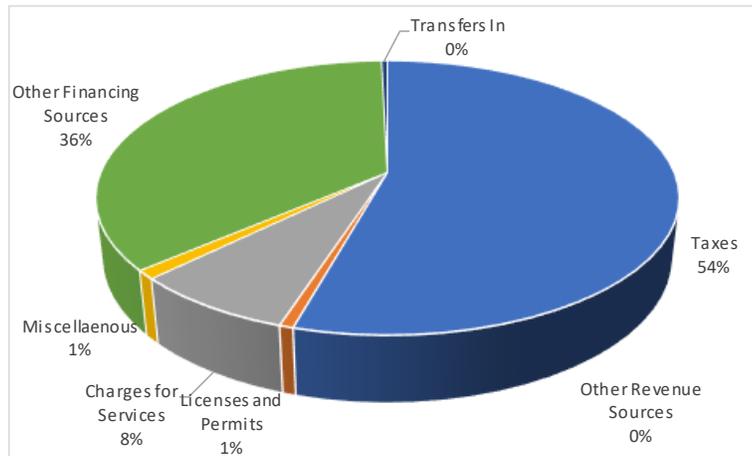
General Fund Revenue

**Includes General Government Departments Only
(No Recreation Departments)**

General Fund Revenue

General Fund Revenue Summary						
Revenue	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Taxes	\$14,963,913	\$8,846,032	\$8,878,944	\$9,806,562	10.86%	54.35%
Licenses and Permits	110,818	101,800	111,104	118,500	16.40%	0.66%
Charges for Services	1,454,208	1,276,138	983,026	1,384,356	8.48%	7.67%
Miscellaenous	132,955	110,500	87,234	183,500	66.06%	1.02%
Other Revenue Sources	2,447,858	0	0	0	0.00%	0.00%
Other Financing Sources	0	10,158,410	0	6,479,406	100.00%	35.91%
Transfers In	70,000	69,700	69,770	69,770	0.10%	0.39%
Total Revenues	\$19,179,752	\$20,562,580	\$10,130,079	\$18,042,094	-12.26%	100.00%

General Fund Revenue
FY 2023 Proposed Summary Revenue Budget



**FY 2023 Budget
Budget Basis
General Fund Revenue**

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Taxes						
Mineral Taxes						
Mineral Royalty Tax	\$306,630	\$300,000	\$226,669	\$310,000	3.33%	
Mineral Severance Tax	342,235	330,000	221,944	343,000	3.94%	
Total Mineral Taxes	\$648,865	\$630,000	\$448,613	\$653,000	3.65%	3.62%
Other Taxes						
County Motor Vehicle Tax	\$268,001	\$250,000	\$243,848	\$250,000	0.00%	
Cigarette Tax	45,905	45,000	40,350	45,000	0.00%	
Sales/Use Tax	5,129,078	2,420,350	2,590,627	2,738,181	13.13%	
County Option Sales Tax	4,771,036	2,297,100	2,457,175	2,595,294	12.98%	
State Use Tax	358,059	228,256	237,986	249,992	9.52%	
Gasoline Tax	403,685	390,000	355,386	385,000	-1.28%	
State Supplemental Funding	702,836	690,000	547,636	730,000	5.80%	
Count Option Use Tax	552,873	345,367	358,511	379,305	9.83%	
Sales/Use Tax - Out of State	290,011	184,877	192,758	202,482	9.52%	
Sales Tax Out of State	673,046	312,882	339,947	359,308	14.84%	
Lodgers Tax	24,839	21,000	33,982	25,000	19.05%	
Total Other Taxes	\$13,219,369	\$7,184,832	\$7,398,203	\$7,959,562	10.78%	44.12%
Property Taxes						
County Ad Valorum Tax	\$404,968	\$390,000	\$389,406	\$500,000	28.21%	
Total Property Taxes	\$404,968	\$390,000	\$389,406	\$500,000	28.21%	2.77%
Franchise Fees						
Black Hills Energy	\$210,848	\$204,000	\$232,361	\$210,000	2.94%	
Rocky Mountain Power	362,552	358,000	326,180	380,000	6.15%	
Telephone Taxes	7,208	5,500	5,202	9,000	63.64%	
Charter Communications	73,909	68,000	73,336	88,000	29.41%	
Fatbeam LLC	6,114	5,700	5,642	7,000	22.81%	
Gateway South	30,080	0	0	0	0.00%	
Total Franchise Fees	\$690,711	\$641,200	\$642,721	\$694,000	8.23%	3.85%
Total Taxes	\$14,963,913	\$8,846,032	\$8,878,944	\$9,806,562	10.86%	54.35%
Licenses						
Liquor Licenses	\$29,000	\$27,000	\$28,417	\$26,000	-3.70%	
Animal Licenses	1,524	1,500	1,308	1,500	0.00%	
Contractor Licensees	27,288	26,000	26,212	27,000	3.85%	
Total Licenses	\$57,812	\$54,500	\$55,937	\$54,500	0.00%	0.30%

FY 2023 Budget
Budget Basis
General Fund Revenue (Continued)

	FY 2021	FY 2022	FY 2022	FY 2023	% Change	% of Total
	Actual	Budget	Actual	Proposed		FY 2023
Permits						
City Licenses and Permits	\$7,733	\$8,200	\$5,166	\$8,000	-2.44%	
Engineering/Building Permits	42,923	38,000	48,072	55,000	44.74%	
Special Use Permits	1,930	800	1,430	500	-37.50%	
Corral Permits	420	300	500	500	66.67%	
Total Permits	\$53,006	\$47,300	\$55,167	\$64,000	35.31%	0.35%
Total Licenses and Permits	\$110,818	\$101,800	\$111,104	\$118,500	16.40%	0.66%
Charges for Services						
Other Charges						
Restaurant Lease	\$4,200	\$1,200	\$2,400	\$0	-100.00%	
Street Cuts	550	500	250	500	0.00%	
Plan Reviews	51,996	40,000	10,682	25,000	-37.50%	
Cemetery Lot Sales	4,300	3,200	2,815	3,500	9.38%	
Land Leases/Sale & Rent	124,504	64,000	33,880	63,000	-1.56%	
Perpetual Care Fund	2,500	2,200	0	3,000	36.36%	
Cemetery Fees	10,800	7,500	8,290	9,000	20.00%	
Planning and Zoning	350	200	746	600	200.00%	
Prints and Inspections	118	100	0	200	100.00%	
Miscellaneous	84,413	50,000	(71,157)	20,000	-60.00%	
Asphalt Materials	3,360	2,800	2,514	4,500	60.71%	
Depot Receipts	7,000	5,000	7,100	5,800	16.00%	
Total Other Charges	\$294,091	\$176,700	(\$2,479)	\$135,100	-23.54%	0.75%
Interdepartmental						
Central Shop	\$120,000	\$125,512	\$120,000	\$84,988	-32.29%	
Water Fund	217,000	257,464	217,000	328,553	27.61%	
Sewer Fund	144,000	167,359	143,100	195,081	16.56%	
Landfill Fund	162,000	191,703	161,500	235,934	23.07%	
Total Interdepartmental	\$643,000	\$742,038	\$641,600	\$844,556	13.82%	4.68%
Police and Court						
911 Surcharge	\$78,008	\$75,000	\$72,296	\$75,000	0.00%	
Animal Shelter Fees	9,899	8,000	7,991	9,000	12.50%	
Restitution	3,821	3,000	9,666	3,500	16.67%	
Municipal Judge	126,701	125,000	114,987	130,000	4.00%	
Record Checks	392	200	193	300	50.00%	
Tow Fee Reimbursements	550	100	250	500	400.00%	
Advocate Grant - State	137,670	18,000	14,755	18,000	0.00%	
DUI/EUDL Grants	13,718	6,000	1,929	15,000	150.00%	
Court Bonds	11,272	9,000	(4,840)	10,000	11.11%	
Crime Victims	5,799	4,000	3,850	4,000	0.00%	
CATS Bus	510	800	1,219	1,400	75.00%	
Ballistic Vest	0	100	0	0	-100.00%	
Advocate Grant - Federal	42,504	52,000	31,064	52,000	0.00%	
Law Enforce-Seizure Money	0	100	1,871	0	-100.00%	

**FY 2023 Budget
Budget Basis
General Fund Revenue (Continued)**

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Donations - Animal Shelter	804	100	3,125	1,000	900.00%	
Resource Office Reimbursement	75,000	50,000	75,000	75,000	50.00%	
E-Citation - City of Rawlins	10,470	6,000	7,680	10,000	66.67%	
Police National Night Out	0	0	2,869	0	0.00%	
Total Police and Court	\$517,117	\$357,400	\$343,905	\$404,700	13.23%	2.24%
Total Charges for Services	\$1,454,208	\$1,276,138	\$983,026	\$1,384,356	8.48%	7.67%
Miscellaneous						
Interest Income	\$45,872	\$40,000	\$26,070	\$40,000	0.00%	
Wildland Fire Reimbursement	3,517	2,500	0	10,000	300.00%	
Lottery for Cities	68,784	66,000	57,134	55,000	-16.67%	
RFD Ambulance Service	4,458	2,000	4,031	3,500	75.00%	
Wyoming Community Gas	10,323	0	0	0	0.00%	
House Racing	0	0	0	75,000	0.00%	
Total Miscellaneous	\$132,955	\$110,500	\$87,234	\$183,500	66.06%	1.02%
Total Miscellaneous	\$132,955	\$110,500	\$87,234	\$183,500	66.06%	1.02%
Other Revenue Sources						
COVID-19 Related Revenue	\$2,447,858	\$0	\$0	\$0	0.00%	
Total Other Revenue Sources	\$2,447,858	\$0	\$0	\$0		0.00%
Other Financing Sources						
Cash Reserves	\$0	\$10,158,410	\$0	\$6,479,406	-36.22%	
Total Financing Sources	\$0	\$10,158,410	\$0	\$6,479,406	-36.22%	35.91%
Transfers In						
Murray Street Reimbursement	\$70,000	\$69,700	\$69,770	\$69,770	0.10%	
Total Transfers In	\$70,000	\$69,700	\$69,770	\$69,770	0.10%	0.39%
Total Revenue	\$19,179,752	\$20,562,580	\$10,130,079	\$18,042,094	-12.26%	100.00%

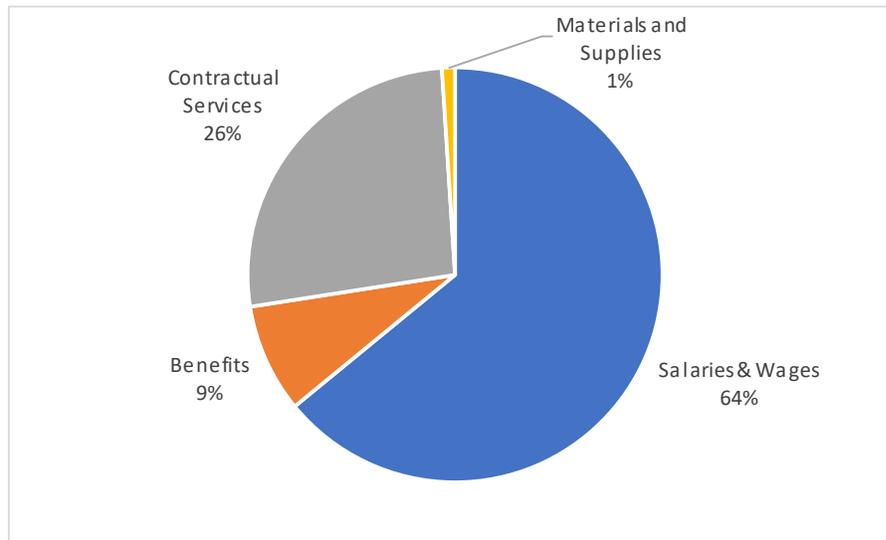
City Council

City Council

City Council Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
City Council Members	7	7	7
Total	7	7	7

City Council Budget Summary					
	FY 2021	FY 2022	FY 2022	FY 2023	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$49,962	\$54,000	\$49,846	\$63,000	16.67%
Benefits	5,018	5,200	5,494	8,335	60.29%
Contractual Services	17,951	26,000	27,805	26,000	0.00%
Materials and Supplies	433	500	134	1,000	100.00%
Total Expenditures	\$73,364	\$85,700	\$83,280	\$98,335	14.74%

City Council Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
City Council**

Expenditures	<u>FY 2021</u> Actual	<u>FY 2022</u> Budget	<u>FY 2022</u> Actual	<u>FY 2023</u> Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$49,962	\$54,000	\$49,846	\$63,000	16.67%
Total Salaries and Wages	49,962	54,000	49,846	63,000	16.67%
Benefits					
Employee Benefits	\$3,823	\$4,000	\$3,814	\$4,820	20.50%
Workers Compensation	1,195	1,200	1,680	3,515	192.92%
Total Benefits	\$5,018	\$5,200	\$5,494	\$8,335	60.29%
Contractual Services					
Consultant Contracts	\$1,153	\$0	\$0	\$6,000	0.00%
Travel and Training	4,592	8,000	7,798	6,000	-25.00%
Council Retreat	0	4,000	6,737	0	-100.00%
Dues and Publications	12,206	14,000	13,269	14,000	0.00%
Total Contractual Services	\$17,951	\$26,000	\$27,805	\$26,000	0.00%
Materials and Supplies					
Miscellaneous	\$433	\$500	\$134	\$1,000	100.00%
Total Materials and Supplies	\$433	\$500	\$134	\$1,000	100.00%
Total Expenditures	\$73,364	\$85,700	\$83,280	\$98,335	14.74%

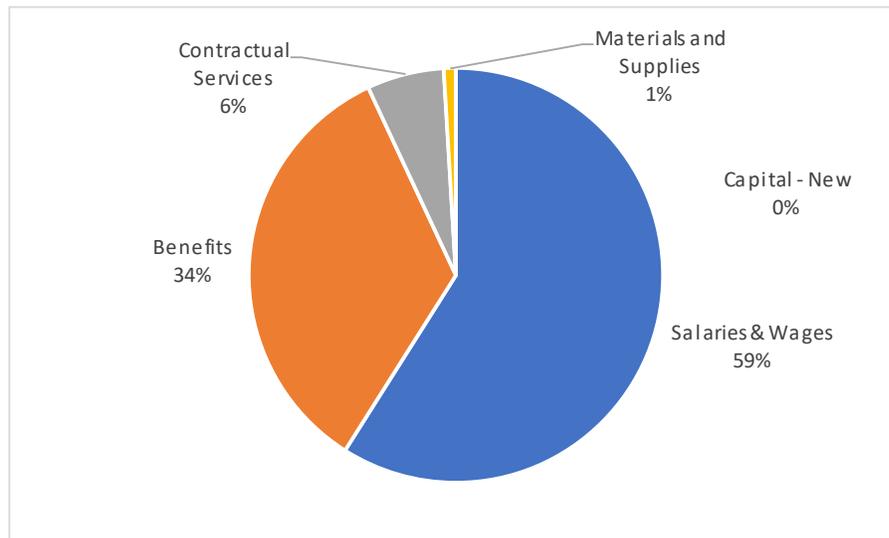
City Manager

City Manager

City Manager Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
City Manager	1	1	1
Community Relations Director	1	1	1
Deputy City Clerk	1	0	0
City Clerk	<u>1</u>	<u>1</u>	<u>1</u>
Total	4	3	3

City Manager Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$255,257	\$226,942	\$216,690	\$250,104	10.21%
Benefits	106,006	140,497	149,538	144,372	2.76%
Contractual Services	25,678	257,000	199,832	25,500	-90.08%
Materials and Supplies	4,423	4,000	4,087	4,000	0.00%
Capital - New	<u>788</u>	<u>0</u>	<u>35,715</u>	<u>0</u>	0.00%
Total Expenditures	\$392,152	\$628,439	\$605,862	\$423,976	-32.54%

City Manager Expenses by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
City Manager**

Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
	Actual	Budget	Actual	Proposed	
Personnel					
Salaries & Wages					
Full Time	\$254,135	\$226,442	\$213,329	\$249,104	10.01%
Overtime Pay	<u>1,121</u>	<u>500</u>	<u>3,361</u>	<u>1,000</u>	100.00%
Total Salaries and Wages	255,257	226,942	216,690	250,104	10.21%
Benefits					
Employee Benefits	101,648	133,497	142,262	130,736	-2.07%
Workers Compensation	<u>4,358</u>	<u>7,000</u>	<u>7,276</u>	<u>13,636</u>	94.80%
Total Benefits	106,006	140,497	149,538	144,372	2.76%
Contractual Services					
Consultant Contracts	12,137	0	12,045	0	0.00%
Council Retreat	2,579	0	0	0	0.00%
Travel and Training	2,963	10,000	8,967	7,500	-25.00%
Utilities - Phone	1,093	3,000	2,502	3,000	0.00%
Strategic Plan Projects	4,025	120,000	77,411	10,000	-91.67%
Public Communications	0	20,000	2,570	2,000	-90.00%
Dues and Publications	2,881	4,000	3,160	3,000	-25.00%
Contingency	<u>0</u>	<u>100,000</u>	<u>93,178</u>	<u>0</u>	-100.00%
Total Contractual Services	25,678	257,000	199,832	25,500	-90.08%
Materials and Supplies					
Supplies	2,690	2,000	1,862	2,000	0.00%
Equipment	1,426	0	1,519	0	0.00%
Vehicle Operation	306	1,500	706	1,500	0.00%
Uniforms	<u>0</u>	<u>500</u>	<u>0</u>	<u>500</u>	0.00%
Total Materials and Supplies	4,423	4,000	4,087	4,000	0.00%
Capital - New					
Facilities	<u>788</u>	<u>0</u>	<u>35,715</u>	<u>0</u>	0.00%
Total Capital - New	788	0	35,715	0	0.00%
Total Expenditures	<u>\$392,152</u>	<u>\$628,439</u>	<u>\$605,862</u>	<u>\$423,976</u>	-32.54%

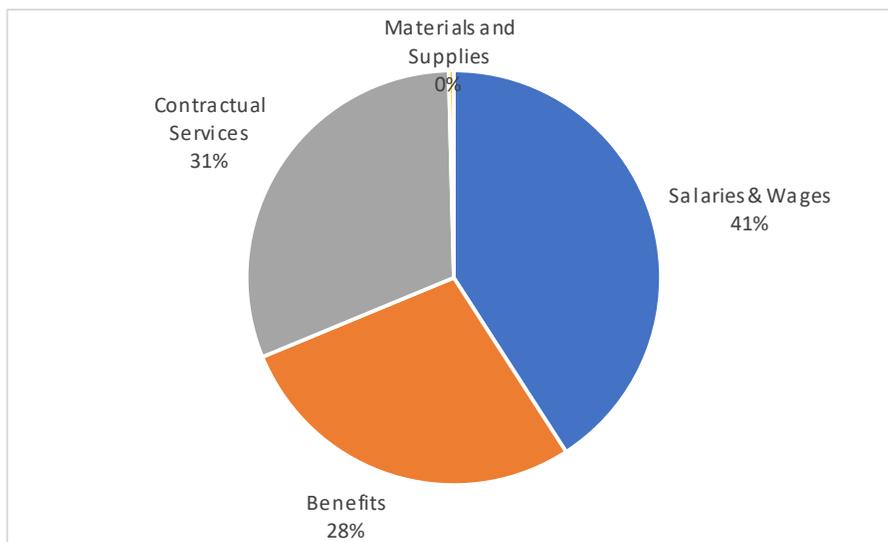
City Attorney

City Attorney

City Attorney Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
City Attorney	1	1	1
Deputy City Attorney	0	1	0
Legal Secretary II	1	1	1
Total	2	3	2

City Attorney Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Expenditures					
Salaries & Wages	\$161,107	\$222,811	\$168,631	\$155,553	-30.19%
Benefits	66,985	117,210	55,879	106,156	-9.43%
Contractual Services	125,433	42,900	283,278	117,400	173.66%
Materials and Supplies	2,423	1,000	1,187	1,500	50.00%
Total Expenditures	\$355,949	\$383,921	\$508,976	\$380,609	-0.86%

City Attorney Expenditures by Object



**FY 2023 Budget
(Budget Basis)
City Attorney**

Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
Personnel	Actual	Budget	Actual	Proposed	
Salaries & Wages					
Full Time	\$161,107	\$222,811	\$168,598	\$155,553	-30.19%
Overtime	0	0	33	0	0.00%
Total Salaries and Wages	<u>\$161,107</u>	<u>\$222,811</u>	<u>\$168,631</u>	<u>\$155,553</u>	-30.19%
Benefits					
Employee Benefits	\$63,731	\$113,710	\$52,707	\$97,641	-14.13%
Workers Compensation	3,254	3,500	3,172	8,515	143.29%
Total Benefits	<u>\$66,985</u>	<u>\$117,210</u>	<u>\$55,879</u>	<u>\$106,156</u>	-9.43%
Contractual Services					
Consultant Contracts	\$0	\$8,000	\$62,304	\$100,000	1150.00%
Court and Legal Fees	121,535	20,000	218,518	10,000	-50.00%
Travel and Training	1,378	11,000	657	3,500	-68.18%
Utilities - Phone	165	400	0	400	0.00%
Dues and Publications	2,355	3,500	1,799	3,500	0.00%
Total Contractual Services	<u>\$125,433</u>	<u>\$42,900</u>	<u>\$283,278</u>	<u>\$117,400</u>	173.66%
Materials and Supplies					
Supplies	\$2,423	\$1,000	\$1,187	\$1,500	50.00%
Total Materials and Supplies	<u>\$2,423</u>	<u>\$1,000</u>	<u>\$1,187</u>	<u>\$1,500</u>	50.00%
Total Expenditures	<u>\$355,949</u>	<u>\$383,921</u>	<u>\$508,976</u>	<u>\$380,609</u>	-0.86%

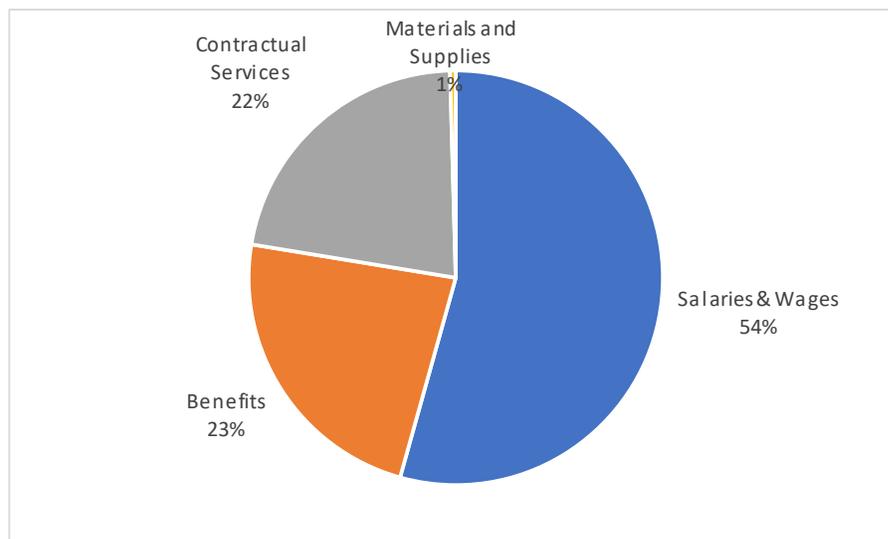
Municipal Judge

Municipal Judge

Municipal Judge Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Municipal Judge	1	1	1
Deputy Clerk of Court	0.5	0.5	0.5
Court Clerk	1	1	1
Total	2.5	2.5	2.5

Municipal Judge Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Salaries & Wages	\$112,181	\$116,945	\$105,932	\$123,582	5.68%
Benefits	39,004	47,657	37,201	52,866	10.93%
Contractual Services	21,318	56,100	46,580	50,000	-10.87%
Materials and Supplies	1,041	1,000	1,599	1,000	0.00%
Total Expenditures	\$173,543	\$221,702	\$191,312	\$227,448	2.59%

Municipal Judge Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Municipal Judge**

Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
Personnel	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Salaries & Wages					
Full Time	\$112,078	\$116,845	\$105,853	\$122,582	4.91%
Temporary/Overtime	<u>102</u>	<u>100</u>	<u>79</u>	<u>1,000</u>	900.00%
Total Salaries and Wages	\$112,181	\$116,945	\$105,932	\$123,582	5.68%
Benefits					
Employee Benefits	\$36,747	\$44,857	\$33,631	\$46,100	2.77%
Workers Compensation	<u>2,257</u>	<u>2,800</u>	<u>3,570</u>	<u>6,766</u>	141.64%
Total Benefits	\$39,004	\$47,657	\$37,201	\$52,866	10.93%
Contractual Services					
Consultant Contracts	\$525	\$500	\$21,688	\$0	-100.00%
Jailing Expenses	11,240	40,000	10,300	30,000	-25.00%
Court and Legal Fees	2,255	9,000	8,854	9,000	0.00%
Bond Account Expenses	7,220	5,000	5,030	10,000	100.00%
Travel and Training	0	1,000	707	1,000	0.00%
Dues and Publications	<u>79</u>	<u>600</u>	<u>0</u>	<u>0</u>	-100.00%
Total Contractual Services	\$21,318	\$56,100	\$46,580	\$50,000	-10.87%
Materials and Supplies					
Supplies	<u>\$1,041</u>	<u>\$1,000</u>	<u>\$1,599</u>	<u>\$1,000</u>	0.00%
Total Materials and Supplies	\$1,041	\$1,000	\$1,599	\$1,000	0.00%
Total Expenditures	<u>\$173,543</u>	<u>\$221,702</u>	<u>\$191,312</u>	<u>\$227,448</u>	2.59%

Information Technology

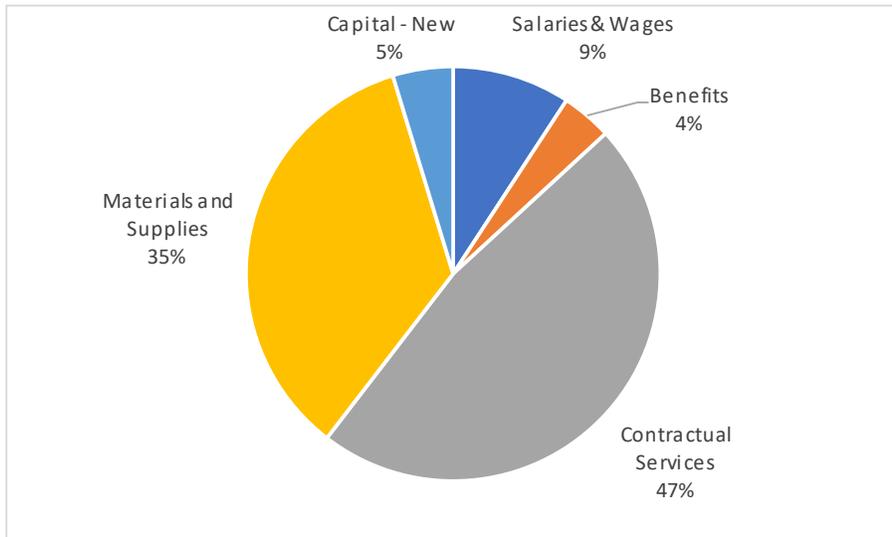
Information Technology

Information Technology Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
IT Specialist	0	1	1
Total	0	1	1

Information Technology FY 2023 Capital Summary	
Replacement Computers	30,000

Information Technology Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Expenditures					
Salaries & Wages	\$16,796	\$48,990	\$45,731	\$58,703	19.83%
Benefits	5,127	22,192	19,194	25,163	13.39%
Contractual Services	152,587	103,300	152,978	300,984	191.37%
Materials and Supplies	53,961	2,000	93,800	221,920	10996.00%
Capital - New	6,646	0	0	30,000	0.00%
Total Expenditures	\$235,118	\$176,482	\$311,702	\$636,770	260.81%

Information Technology Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Information Technology**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$16,325	\$48,990	\$45,445	\$58,703	19.83%
Overtime Pay	471	0	286	0	0.00%
Total Salaries and Wages	<u>\$16,796</u>	<u>\$48,990</u>	<u>\$45,731</u>	<u>\$58,703</u>	19.83%
Benefits					
Employee Benefits	\$4,694	\$22,192	\$17,658	\$21,949	-1.09%
Workers Compensation	434	0	1,536	3,214	0.00%
Total Benefits	<u>\$5,127</u>	<u>\$22,192</u>	<u>\$19,194</u>	<u>\$25,163</u>	13.39%
Contractual Services					
Consultant Contracts	\$152,587	\$100,000	\$151,726	\$297,484	197.48%
Travel and Training	0	3,000	1,209	3,000	0.00%
Dues and Publications	0	300	43	500	66.67%
Total Contractual Services	<u>\$152,587</u>	<u>\$103,300</u>	<u>\$152,978</u>	<u>\$300,984</u>	191.37%
Materials and Supplies					
Supplies	\$70	\$1,500	\$1,124	\$500	-66.67%
IT Inventory	666	0	11,532	18,743	0.00%
Software Renewal	48,266	0	63,005	93,683	0.00%
Software Purchases	0	0	3,029	49,684	0.00%
Equipment	4,859	0	15,000	58,810	0.00%
Vehicle Operation	101	500	109	500	0.00%
Total Materials and Supplies	<u>\$53,961</u>	<u>\$2,000</u>	<u>\$93,800</u>	<u>\$221,920</u>	10996.00%
Capital - New					
Technology	\$6,646	\$0	\$0	\$30,000	0.00%
Total Capital - New	<u>\$6,646</u>	<u>\$0</u>	<u>\$0</u>	<u>\$30,000</u>	0.00%
Total Expenditures	<u>\$235,118</u>	<u>\$176,482</u>	<u>\$311,702</u>	<u>\$636,770</u>	260.81%

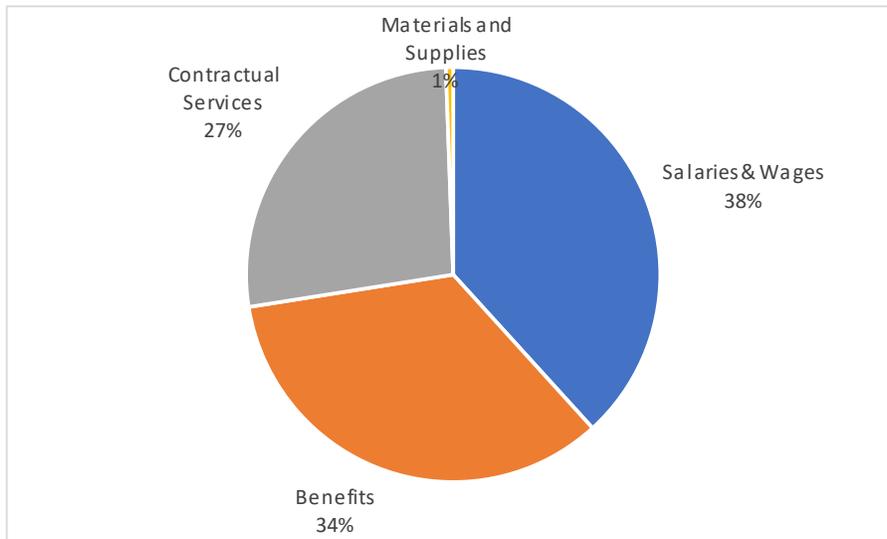
Human Resources

Human Resources

Human Resources Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Human Resource Manager	0	0.75	0.75
Human Resource Specialist	1	1	1
Total	1	1.75	1.75

Human Resources Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Salaries & Wages	\$87,273	\$105,592	\$99,606	\$100,865	-4.48%
Benefits	40,409	80,149	72,677	90,329	12.70%
Contractual Services	172,389	96,500	74,113	71,000	-26.42%
Materials and Supplies	5,870	1,500	2,633	1,500	0.00%
Total Expenditures	\$305,941	\$283,741	\$249,029	\$263,694	-7.07%

Human Resources Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Human Resources**

Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Personnel					
Salaries & Wages					
Full Time	\$86,193	\$105,092	\$96,537	\$100,865	-4.02%
Temporary/Overtime	<u>1,080</u>	<u>500</u>	<u>3,069</u>	<u>0</u>	-100.00%
Total Salaries and Wages	<u>\$87,273</u>	<u>\$105,592</u>	<u>\$99,606</u>	<u>\$100,865</u>	-4.48%
Benefits					
Employee Benefits	\$38,735	\$78,649	\$69,341	\$84,756	7.76%
Workers Compensation	<u>1,674</u>	<u>1,500</u>	<u>3,336</u>	<u>5,573</u>	271.53%
Total Benefits	<u>\$40,409</u>	<u>\$80,149</u>	<u>\$72,677</u>	<u>\$90,329</u>	12.70%
Contractual Services					
Consultant Contracts	\$14,236	\$5,000	\$0	\$5,000	0.00%
Salary Study	12,269	0	9,769	0	0.00%
Unemployment Insurance	29,863	20,000	11,784	20,000	0.00%
Travel and Training	7,844	7,000	1,669	7,000	0.00%
Drug and Alcohol Screening	8,952	6,000	6,509	7,000	16.67%
Personnel Testing	11,664	10,000	11,138	8,000	-20.00%
Medical	10,844	7,000	10,579	10,000	42.86%
Education Reimbursement	10,472	15,000	9,118	0	-100.00%
Employee Appreciation	47,755	15,000	9,010	10,000	-33.33%
Dues and Publications	17,897	10,000	3,644	2,000	-80.00%
Safety	<u>592</u>	<u>1,500</u>	<u>894</u>	<u>2,000</u>	33.33%
Total Contractual Services	<u>\$172,389</u>	<u>\$96,500</u>	<u>\$74,113</u>	<u>\$71,000</u>	-26.42%
Materials and Supplies					
Supplies	<u>\$5,870</u>	<u>\$1,500</u>	<u>\$2,633</u>	<u>\$1,500</u>	0.00%
Total Materials and Supplies	<u>\$5,870</u>	<u>\$1,500</u>	<u>\$2,633</u>	<u>\$1,500</u>	0.00%
Total Expenditures	<u>\$305,941</u>	<u>\$283,741</u>	<u>\$249,029</u>	<u>\$263,694</u>	-7.07%

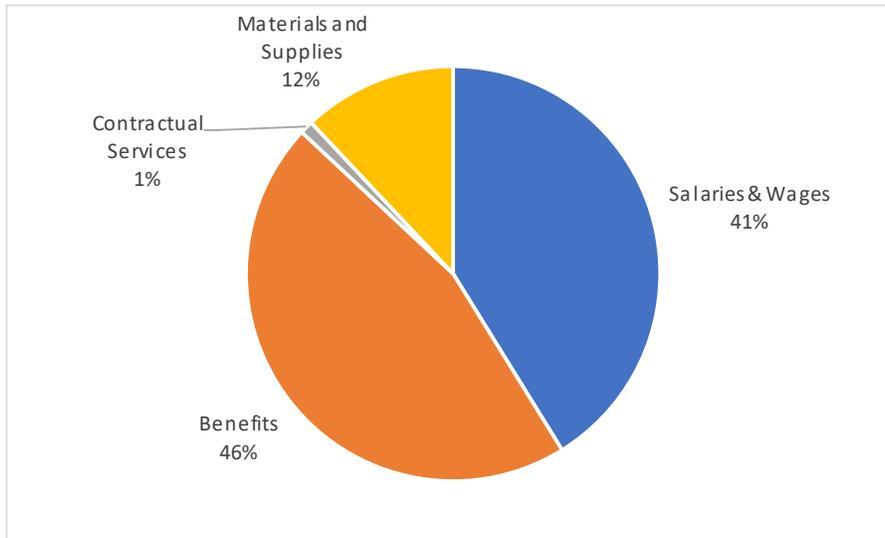
CATS Bus

CATS Bus

CATS Bus Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Driver	0.75	0.75	0.75
Total	0.75	0.75	0.75

CATS Bus Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	<u>% Change</u>
Salaries & Wages	\$23,861	\$26,598	\$24,961	\$27,928	5.00%
Benefits	16,301	29,756	14,855	31,046	4.34%
Contractual Services	0	700	106	700	0.00%
Materials and Supplies	1,664	6,300	5,468	8,150	29.37%
Total Expenditures	\$41,826	\$63,354	\$45,390	\$67,824	7.06%

CATS Bus Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
CATS Bus**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$23,861	\$26,598	\$24,961	\$27,928	5.00%
Total Salaries and Wages	<u>\$23,861</u>	<u>\$26,598</u>	<u>\$24,961</u>	<u>\$27,928</u>	5.00%
Benefits					
Employee Benefits	\$15,789	\$29,056	\$14,014	\$29,517	1.59%
Workers Compensation	513	700	841	1,529	118.43%
Total Benefits	<u>\$16,301</u>	<u>\$29,756</u>	<u>\$14,855</u>	<u>\$31,046</u>	4.34%
Contractual Services					
Travel and Training	\$0	\$500	(\$120)	\$300	-40.00%
Utilities - Phone	0	0	226	200	0.00%
Dues and Publications	0	200	0	200	0.00%
Total Contractual Services	<u>\$0</u>	<u>\$700</u>	<u>\$106</u>	<u>\$700</u>	0.00%
Materials and Supplies					
Equipment	\$84	\$300	\$0	\$150	-50.00%
Vehicle Operations	1,580	6,000	5,468	8,000	33.33%
Total Materials and Supplies	<u>\$1,664</u>	<u>\$6,300</u>	<u>\$5,468</u>	<u>\$8,150</u>	29.37%
Total Expenditures	<u>\$41,826</u>	<u>\$63,354</u>	<u>\$45,390</u>	<u>\$67,824</u>	7.06%

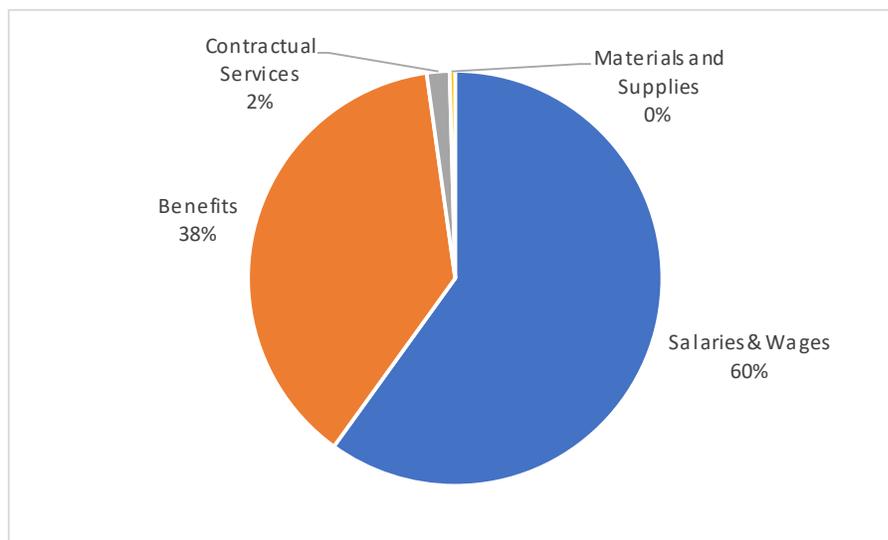
Finance

Finance Department

Finance Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Finance Director	1	1	1
Assistant Finance Director	1	1	1
Accounting Clerk II	1	1	1
Accounting Clerk I	2	2	2
Total	5	5	5

Finance Budget Summary					
	FY 2021	FY 2022	FY 2022	FY 2023	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$280,206	\$264,578	\$264,295	\$279,523	5.65%
Benefits	122,121	151,752	133,493	176,377	16.23%
Contractual Services	31,361	17,000	9,322	8,300	-51.18%
Materials and Supplies	2,284	3,500	5,562	2,000	-42.86%
Total Expenditures	\$435,971	\$436,830	\$412,672	\$466,200	6.72%

Finance Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Finance**

Expenditures	<u>FY 2021</u> Actual	<u>FY 2022</u> Budget	<u>FY 2022</u> Actual	<u>FY 2023</u> Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$280,195	\$264,578	\$262,011	\$279,523	5.65%
Overtime Pay	12	0	2,284	0	0.00%
Total Salaries and Wages	<u>\$280,206</u>	<u>\$264,578</u>	<u>\$264,295</u>	<u>\$279,523</u>	5.65%
Benefits					
Employee Benefits	\$116,705	\$145,552	\$125,615	\$161,076	10.67%
Workers Compensation	5,416	6,200	7,878	15,301	146.79%
Total Benefits	<u>\$122,121</u>	<u>\$151,752</u>	<u>\$133,493</u>	<u>\$176,377</u>	16.23%
Contractual Services					
Consultant Contracts	\$30,193	\$3,000	\$3,325	\$1,800	-40.00%
Travel and Training	682	11,500	4,488	5,000	-56.52%
Dues and Publications	486	2,500	1,509	1,500	-40.00%
Total Contractual Services	<u>\$31,361</u>	<u>\$17,000</u>	<u>\$9,322</u>	<u>\$8,300</u>	-51.18%
Materials and Supplies					
Supplies	\$1,023	\$2,500	\$4,306	\$1,000	-60.00%
Equipment	1,261	1,000	1,256	1,000	0.00%
Total Materials and Supplies	<u>\$2,284</u>	<u>\$3,500</u>	<u>\$5,562</u>	<u>\$2,000</u>	-42.86%
Total Expenditures	<u>\$435,971</u>	<u>\$436,830</u>	<u>\$412,672</u>	<u>\$466,200</u>	6.72%

Non-Departmental

**FY 2023 Budget
Expenditures
(Budget Basis)
Nondepartmental**

Expenses	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Contractual Services					
Legal	\$38,581	\$0	\$0	\$0	0.00%
Consultant Contracts	13,254	40,800	99,773	800	-98.04%
Beautification/Promotions	1,662		6,726	3,000	0.00%
Utilities - Electrical	15,145	15,000	12,514	15,000	0.00%
Utilities - Phone	37,512	45,000	27,007	42,000	-6.67%
Utilities - Gas	5,603	7,500	7,794	7,500	0.00%
Dues and Publications	24,249	25,000	28,159	49,000	96.00%
Postage	23,077	30,000	21,826	18,000	-40.00%
Land	16,472		8,760	10,000	0.00%
Equipment Lease	34,415	30,000	30,388	30,000	0.00%
Insurance	86,352	150,000	264,358	150,000	0.00%
Elections	6,888	5,000		5,000	0.00%
Total Contractual Services	<u>\$303,210</u>	<u>\$348,300</u>	<u>\$507,306</u>	<u>\$330,300</u>	-5.17%
Materials and Supplies					
Supplies	\$19,879	\$10,000	\$12,757	\$10,000	0.00%
Equipment	2,477	2,000		2,000	0.00%
Events Committee				5,000	0.00%
Fireworks		17,000	37,175	17,000	0.00%
Total Materials and Supplies	<u>\$22,356</u>	<u>\$29,000</u>	<u>\$49,932</u>	<u>\$34,000</u>	17.24%
Total Expenditures	<u>\$325,566</u>	<u>\$377,300</u>	<u>\$557,237</u>	<u>\$364,300</u>	-3.45%

Nondepartmental Budget Summary					
Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Contractual Services	\$303,210	\$348,300	\$507,306	\$330,300	-5.17%
Materials and Supplies	22,356	29,000	49,932	34,000	17.24%
Total Expenditures	<u>\$325,566</u>	<u>\$377,300</u>	<u>\$557,237</u>	<u>\$364,300</u>	-3.45%

Public Works Administration

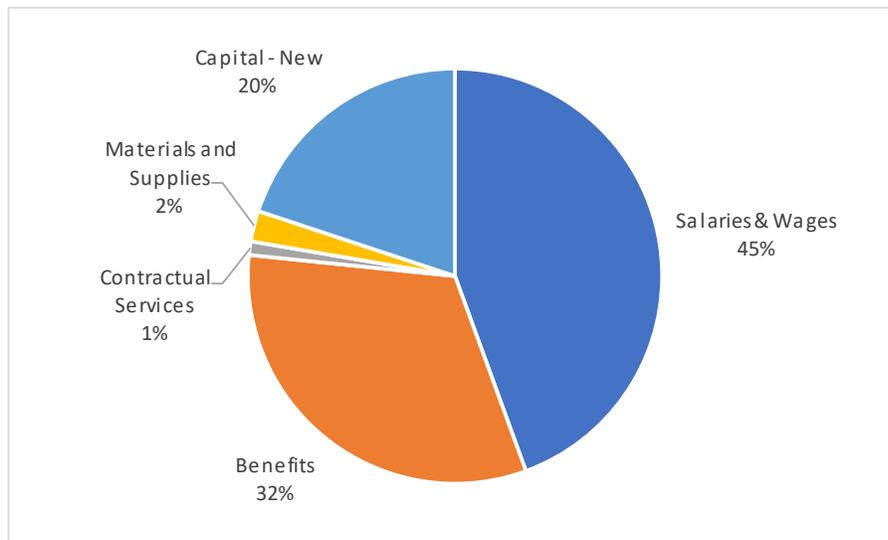
Public Works Administration

Public Works Administration Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Public Works Director	0.2	0.2	0.2
Administrative Secretary	0	0.2	0.2
City Engineer	<u>0.75</u>	<u>1</u>	<u>1</u>
Total	0.95	1.4	1.4

Public Works Administration FY 2023 Capital Summary	
Vehicle Trade in of Ford Explorer	50,000

Public Works Administration Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	<u>% Change</u>
Salaries & Wages	\$102,318	\$133,253	\$96,721	\$111,516	-16.31%
Benefits	18,294	25,450	30,584	80,795	217.47%
Contractual Services	1,771	3,950	744	2,650	-32.91%
Materials and Supplies	4,874	9,150	3,335	6,000	-34.43%
Capital - New	<u>0</u>	<u>0</u>	<u>0</u>	<u>50,000</u>	0.00%
Total Expenditures	\$127,257	\$171,803	\$131,385	\$250,961	46.07%

Public Works Administration Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Public Works Administration**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$102,318	\$133,253	\$96,633	\$111,516	-16.31%
Overtime Pay	<u>0</u>	<u>0</u>	<u>88</u>	<u>0</u>	0.00%
Total Salaries and Wages	\$102,318	\$133,253	\$96,721	\$111,516	-16.31%
Benefits					
Employee Benefits	\$16,424	\$24,450	\$27,458	\$74,294	203.86%
Workers Compensation	<u>1,870</u>	<u>1,000</u>	<u>3,126</u>	<u>6,501</u>	550.10%
Total Benefits	\$18,294	\$25,450	\$30,584	\$80,795	217.47%
Contractual Services					
Travel and Training	\$1,103	\$3,000	\$150	\$2,000	-33.33%
Utilities - Phone	0	300	0	0	-100.00%
Dues and Publications	<u>668</u>	<u>650</u>	<u>594</u>	<u>650</u>	0.00%
Total Contractual Services	\$1,771	\$3,950	\$744	\$2,650	-32.91%
Materials and Supplies					
Supplies	\$1,896	\$1,500	\$906	\$1,500	0.00%
Equipment	1,887	5,000	1,032	1,500	-70.00%
Vehicle Operations	577	600	1,297	2,000	233.33%
Uniforms	345	1,050	100	500	-52.38%
PW Week Expense	<u>170</u>	<u>1,000</u>	<u>0</u>	<u>500</u>	-50.00%
Total Materials and Supplies	\$4,874	\$9,150	\$3,335	\$6,000	-34.43%
Capital - New					
Vehicle	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$50,000</u>	0.00%
Total Capital - New	\$0	\$0	\$0	\$50,000	0.00%
Total Expenditures	<u>\$127,257</u>	<u>\$171,803</u>	<u>\$131,385</u>	<u>\$250,961</u>	46.07%

Central Warehouse

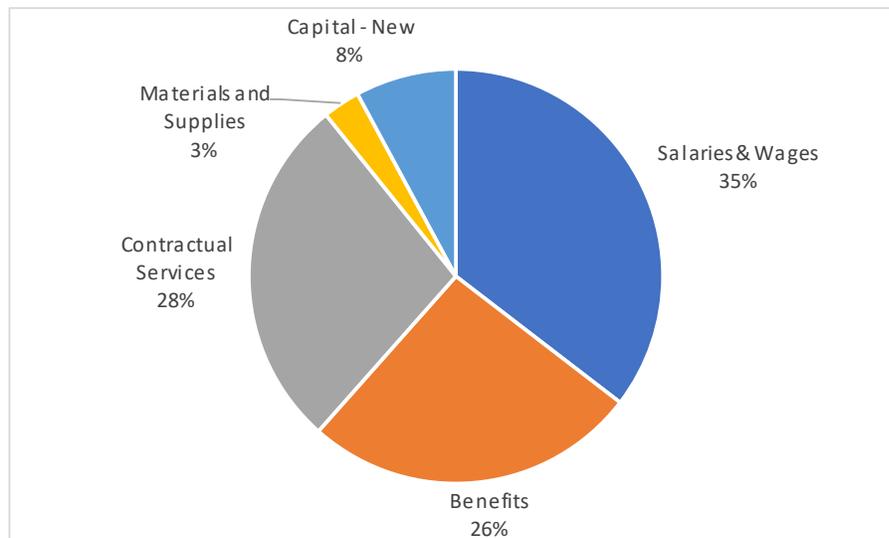
Central Warehouse

Central Warehouse Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Shop Superintendent	1	0	0
Equipment Mechanic	2	3	2
Total	<u>3</u>	<u>3</u>	<u>2</u>

Central Warehouse FY 2023 Capital Summary	
New Shop Lift	20,000

Central Warehouse Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	<u>% Change</u>
Salaries & Wages	\$99,532	\$131,555	\$96,540	\$89,879	-31.68%
Benefits	57,992	112,918	54,487	66,333	-41.26%
Contractual Services	54,964	96,150	64,520	70,150	-27.04%
Materials and Supplies	3,413	4,600	18,812	7,400	60.87%
Capital - New	<u>28,000</u>	<u>0</u>	<u>0</u>	<u>20,000</u>	0.00%
Total Expenditures	<u>\$243,900</u>	<u>\$345,223</u>	<u>\$234,358</u>	<u>\$253,762</u>	-26.49%

Central Warehouse Expenditure by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Central Warehouse**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$99,532	\$131,555	\$96,540	\$89,879	-31.68%
Total Salaries and Wages	\$99,532	\$131,555	\$96,540	\$89,879	-31.68%
Benefits					
Employee Benefits	\$55,929	\$109,718	\$51,440	\$61,431	-44.01%
Workers Compensation	2,063	3,200	3,046	4,902	53.19%
Total Benefits	\$57,992	\$112,918	\$54,487	\$66,333	-41.26%
Contractual Services					
Professional Services	\$7,470	\$15,000	\$5,984	\$9,500	-36.67%
Travel and Training	25	1,000	23	500	-50.00%
Safety	0	150	0	150	0.00%
Heavy Equipment Maintenance	47,470	80,000	58,512	60,000	-25.00%
Total Contractual Services	\$54,964	\$96,150	\$64,520	\$70,150	-27.04%
Materials and Supplies					
Tools		\$500	\$2,649	\$500	0.00%
Supplies	113	400	2,637	200	-50.00%
Equipment	0	0	41	300	0.00%
Vehicle Operations	257	500	10,523	3,200	540.00%
Uniforms	3,043	3,200	2,963	3,200	0.00%
Total Materials and Supplies	\$3,413	\$4,600	\$18,812	\$7,400	60.87%
Capital - New					
Equipment	\$28,000	\$0	\$0	\$20,000	0.00%
Total Capital - New	\$28,000	\$0	\$0	\$20,000	0.00%
Total Expenditures	\$243,900	\$345,223	\$234,358	\$253,762	-26.49%

Streets Division

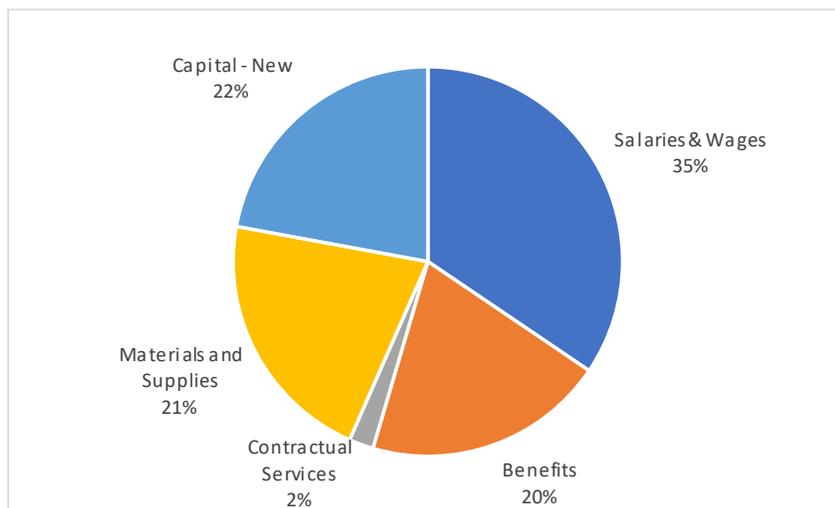
Streets Division

Streets Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Streets Foreperson	1	1	1
Municipal Worker IV	1	1	1
Municipal Worker III	1	1	1
Municipal Worker I	4	4	4
Total	<u>7</u>	<u>7</u>	<u>7</u>

Streets FY 2023 Capital Summary	
Equipment	
Steel Wheel Roller	50,000
Infrastructure	
Downtown Striping and Crosswalks	40,000
Davis Street Extension	120,000

Streets Budget Summary					
Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>% Change</u>
	Actual	Budget	Actual	Proposed	
Salaries & Wages	\$318,709	\$319,695	\$279,419	\$327,384	2.41%
Benefits	178,738	196,855	155,202	190,833	-3.06%
Contractual Services	9,701	24,000	11,312	19,350	-19.38%
Materials and Supplies	135,302	182,800	94,466	202,300	10.67%
Capital - New	225,949	2,028,350	3,471,188	210,000	-89.65%
Total Expenditures	<u>\$868,399</u>	<u>\$2,751,700</u>	<u>\$4,011,587</u>	<u>\$949,867</u>	-65.48%

Streets Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Streets Division**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$308,469	\$304,111	\$268,680	\$315,148	3.63%
Overtime	8,903	10,584	7,370	9,236	-12.74%
Temporary	1,338	5,000	3,369	3,000	-40.00%
Total Salaries and Wages	<u>\$318,709</u>	<u>\$319,695</u>	<u>\$279,419</u>	<u>\$327,384</u>	2.41%
Benefits					
Employee Benefits	\$171,909	\$189,855	\$145,800	\$172,889	-8.94%
Workers Compensation	6,829	7,000	9,402	17,944	156.34%
Total Benefits	<u>\$178,738</u>	<u>\$196,855</u>	<u>\$155,202</u>	<u>\$190,833</u>	-3.06%
Contractual Services					
Consultant Contracts	\$4,593	\$10,000	\$1,191	\$2,850	-71.50%
Travel and Training	0	6,000	840	10,000	66.67%
Utilities - Electrical	2,300	2,500	2,258	2,500	0.00%
Utilities - Phone	0	0	4,575	0	0.00%
Utilities - Gas	2,357	2,000	2,156	2,000	0.00%
Dues and Publications	239	500	0	500	0.00%
Equipment Lease	17	2,000	188	500	-75.00%
Safety	195	1,000	102	1,000	0.00%
Total Contractual Services	<u>\$9,701</u>	<u>\$24,000</u>	<u>\$11,312</u>	<u>\$19,350</u>	-19.38%
Materials and Supplies					
Traffic Control Material	\$8,161	\$7,500	\$142	\$6,500	-13.33%
Tools	761	0	259	800	0.00%
Materials	55,260	80,000	23,119	80,000	0.00%
Hot Mix Plant	22,932	35,000	190	40,000	14.29%
Supplies	907	1,000	1,553	1,500	50.00%
Equipment	13,594	21,500	12,553	16,500	-23.26%
Vehicle Operations	33,015	35,000	55,879	55,000	57.14%
Uniforms	386	2,800	722	2,000	-28.57%
Sales Tax	285	0	50	0	0.00%
Total Materials and Supplies	<u>\$135,302</u>	<u>\$182,800</u>	<u>\$94,466</u>	<u>\$202,300</u>	10.67%
Capital - New					
Vehicles	\$0	\$294,000	\$0	\$0	
Equipment	0	0	168,745	50,000	0.00%
Infrastructure	225,949	1,734,350	3,302,443	160,000	-90.77%
Total Capital - New	<u>\$225,949</u>	<u>\$2,028,350</u>	<u>\$3,471,188</u>	<u>\$210,000</u>	-89.65%
Total Expenditures	<u>\$868,399</u>	<u>\$2,751,700</u>	<u>\$4,011,587</u>	<u>\$949,867</u>	-65.48%

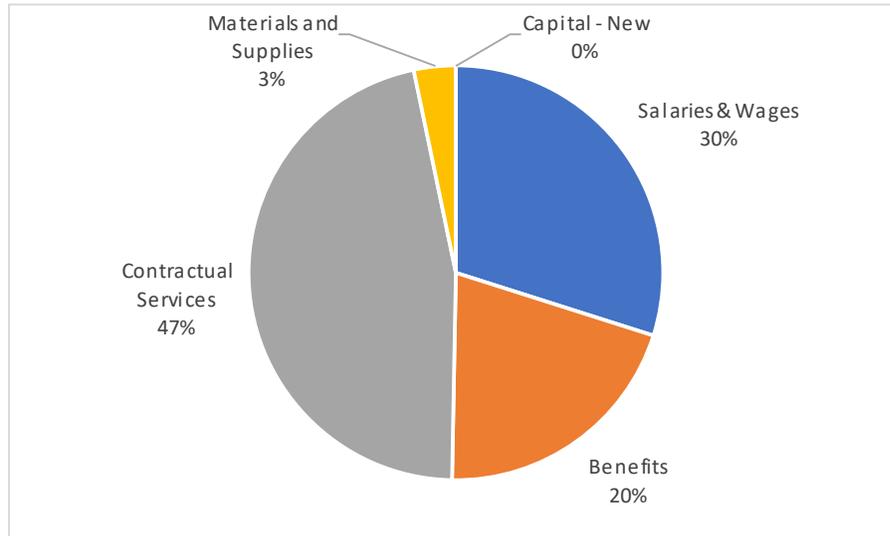
Building Maintenance Facilities

Building Maintenance Facilities

Building Maintenance Facilities Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Facilities Supervisor	1	1	1
Fac Maint Mechanic II	1	1	1
Fac Maint Mechanic I	1	1	1
Custodian	<u>0</u>	<u>3</u>	<u>2</u>
Total	3	6	5

Building Maintenance Facilities Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$141,371	\$212,748	\$153,871	\$201,263	-5.40%
Benefits	68,435	181,392	64,528	137,322	-24.30%
Contractual Services	315,216	437,900	253,193	312,600	-28.61%
Materials and Supplies	25,190	12,100	17,904	22,000	81.82%
Capital - New	<u>131,299</u>	<u>330,000</u>	<u>19,438</u>	<u>0</u>	-100.00%
Total Expenditures	\$681,512	\$1,174,140	\$508,933	\$673,185	-42.67%

Building Maintenance Facilities Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Building Maintenance Facilities**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$141,322	\$212,748	\$153,766	\$201,263	-5.40%
Overtime	49	0	105	0	0.00%
Total Salaries and Wages	<u>\$141,371</u>	<u>\$212,748</u>	<u>\$153,871</u>	<u>\$201,263</u>	-5.40%
Benefits					
Employee Benefits	\$65,581	\$178,192	\$59,419	\$126,305	-29.12%
Workers Compensation	2,854	3,200	5,109	11,017	244.28%
Total Benefits	<u>\$68,435</u>	<u>\$181,392</u>	<u>\$64,528</u>	<u>\$137,322</u>	-24.30%
Contractual Services					
Consultant Contracts	\$90,399	\$155,400	\$32,535	\$60,400	-61.13%
Service Contracts	1,293	1,500	1,239	1,500	0.00%
Travel and Training	68	2,000	607	1,500	-25.00%
Utilities - Electrical	16,266	20,000	15,514	20,000	0.00%
Utilities - Gas	13,856	15,000	17,789	15,000	0.00%
Utilities - Other	7,776	6,000	4,182	8,000	33.33%
Dues and Publications	0	500	0	200	-60.00%
Buildings/Grounds Maintenance	48,894	85,000	76,034	70,000	-17.65%
Safety	2,798	5,000	730	1,000	-80.00%
Street Lights	126,573	140,000	102,153	130,000	-7.14%
Equipment Maintenance	7,295	7,500	2,409	5,000	-33.33%
Total Contractual Services	<u>\$315,216</u>	<u>\$437,900</u>	<u>\$253,193</u>	<u>\$312,600</u>	-28.61%
Materials and Supplies					
Traffic Control Material	\$0	\$0	\$0	\$0	0.00%
Tools	1,844	0	1,418	0	0.00%
Materials	5	2,000	0	0	-100.00%
Supplies	19,428	1,000	6,229	12,000	1100.00%
Equipment	853	4,000	2,133	3,000	-25.00%
Vehicle Operations	2,960	3,000	5,522	6,000	100.00%
Uniforms	100	2,100	2,601	1,000	-52.38%
Total Materials and Supplies	<u>\$25,190</u>	<u>\$12,100</u>	<u>\$17,904</u>	<u>\$22,000</u>	81.82%
Capital - New					
Vehicles					
Equipment	\$31,474	\$0	\$0	\$0	0.00%
Facilities	99,825	330,000	19,438	0	-100.00%
Total Capital - New	<u>\$131,299</u>	<u>\$330,000</u>	<u>\$19,438</u>	<u>\$0</u>	-100.00%
Total Expenditures	<u>\$681,512</u>	<u>\$1,174,140</u>	<u>\$508,933</u>	<u>\$673,185</u>	-42.67%

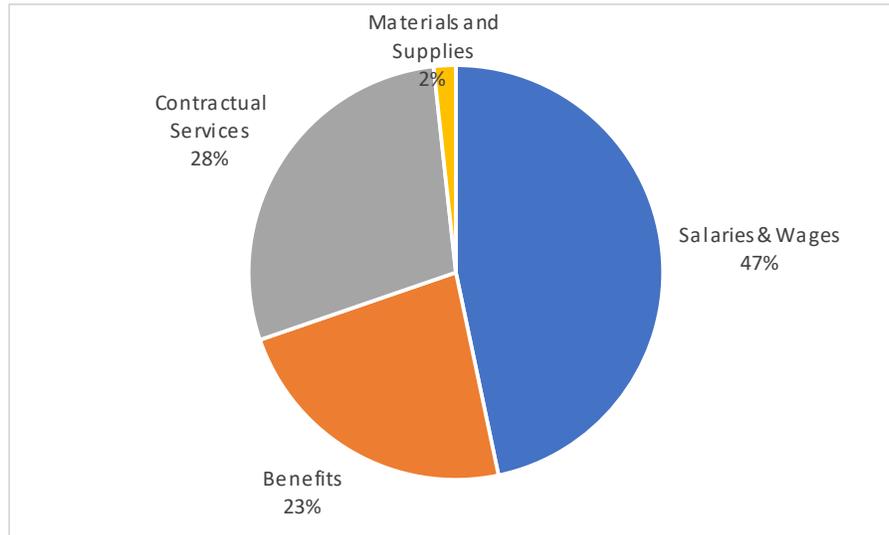
Community Development

Community Development

Community Development Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Community Development Direct	0	0.5	0.5
Administrative Secretary II	0.5	0.5	0.5
Total	0.5	1	1

Community Development Budget Summary					
Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>% Change</u>
	Actual	Budget	Actual	Proposed	
Salaries & Wages	\$74,602	\$55,463	\$56,271	\$59,708	7.65%
Benefits	23,810	26,386	25,370	29,444	11.59%
Contractual Services	53,895	331,000	23,732	36,500	-88.97%
Materials and Supplies	786	8,200	1,916	2,200	-73.17%
Total Expenditures	\$153,094	\$421,049	\$107,289	\$127,852	-69.63%

Community Development Expenditure by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Community Development**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$74,602	\$55,463	\$51,226	\$59,708	7.65%
Overtime Pay	0	0	5,045	0	0.00%
Total Salaries and Wages	<u>\$74,602</u>	<u>\$55,463</u>	<u>\$56,271</u>	<u>\$59,708</u>	7.65%
Benefits					
Employee Benefits	\$22,341	\$25,286	\$23,476	\$26,175	3.52%
Workers Compensation	1,469	1,100	1,894	3,269	197.18%
Total Benefits	<u>\$23,810</u>	<u>\$26,386</u>	<u>\$25,370</u>	<u>\$29,444</u>	11.59%
Contractual Services					
Consultant Contracts	\$51,733	\$36,500	\$20,242	\$31,500	-13.70%
Travel and Training	75	2,500	488	4,000	60.00%
Dues and Publications	2,087	1,500	3,002	1,000	-33.33%
Buildings Grounds Maintenance	0	290,000	0	0	-100.00%
Equipment Maintenance	0	500	0	0	-100.00%
Total Contractual Services	<u>\$53,895</u>	<u>\$331,000</u>	<u>\$23,732</u>	<u>\$36,500</u>	-88.97%
Materials and Supplies					
Supplies	\$786	\$1,500	\$1,477	\$1,500	0.00%
Equipment	0	5,500	0	0	-100.00%
Vehicle Operations	0	500	440	500	0.00%
Uniforms	0	700	0	200	-71.43%
Total Materials and Supplies	<u>\$786</u>	<u>\$8,200</u>	<u>\$1,916</u>	<u>\$2,200</u>	-73.17%
Total Expenditures	<u>\$153,094</u>	<u>\$421,049</u>	<u>\$107,289</u>	<u>\$127,852</u>	-69.63%

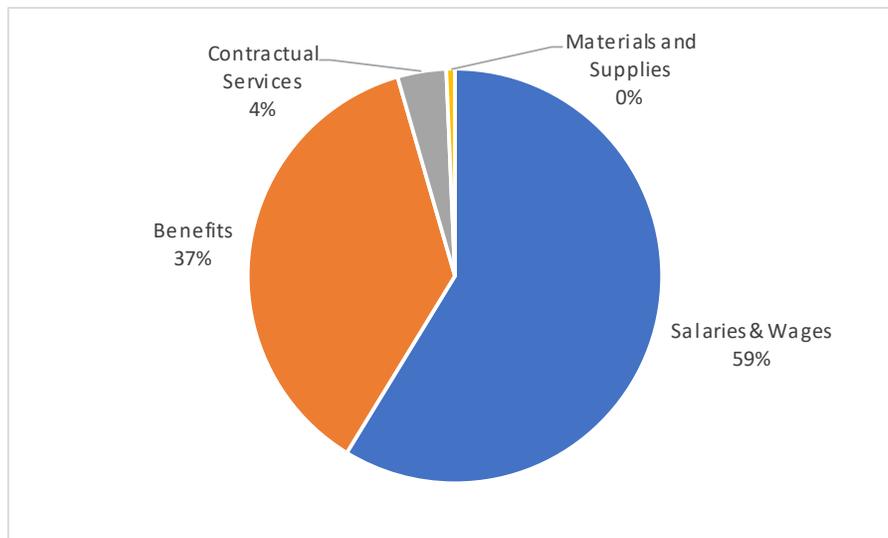
Economic Development

Economic Development

Economic Development Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Economic Development Director	0	1	1
Total	0	1	1

Economic Development Budget Summary					
Expenditures	FY 2021	FY 2022	FY 2022	FY 2023	% Change
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Salaries & Wages	\$0	\$74,892	\$33,582	\$78,836	5.27%
Benefits	0	49,622	19,646	49,376	-0.50%
Contractual Services	0	6,500	1,729	5,100	-21.54%
Materials and Supplies	0	500	30	900	80.00%
Total Expenditures	\$0	\$131,514	\$54,987	\$134,212	2.05%

Economic Development Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Economic Development**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$0	\$74,892	\$33,582	\$78,836	5.27%
Total Salaries and Wages	\$0	\$74,892	\$33,582	\$78,836	5.27%
Benefits					
Employee Benefits	\$0	\$47,877	\$18,518	\$45,060	-5.88%
Workers Compensation	0	1,745	1,128	4,316	147.34%
Total Benefits	\$0	\$49,622	\$19,646	\$49,376	-0.50%
Contractual Services					
Travel and Training	\$0	\$4,000	\$590	\$4,000	0.00%
Dues and Publications	0	500	575	1,100	120.00%
Equipment Maintenance	0	2,000	564	0	-100.00%
Total Contractual Services	\$0	\$6,500	\$1,729	\$5,100	-21.54%
Materials and Supplies					
Supplies	\$0	\$500	\$30	\$900	80.00%
Total Materials and Supplies	\$0	\$500	\$30	\$900	80.00%
Total Expenditures	\$0	\$131,514	\$54,987	\$134,212	2.05%

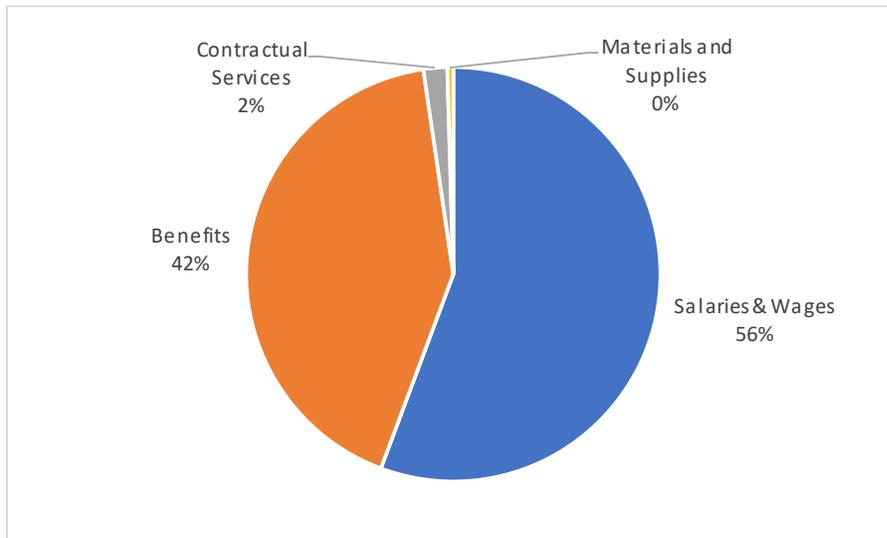
Grant Writer

Grant Writer

Grant Writer Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Grant Writer	0	1	1
Total	0	1	1

Grant Writer Budget Summary					
Expenditures	FY 2021	FY 2022	FY 2022	FY 2023	% Change
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Salaries & Wages	\$0	\$70,000	\$42,884	\$59,980	-14.31%
Benefits	0	42,993	14,150	45,220	5.18%
Contractual Services	0	6,500	713	2,000	-69.23%
Materials and Supplies	0	500	75	500	0.00%
Total Expenditures	\$0	\$119,993	\$57,821	\$107,700	-10.24%

Grant Writer Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Grant Writer**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$0	\$70,000	\$37,870	\$59,980	-14.31%
Overtime Pay	0	0	5,013	0	0.00%
Total Salaries and Wages	<u>\$0</u>	<u>\$70,000</u>	<u>\$42,884</u>	<u>\$59,980</u>	-14.31%
Benefits					
Employee Benefits	\$0	\$41,362	\$12,705	\$41,936	1.39%
Workers Compensation	0	1,631	1,445	3,284	101.35%
Total Benefits	<u>\$0</u>	<u>\$42,993</u>	<u>\$14,150</u>	<u>\$45,220</u>	5.18%
Contractual Services					
Travel and Training	\$0	\$4,000	\$638	\$1,750	-56.25%
Dues and Publications	0	500	30	250	-50.00%
Equipment Maintenance	0	2,000	45	0	-100.00%
Total Contractual Services	<u>\$0</u>	<u>\$6,500</u>	<u>\$713</u>	<u>\$2,000</u>	-69.23%
Materials and Supplies					
Supplies	\$0	\$500	\$75	\$500	0.00%
Total Materials and Supplies	<u>\$0</u>	<u>\$500</u>	<u>\$75</u>	<u>\$500</u>	0.00%
Total Expenditures	<u>\$0</u>	<u>\$119,993</u>	<u>\$57,821</u>	<u>\$107,700</u>	-10.24%

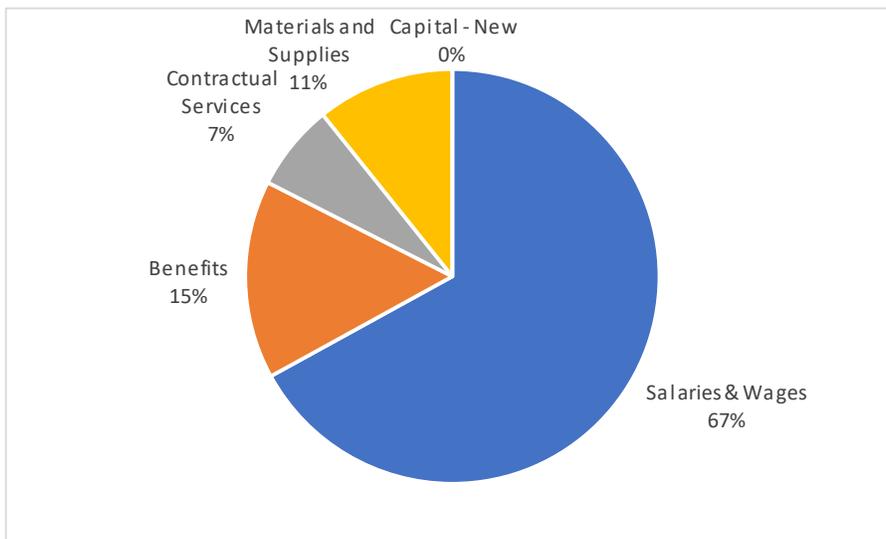
Building Code Enforcement

Building Code Enforcement

Building Code Enforcement Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Building Official	1	1	1
Total	1	1	1

Building Code Enforcement Budget Summary					
	FY 2021	FY 2022	FY 2022	FY 2023	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$65,849	\$67,647	\$37,962	\$64,475	-4.69%
Benefits	42,830	44,689	7,930	14,894	-66.67%
Contractual Services	2,349	6,500	660	6,500	0.00%
Materials and Supplies	3,542	9,350	606	10,350	10.70%
Capital - New	4,661	0	0	0	0.00%
Total Expenditures	\$119,231	\$128,186	\$47,158	\$96,219	-24.94%

Building Code Enforcement Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Building Code Enforcement**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$65,825	\$67,647	\$36,607	\$64,475	-4.69%
Overtime Pay	24	0	1,355	0	0.00%
Total Salaries and Wages	<u>\$65,849</u>	<u>\$67,647</u>	<u>\$37,962</u>	<u>\$64,475</u>	-4.69%
Benefits					
Employee Benefits	\$41,532	\$42,989	\$6,651	\$11,296	-73.72%
Workers Compensation	1,298	1,700	1,279	3,598	111.65%
Total Benefits	<u>\$42,830</u>	<u>\$44,689</u>	<u>\$7,930</u>	<u>\$14,894</u>	-66.67%
Contractual Services					
Travel and Training	\$2,049	\$4,000	\$609	\$4,000	0.00%
Utilities - Phone	300	1,500	0	1,500	0.00%
Dues and Publications	0	1,000	52	1,000	0.00%
Equipment Maintenance	0	0	0	0	0.00%
Total Contractual Services	<u>\$2,349</u>	<u>\$6,500</u>	<u>\$660</u>	<u>\$6,500</u>	0.00%
Materials and Supplies					
Supplies	\$1,992	\$1,250	\$46	\$1,250	0.00%
Equipment	394	5,250	8	5,250	0.00%
Vehicle Operation	1,156	2,500	552	3,500	40.00%
Uniforms	0	350	0	350	0.00%
Total Materials and Supplies	<u>\$3,542</u>	<u>\$9,350</u>	<u>\$606</u>	<u>\$10,350</u>	10.70%
Capital - New					
Technology	\$4,661	\$0	\$0	\$0	0.00%
Total Capital - New	<u>\$4,661</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	0.00%
Total Expenditures	<u>\$119,231</u>	<u>\$128,186</u>	<u>\$47,158</u>	<u>\$96,219</u>	-24.94%

Police Department

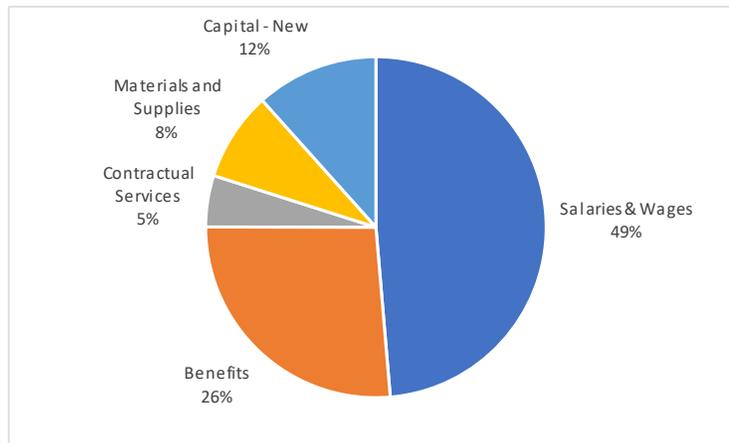
Police Administration

Police Administration Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Chief of Police	1	1	1
Administrative Secretary III	1	1	1
Police Lieutenant	3	3	3
Police Sergeant	4	4	4
Police Office II	5	5	5
Police Office I	6	6	6
Victims Advocate Coordinator	1	1	1
Victims Advocate	1.5	1.5	1.5
Total	<u>22.5</u>	<u>22.5</u>	<u>22.5</u>

Police Administration FY 2023 Capital Summary	
Vehicles	
Replace (2) 2011 Ford Expeditions	130,000
Equipment	
Replace Handguns	44,430
Replace Tasers	75,825
Facilities	
New Boilers	52,446
Install Net Remote Terminal Unit	34,385

Police Administration Budget Summary					
Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
	Actual	Budget	Actual	Proposed	
Salaries & Wages	\$1,303,700	\$1,351,533	\$1,204,770	\$1,409,459	4.29%
Benefits	517,048	899,877	511,539	763,916	-15.11%
Contractual Services	148,162	204,075	108,951	141,400	-30.71%
Materials and Supplies	77,332	284,955	201,128	245,100	-13.99%
Capital - New	130,803	289,755	0	337,086	16.33%
Total Expenses	<u>\$2,177,045</u>	<u>\$3,030,195</u>	<u>\$2,026,388</u>	<u>\$2,896,961</u>	-4.40%

Police Department Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Police Administration**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$1,030,453	\$1,208,260	\$947,235	\$1,228,959	1.71%
Salaries - Voca Grant	57,336	59,100	45,881	100,086	69.35%
Employee Recruitment	0	14,000	0	10,000	-28.57%
Overtime	215,722	67,673	211,654	67,914	0.36%
Overtime - Voca Grant	189	2,500	0	2,500	0.00%
Total Salaries and Wages	<u>\$1,303,700</u>	<u>\$1,351,533</u>	<u>\$1,204,770</u>	<u>\$1,409,459</u>	4.29%
Benefits					
Employee Benefits	\$392,743	\$730,177	\$365,488	\$544,450	-25.44%
Employee Benefits Voca Grant	8,024	25,200	4,118	40,432	60.44%
Police Pension	89,888	117,000	102,006	106,182	-9.25%
Workers Compensation	25,014	25,400	38,381	67,272	164.85%
Workers Compensation - Voca	1,380	2,100	1,546	5,580	165.71%
Total Benefits	<u>\$517,048</u>	<u>\$899,877</u>	<u>\$511,539</u>	<u>\$763,916</u>	-15.11%
Contractual Services					
Consultant Contracts	\$89,363	\$113,575	\$64,306	\$40,000	-64.78%
Travel and Training	17,507	22,000	8,537	30,000	36.36%
Utilities - Electrical	11,831	12,000	8,787	12,000	0.00%
Utilities - Phone	13,090	30,000	13,129	30,000	0.00%
Utilities - Gas	4,746	5,000	6,090	7,500	50.00%
Utilities - Other	1,697	2,600	1,429	2,300	-11.54%
Dues and Publications	6,510	9,100	3,952	9,100	0.00%
Canine Unit	1,088	7,000	998	6,000	-14.29%
Equipment Rental	0	300	0	500	66.67%
Public Assistance	2,330	2,500	1,724	4,000	60.00%
Total Contractual Services	<u>\$148,162</u>	<u>\$204,075</u>	<u>\$108,951</u>	<u>\$141,400</u>	-30.71%
Materials and Supplies					
Supplies	\$19,494	\$42,300	\$12,449	\$42,300	0.00%
Equipment	11,671	155,755	113,624	75,000	-51.85%
Seizures	0	100	1,663	0	-100.00%
Vehicle Operations	27,218	35,000	48,026	50,000	42.86%
Uniforms	3,524	9,000	5,787	30,000	233.33%
Victim Advocate Grant	1,183	14,700	2,545	14,700	0.00%
E-Citation Expense	7,195	10,000	5,852	10,000	0.00%
Public Relations Program	1,628	8,000	6,703	8,000	0.00%
Urban Deer Management	5,420	10,000	4,480	15,000	50.00%
Vict Ad Donation Expense	0	100	0	100	0.00%
Total Materials and Supplies	<u>\$77,332</u>	<u>\$284,955</u>	<u>\$201,128</u>	<u>\$245,100</u>	-13.99%
Capital - New					
Vehicles	\$106,175	\$130,000	\$0	\$130,000	0.00%
Equipment	15,590	129,755	0	120,255	-7.32%
Technology	9,038	0	0	0	0.00%
Feasibility Study	0	30,000	0	0	-100.00%
Facilities	0	0	0	86,831	0.00%
Total Capital - New	<u>\$130,803</u>	<u>\$289,755</u>	<u>\$0</u>	<u>\$337,086</u>	16.33%
Total Expenditures	<u>\$2,177,045</u>	<u>\$3,030,195</u>	<u>\$2,026,388</u>	<u>\$2,896,961</u>	-4.40%

Animal Control

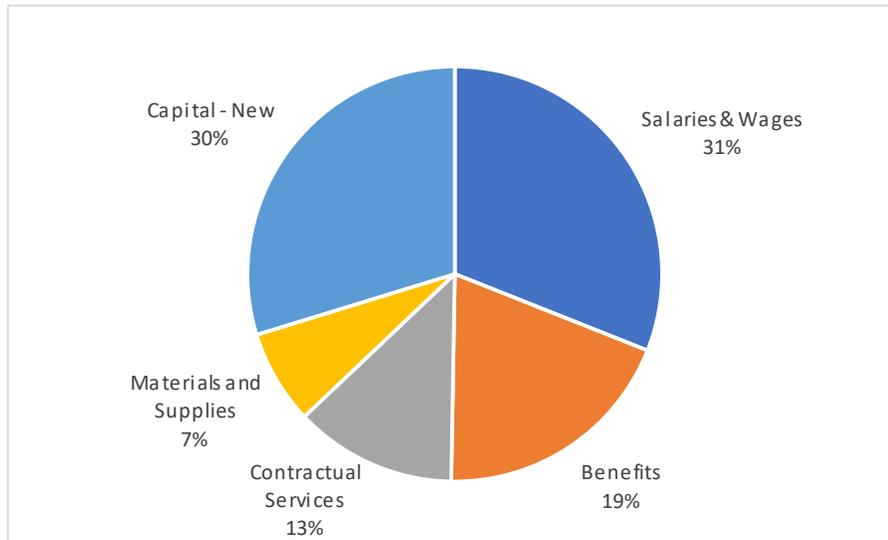
Animal Control

Animal Control Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Animal Control Officer II	2	2	2
Total	2	2	2

Animal Control FY 2023 Capital Summary	
Vehicles	
Replace (1) Animal Control Truck	65,000
Equipment	
Mobile Radios (2) Animal Control Vehicles	12,000

Animal Control Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Expenditures					
Salaries & Wages	\$72,273	\$78,667	\$69,352	\$80,324	2.11%
Benefits	44,212	48,519	41,469	49,900	2.85%
Contractual Services	23,529	26,500	21,183	32,800	23.77%
Materials and Supplies	14,429	16,500	9,644	19,000	15.15%
Capital - New	0	55,000	0	77,000	40.00%
Total Expenditures	\$154,443	\$225,186	\$141,648	\$259,024	15.03%

Animal Control Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Animal Control**

Expenses	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$72,116	\$76,461	\$66,625	\$78,176	2.24%
Overtime	157	2,206	2,727	2,148	-2.63%
Total Salaries and Wages	\$72,273	\$78,667	\$69,352	\$80,324	2.11%
Benefits					
Employee Benefits	\$42,608	\$44,919	\$39,132	\$45,501	1.30%
Workers Compensation	1,604	3,600	2,337	4,399	22.19%
Total Benefits	\$44,212	\$48,519	\$41,469	\$49,900	2.85%
Contractual Services					
Consultant Contracts	\$18,415	\$18,500	\$16,210	\$22,000	18.92%
Travel and Training	178	1,800	475	3,000	66.67%
Utilities - Electrical	1,684	2,100	1,124	2,500	19.05%
Utilities - Gas	2,469	2,800	3,223	3,500	25.00%
Utilities - Other	783	1,000	0	1,000	0.00%
Dues and Publications	0	100	0	100	0.00%
Buildings/Grounds Maintenance	0	200	151	200	0.00%
Equipment Maintenance	0	0	0	500	0.00%
Total Contractual Services	\$23,529	\$26,500	\$21,183	\$32,800	23.77%
Materials and Supplies					
Supplies	\$8,609	\$6,500	\$4,176	\$6,500	0.00%
Equipment	3,895	7,000	3,550	7,000	0.00%
Vehicle Operations	1,705	2,500	1,919	4,000	60.00%
Uniforms	220	500	0	1,500	200.00%
Total Materials and Supplies	\$14,429	\$16,500	\$9,644	\$19,000	15.15%
Capital - New					
Vehicles		\$55,000		\$65,000	18.18%
Equipment	0		0	12,000	0.00%
Total Capital - New	\$0	\$55,000	\$0	\$77,000	40.00%
Total Expenditures	\$154,443	\$225,186	\$141,648	\$259,024	15.03%

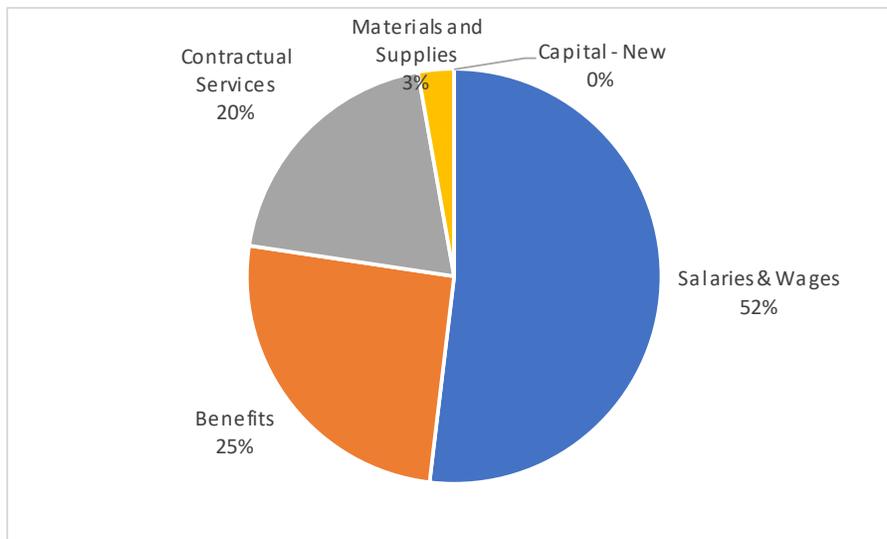
911 Center

911 Center

911 Center Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Communications Supervisor	1	1	1
Senior Communications Operator	1	1	1
Communication Operator II	3	3	3
Communication Operator I	2	2	2
Total	7	7	7

911 Center Staffing Budget Summary					
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Expenditures					
Salaries & Wages	\$297,195	\$361,491	\$292,098	\$370,931	2.61%
Benefits	106,453	215,096	113,142	182,020	-15.38%
Contractual Services	113,215	64,100	65,420	141,800	121.22%
Materials and Supplies	2,471	12,700	2,355	20,000	57.48%
Capital - New	70,608	0	0	0	0.00%
Total Expenditures	\$589,943	\$653,387	\$473,015	\$714,751	9.39%

911 Center Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
911 Center**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$258,873	\$333,965	\$269,892	\$343,898	2.97%
Overtime	<u>38,322</u>	<u>27,526</u>	<u>22,206</u>	<u>27,033</u>	-1.79%
Total Salaries and Wages	<u>\$297,195</u>	<u>\$361,491</u>	<u>\$292,098</u>	<u>\$370,931</u>	2.61%
Benefits					
Employee Benefits	\$76,204	\$178,796	\$78,253	\$129,788	-27.41%
Police Pension Contributions	24,338	28,200	25,067	31,900	13.12%
Workers Compensation	<u>5,910</u>	<u>8,100</u>	<u>9,823</u>	<u>20,332</u>	151.01%
Total Benefits	<u>\$106,453</u>	<u>\$215,096</u>	<u>\$113,142</u>	<u>\$182,020</u>	-15.38%
Contractual Services					
Consultant Contracts	\$64,537	\$0	\$48,459	\$45,000	0.00%
Travel and Training	3,080	14,500	7,042	25,000	72.41%
Dues and Publications	1,170	1,800	1,285	1,800	0.00%
911 System	<u>44,428</u>	<u>47,800</u>	<u>8,635</u>	<u>70,000</u>	46.44%
Total Contractual Services	<u>\$113,215</u>	<u>\$64,100</u>	<u>\$65,420</u>	<u>\$141,800</u>	121.22%
Materials and Supplies					
Supplies	\$2,372	\$4,900	\$658	\$5,000	2.04%
Equipment	100	6,000	663	13,000	116.67%
Uniforms	<u>0</u>	<u>1,800</u>	<u>1,033</u>	<u>2,000</u>	11.11%
Total Materials and Supplies	<u>\$2,471</u>	<u>\$12,700</u>	<u>\$2,355</u>	<u>\$20,000</u>	57.48%
Capital - New					
Technology	<u>\$70,608</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	0.00%
Total Capital - New	<u>\$70,608</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	0.00%
Total Expenditures	<u>\$589,943</u>	<u>\$653,387</u>	<u>\$473,015</u>	<u>\$714,751</u>	9.39%

Fire Department

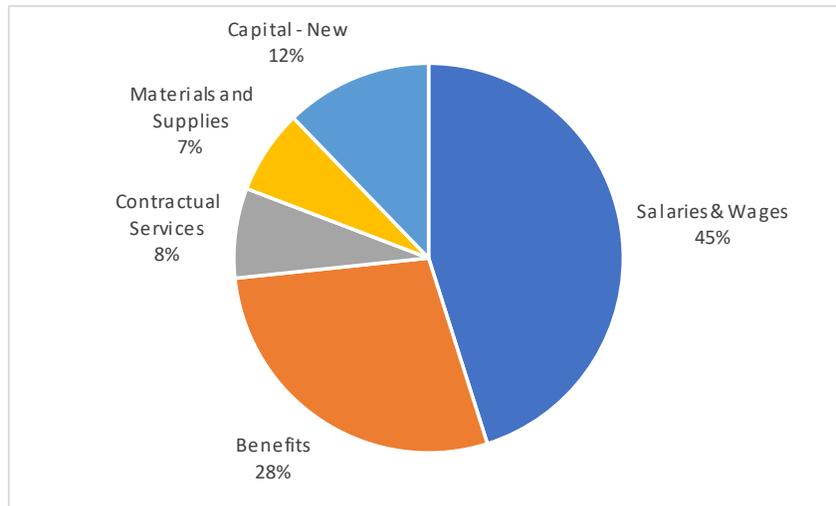
Fire Department

Fire Department Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Fire Chief	1	1	1
Fire Battalion Chief	1	1	1
Fire Shift Captain	3	3	3
Fire Engineer I	2	2	2
Fire Engineer	4	4	4
Total	<u>11</u>	<u>11</u>	<u>11</u>

Fire Department FY 2023 Capital Summary	
Equipment	
Self Contained Beathing Apparatus (8)	60,000
Replacement of Frefighter PPE (12)	40,000
Replace Breathing Air Compressor	<u>82,000</u>
Total Equipment	<u>182,000</u>

Fire Department Staffing Budget Summary					
Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	% Change
	Actual	Budget	Actual	Proposed	
Salaries & Wages	\$627,031	\$628,986	\$606,938	\$672,156	6.86%
Benefits	285,043	473,805	302,357	420,445	-11.26%
Contractual Services	76,728	108,200	93,159	111,100	2.68%
Materials and Supplies	74,189	119,750	75,754	104,000	-13.15%
Capital - New	<u>91,528</u>	<u>116,000</u>	<u>484,090</u>	<u>182,000</u>	56.90%
Total Expenditures	<u>\$1,154,519</u>	<u>\$1,446,741</u>	<u>\$1,562,299</u>	<u>\$1,489,701</u>	2.97%

Fire Department Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Fire Department**

Expenditures	FY 2021	FY 2022	FY 2022	FY 2023	% Change
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Personnel					
Salaries & Wages					
Full Time	\$589,202	\$592,986	\$512,173	\$624,765	5.36%
Overtime	33,880	22,000	91,925	33,391	51.78%
Temporary	3,949	14,000	2,841	14,000	0.00%
Total Salaries and Wages	<u>\$627,031</u>	<u>\$628,986</u>	<u>\$606,938</u>	<u>\$672,156</u>	6.86%
Benefits					
Employee Benefits	\$197,815	\$362,105	\$185,157	\$276,398	-23.67%
Firemans Pension	73,888	85,200	95,141	100,204	17.61%
Volunteer Pension	0	2,000	0	2,000	0.00%
Extra Life	0	5,000	0	5,000	0.00%
Workers Compensation	13,339	19,500	22,059	36,843	88.94%
Total Benefits	<u>\$285,043</u>	<u>\$473,805</u>	<u>\$302,357</u>	<u>\$420,445</u>	-11.26%
Contractual Services					
Consultant Contracts	\$5,019	\$8,200	\$2,379	\$4,000	-51.22%
Travel and Training	11,188	25,000	21,492	30,000	20.00%
Utilities - Electrical	11,110	8,000	8,192	8,000	0.00%
Utilities - Phone	2,793	3,500	6,062	3,500	0.00%
Utilities - Gas	12,830	10,500	15,755	13,500	28.57%
Utilities - Other	2,586	3,500	482	3,500	0.00%
Dues and Publiciations	3,233	4,500	1,799	6,100	35.56%
Fire Prevention	3,392	3,500	2,489	4,000	14.29%
Building Grounds Maintenance	1,623	13,000	7,012	13,500	3.85%
Equipment Maintenance	22,955	28,500	27,497	25,000	-12.28%
Total Contractual Services	<u>\$76,728</u>	<u>\$108,200</u>	<u>\$93,159</u>	<u>\$111,100</u>	2.68%
Materials and Supplies					
Tools	\$1,042	\$0	\$130	\$0	0.00%
Supplies	3,812	5,500	4,418	6,500	18.18%
Hazmat	1,509	2,500	0	4,000	60.00%
Medical	9,836	14,000	6,060	12,500	-10.71%
Equipment	33,244	60,750	42,704	47,000	-22.63%
Vehicle Operations	9,290	12,000	10,987	13,000	8.33%
Uniforms	12,443	15,000	6,243	13,000	-13.33%
Wildland Firefighting	3,012	10,000	5,213	8,000	-20.00%
Total Materials and Supplies	<u>\$74,189</u>	<u>\$119,750</u>	<u>\$75,754</u>	<u>\$104,000</u>	-13.15%
Capital - New					
Vehicles	\$73,652	\$0	\$470,964	\$0	0.00%
Equipment	300	56,000	0	182,000	225.00%
Technology	17,576	40,000	13,126	0	-100.00%
Facilities	0	20,000	0	0	-100.00%
Total Capital - New	<u>\$91,528</u>	<u>\$116,000</u>	<u>\$484,090</u>	<u>\$182,000</u>	56.90%
Total Expenditures	<u>\$1,154,519</u>	<u>\$1,446,741</u>	<u>\$1,562,299</u>	<u>\$1,489,701</u>	2.97%

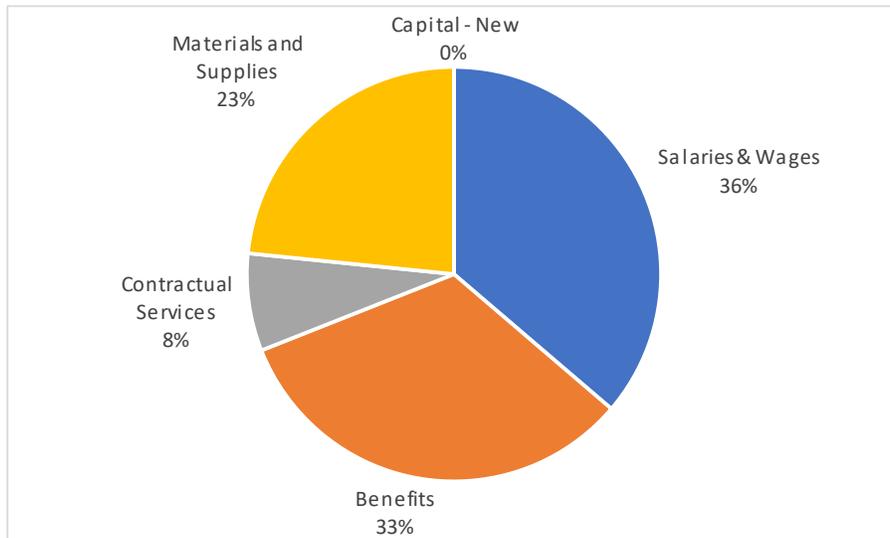
Code Enforcement

Code Enforcement

Code Enforcement Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Code Enforcement Officer	1	1	1
Total	1	1	1

Code Enforcement Staffing Budget Summary					
	FY 2021	FY 2022	FY 2022	FY 2023	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$32,428	\$89,681	\$39,959	\$45,265	-49.53%
Benefits	14,624	77,586	17,987	40,883	-47.31%
Contractual Services	240	8,000	1,137	9,500	18.75%
Materials and Supplies	4,556	25,700	710	29,200	13.62%
Capital - New	30,141	0	0	0	0.00%
Total Expenditures	\$81,989	\$200,967	\$59,793	\$124,848	-37.88%

Code Enforcement Expenditure by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Code Enforcement**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$31,946	\$89,681	\$39,793	\$45,265	-49.53%
Overtime Pay	482	0	166	0	0.00%
Total Salaries and Wages	<u>\$32,428</u>	<u>\$89,681</u>	<u>\$39,959</u>	<u>\$45,265</u>	-49.53%
Benefits					
Employee Benefits	\$13,963	\$76,286	\$16,640	\$39,358	-48.41%
Workers Compensation	660	1,300	1,347	1,525	17.31%
Total Benefits	<u>\$14,624</u>	<u>\$77,586</u>	<u>\$17,987</u>	<u>\$40,883</u>	-47.31%
Contractual Services					
Consultant - Other	\$0	\$0	\$0	\$2,000	0.00%
Code Enforcement (Abatement)	0	4,000	0	4,000	0.00%
Travel and Training	0	2,000	1,137	1,500	-25.00%
Utilities - Phone	240	1,000	0	0	-100.00%
Dues and Publications	0	1,000	0	2,000	100.00%
Equipment Maintenance	0	0	0	0	0.00%
Total Contractual Services	<u>\$240</u>	<u>\$8,000</u>	<u>\$1,137</u>	<u>\$9,500</u>	18.75%
Materials and Supplies					
Supplies	\$64	\$1,000	\$0	\$500	-50.00%
Equipment	0	21,500	30	21,500	0.00%
Vehicle Operation	3,977	2,000	604	6,000	200.00%
Uniforms	515	1,200	76	1,200	0.00%
Total Materials and Supplies	<u>\$4,556</u>	<u>\$25,700</u>	<u>\$710</u>	<u>\$29,200</u>	13.62%
Capital - New					
Vehicles	\$30,141	\$0	\$0	\$0	0.00%
Total Capital - New	<u>\$30,141</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	0.00%
Total Expenditures	<u>\$81,989</u>	<u>\$200,967</u>	<u>\$59,793</u>	<u>\$124,848</u>	-37.88%

Ancillary Agencies

**FY 2023 Budget
Expenditures
(Budget Basis)
Ancillary Infrastructure**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations					
Chamber	\$9,474	\$10,000	\$7,500	\$0	-100.00%
CCEDC	15,000	15,000	15,000	15,000	0.00%
JPB - Old Penitentiary	20,000	20,000	20,000	20,000	0.00%
Downtown Development	50,000	50,000	50,000	50,000	0.00%
Airport	0	40,000	0	20,000	-50.00%
Total Allocations	<u>\$94,474</u>	<u>\$135,000</u>	<u>\$92,500</u>	<u>\$105,000</u>	<u>-22.22%</u>
Total Expenditures	<u>\$94,474</u>	<u>\$135,000</u>	<u>\$92,500</u>	<u>\$105,000</u>	<u>-22.22%</u>

Ancillary Infrastructure Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations	<u>\$94,474</u>	<u>\$135,000</u>	<u>\$92,500</u>	<u>\$105,000</u>	<u>-22.22%</u>
Total Expenditures	<u>\$94,474</u>	<u>\$135,000</u>	<u>\$92,500</u>	<u>\$105,000</u>	<u>-22.22%</u>

Nonprofit Agencies

**FY 2023 Budget
Expenditures
(Budget Basis)
Nonprofit Agencies**

Expenses	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Allocations					
Senior Citizens	\$17,500	\$15,000	\$15,000	\$20,000	33.33%
Child Development	11,500	9,000	9,000	12,600	40.00%
Project Reach	10,500	7,000	7,000	8,000	14.29%
COVE	12,500	15,000	15,000	15,000	0.00%
Boys and Girls Club	17,500	15,000	15,000	15,000	0.00%
Cathedral Home For Children	12,500	15,000	27,500	25,000	66.67%
CC Counseling Center	15,000	25,000	25,000	10,000	-60.00%
Children Advocacy Project	5,500	5,500	5,500	5,500	0.00%
PET Partners	12,500	15,000	15,000	10,000	-33.33%
Total Allocations	<u>\$115,000</u>	<u>\$121,500</u>	<u>\$134,000</u>	<u>\$121,100</u>	-0.33%
 Total Expenditures	 <u>\$115,000</u>	 <u>\$121,500</u>	 <u>\$134,000</u>	 <u>\$121,100</u>	 -0.33%

Ancillary Infrastructure Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Allocations	<u>\$115,000</u>	<u>\$121,500</u>	<u>\$134,000</u>	<u>\$121,100</u>	-0.33%
Total Expenditures	<u>\$115,000</u>	<u>\$121,500</u>	<u>\$134,000</u>	<u>\$121,100</u>	-0.33%

Downtown Development Authority

**FY 2023 Budget
Expenditures
(Budget Basis)
Downtown Development**

Expenses	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Personnel					
Salaries & Wages					
Full Time	\$119,767	\$109,559	\$101,131	\$115,037	5.00%
Overtime Pay	0	0	1,585	0	0.00%
Total Salaries and Wages	<u>\$119,767</u>	<u>\$109,559</u>	<u>\$102,716</u>	<u>\$115,037</u>	5.00%
Benefits					
Employee Benefits	\$49,094	\$54,024	\$45,152	\$51,583	-4.52%
Workers Compensation	2,249	2,500	3,461	6,297	151.88%
Total Benefits	<u>\$51,343</u>	<u>\$56,524</u>	<u>\$48,614</u>	<u>\$57,880</u>	2.40%
Materials and Supplies					
Supplies	\$980	\$0	\$0	\$0	0.00%
Total Materials and Supplies	<u>\$980</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	0.00%
Total Expenditures	<u>\$172,090</u>	<u>\$166,083</u>	<u>\$151,330</u>	<u>\$172,917</u>	4.11%

Downtown Development Staffing Summary

	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Executive Director	1	1	1
Project Coordinator	1	1	1
Total	<u>2</u>	<u>2</u>	<u>2</u>

Downtown Development Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Salaries & Wages	\$119,767	\$109,559	\$102,716	\$115,037	5.00%
Benefits	51,343	56,524	48,614	57,880	2.40%
Materials and Supplies	980	0	0	0	0.00%
Total Expenditures	<u>\$172,090</u>	<u>\$166,083</u>	<u>\$151,330</u>	<u>\$172,917</u>	4.11%

Capital Improvements

**FY 2023 Budget
Expenditures
(Budget Basis)
Capital Improvements**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations					
WAM Energy Lease Program #2	\$2,958	\$4,000	\$0	\$0	-100.00%
WAM Energy Lease Program #3	1,050	1,400	351	0	-100.00%
Total Capital - New	<u>\$4,008</u>	<u>\$5,400</u>	<u>\$351</u>	<u>\$0</u>	-100.00%
 Total Expenditures	 <u>\$4,008</u>	 <u>\$5,400</u>	 <u>\$351</u>	 <u>\$0</u>	 -100.00%

Capital Improvements Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations	\$4,008	\$5,400	\$351	\$0	-100.00%
Total Expenditures	<u>\$4,008</u>	<u>\$5,400</u>	<u>\$351</u>	<u>\$0</u>	-100.00%

Wyoming Community Gas

**FY 2023 Budget
Expenditures
(Budget Basis)
Wyoming Community Gas**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations					
Wyoming Community Gas	\$0	\$0	\$9,012	\$0	0.00%
Total Capital - New	<u>\$0</u>	<u>\$0</u>	<u>\$9,012</u>	<u>\$0</u>	<u>0.00%</u>
Total Expenditures	<u>\$0</u>	<u>\$0</u>	<u>\$9,012</u>	<u>\$0</u>	<u>0.00%</u>

Wyoming Community Gas Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Allocations	\$0	\$0	\$9,012	\$0	0.00%
Total Expenditures	<u>\$0</u>	<u>\$0</u>	<u>\$9,012</u>	<u>\$0</u>	<u>0.00%</u>

Other Financing Uses

**FY 2023 Budget
Expenditures
(Budget Basis)
Other Financing Uses**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Other Financing Uses					
COVID 19 Related Expenses	\$333,255	\$0	\$0	\$0	0.00%
Emergency Reserve	0	4,000,000	0	4,000,000	0.00%
Contingency	0	100,000	0	500,000	0.00%
Working Capital Reserve	6,244	500,000	0	0	-100.00%
Total Other Financing Uses	<u>\$339,499</u>	<u>\$4,600,000</u>	<u>\$0</u>	<u>\$4,500,000</u>	-2.17%
Total Expenditures	<u>\$339,499</u>	<u>\$4,600,000</u>	<u>\$0</u>	<u>\$4,500,000</u>	-2.17%

Capital Improvements Budget Summary

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Other Financing Uses	<u>\$339,499</u>	<u>\$4,600,000</u>	<u>\$0</u>	<u>\$4,500,000</u>	-2.17%
Total Expenditures	<u>\$339,499</u>	<u>\$4,600,000</u>	<u>\$0</u>	<u>\$4,500,000</u>	-2.17%

Operating Transfers

**FY 2023 Budget
Expenditures
(Budget Basis)
Operating Transfers**

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Operating Transfers					
Recreation Services	\$1,800,000	\$2,077,044	\$1,600,000	\$2,134,878	2.78%
Water and Sewer	0	0	812,020	0	0.00%
Total Operating Transfers	<u>\$1,800,000</u>	<u>\$2,077,044</u>	<u>\$2,412,020</u>	<u>\$2,134,878</u>	2.78%
 Total Expenditures	 <u>\$1,800,000</u>	 <u>\$2,077,044</u>	 <u>\$2,412,020</u>	 <u>\$2,134,878</u>	 2.78%

Operating Transfers Budget Summary

Expenditures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Operating Transfers	<u>\$1,800,000</u>	<u>\$2,077,044</u>	<u>\$2,412,020</u>	<u>\$2,134,878</u>	2.78%
Total Expenditures	<u>\$1,800,000</u>	<u>\$2,077,044</u>	<u>\$2,412,020</u>	<u>\$2,134,878</u>	2.78%

General Fund

Recreation Departments

Combined Recreation Revenue

 Golf Course Revenue

 Golf Course Expenditures

 Club House Expenditures

 Other Expenditures

Recreation Center Revenues

Recreation Center Expenditures

Shooting Range Expenditures

Green Spaces Expenditures

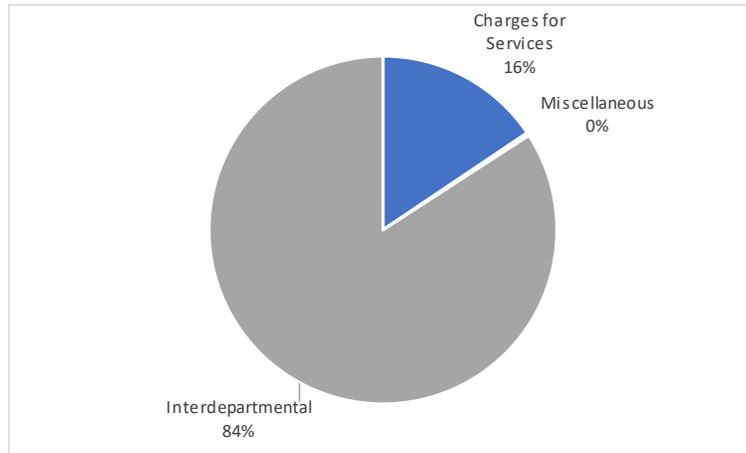
Recreation Other Financing Uses

Combined Recreation Revenue

Recreation Departments Revenue Budget Summary

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Revenue						
Charges for Services	337,507	323,900	286,045	395,000	21.95%	15.57%
Miscellaneous	15,546	543,000	8,637	7,075	-98.70%	84.15%
Interdepartmental	1,800,000	2,077,044	1,600,000	2,134,878	2.78%	0.28%
	<u>\$2,153,054</u>	<u>\$2,943,944</u>	<u>\$1,894,682</u>	<u>\$2,536,953</u>	<u>-13.82%</u>	<u>100.00%</u>

Recreational Departments Proposed Summary Revenue Budget



**FY 2023 Budget
(Budget Basis)
Recreation Revenue**

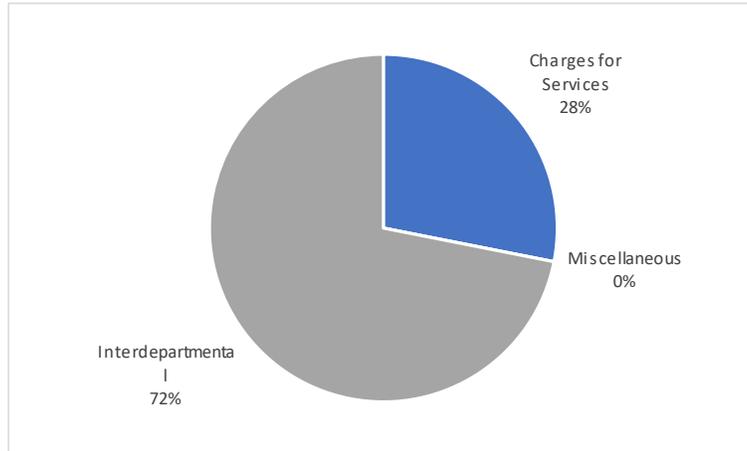
	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Charges for Services						
Golf Course	\$241,818	\$230,000	\$162,863	\$227,000	-1.30%	
Recreation Center	95,690	93,900	123,182	168,000	78.91%	
Total Charges for Services	\$337,507	\$323,900	\$286,045	\$395,000	21.95%	15.57%
Interdepartmental						
General Fund Golf Course	\$600,000	\$498,545	\$498,545	\$580,693	16.48%	
General Fund Recreation Center	576,000	862,032	550,000	908,995	5.45%	
General Fund Green Spaces	624,000	716,467	551,455	645,190	-9.95%	
Total Interdepartmental	\$1,800,000	\$2,077,044	\$1,600,000	\$2,134,878	2.78%	84.15%
Miscellaneous						
Golf Course	\$10,632	\$7,600	\$5,026	\$0	-100.00%	
Recreation Center	81	400	(26)	4,075	918.75%	
Green Spaces - Donations	0	10,000	1,037		-100.00%	
Park and Recreation Grants	4,833	125,000	2,600	3,000	-97.60%	
Cash Reserve	0	400,000			-100.00%	
Total Miscellaneous	\$15,546	\$543,000	\$8,637	\$7,075	-98.70%	0.28%
Total Revenue	\$2,153,054	\$2,943,944	\$1,894,682	\$2,536,953	-13.82%	100.00%

Golf Course Revenue

Golf Course Revenue Budget Summary

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Revenue						
Charges for Services	241,818	230,000	162,863	227,000	-1.30%	28.10%
Miscellaneous	10,632	7,600	5,026	0	-100.00%	71.90%
Interdepartmental	600,000	498,545	498,545	580,693	16.48%	0.00%
	<u>\$852,450</u>	<u>\$736,145</u>	<u>\$666,434</u>	<u>\$807,693</u>	9.72%	100.00%

Golf Course Proposed Revenue Budget



**FY 2023 Budget
(Budget Basis)
Golf Course Revenue**

	FY 2021	FY 2022	FY 2022	FY 2023		% of
	Actual	Budget	Actual	Proposed	% Change	Total
						FY 2023
Charges for Services						
Memberships	\$57,032	\$56,000	\$42,565	\$55,000	-1.79%	
Pro Shop Retail Sales	38,378	36,000	32,073	43,000	19.44%	
Cart Rental	64,444	63,000	46,502	64,000	1.59%	
Green Fees	61,576	60,500	41,201	50,000	-17.36%	
Food and Non-Alcoholic	10,197	100	150	15,000	14900.00%	
Alcoholic Beverages	10,180	0	373	0	0.00%	
Restaurant TIPS Payable	(171)	0	0	0	0.00%	
Restaurant Coupons/Discounts	182	0	0	0	0.00%	
Lease Proceeds	0	14,400	0	0	-100.00%	
Total Charges for Services	\$241,818	\$230,000	\$162,863	\$227,000	-1.30%	28.10%
Interdepartmental						
General Fund	\$600,000	\$498,545	\$498,545	\$580,693	16.48%	
Total Interdepartmental	\$600,000	\$498,545	\$498,545	\$580,693	16.48%	71.90%
Miscellaneous						
Interest Income	\$74	\$100	\$64	\$0	-100.00%	
Miscellaneous	3,301	100	93	0	-100.00%	
Sales Tax - Restaurant Items	1,546	1,500	348	0	-100.00%	
Sales Tax on Retail Items	5,711	5,700	4,271	0	-100.00%	
Donations	0	100	0	0	-100.00%	
Sponsorships	0	100	250	0	-100.00%	
Total Miscellaneous	\$10,632	\$7,600	\$5,026	\$0	-100.00%	0.00%
Total Revenue	\$852,450	\$736,145	\$666,434	\$807,693	9.72%	100.00%

Golf Course Expenditures

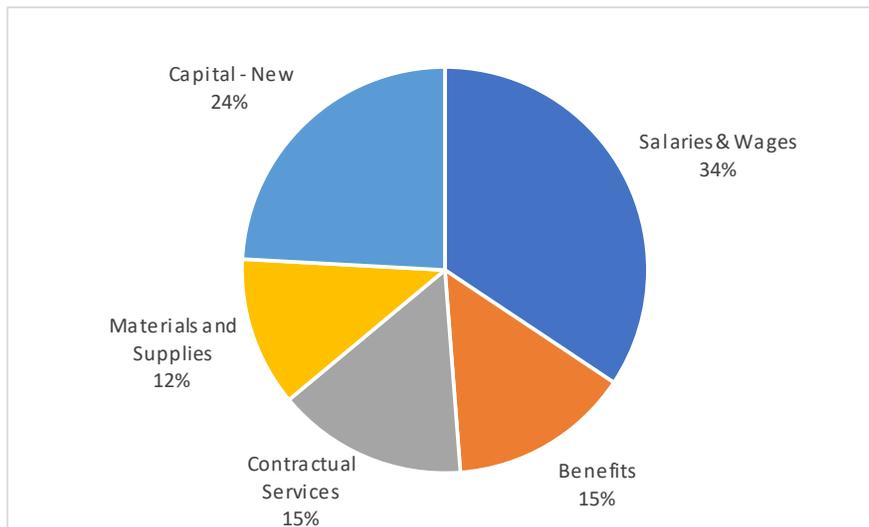
Golf Course

Golf Course Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Golf Superintendent	1	1	1
Golf Assit Superindendent	1	1	1
Equipment Manager	0.6	0.6	0.6
Total	<u>2.6</u>	<u>2.6</u>	<u>2.6</u>

Golf Course FY 2023 Capital Summary	
Equipment	
Fairway Mower	64,000
Range Picking Unit	13,500
Golf Cart Lease	<u>40,000</u>
Total Equipment	<u>117,500</u>

Golf Course Budget Summary					
Expenditures	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$195,660	\$200,103	\$177,682	\$202,741	1.32%
Benefits	69,099	76,627	63,799	85,196	11.18%
Contractual Services	71,806	188,450	84,430	89,600	-52.45%
Materials and Supplies	48,300	64,750	52,667	70,200	8.42%
Capital - New	25,600	90,000	81,627	117,500	30.56%
Total Expenditures	<u>\$410,464</u>	<u>\$619,930</u>	<u>\$460,206</u>	<u>\$565,237</u>	-8.82%

Golf Course Expenditure by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Golf Course**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$140,724	\$137,277	\$122,344	\$147,741	7.62%
Overtime	719	2,826	1,754	0	-100.00%
Temporary	54,217	60,000	53,585	55,000	-8.33%
Total Salaries and Wages	<u>\$195,660</u>	<u>\$200,103</u>	<u>\$177,682</u>	<u>\$202,741</u>	1.32%
Benefits					
Employee Benefits	\$64,546	\$71,527	\$57,854	\$73,761	3.12%
Workers Compensation	4,553	5,100	5,946	11,435	124.22%
Total Benefits	<u>\$69,099</u>	<u>\$76,627</u>	<u>\$63,799</u>	<u>\$85,196</u>	11.18%
Contractual Services					
Consultant Contracts	\$4,909	\$11,500	\$4,736	\$11,000	-4.35%
Service Contract	0	3,200	48	4,200	31.25%
Golf Course Programs	0	400	0	400	0.00%
Rochelle Ranch Advisory	0	500	36	500	0.00%
Travel and Training	0	4,000	3,578	4,000	0.00%
Utilities - Electrical	25,845	23,000	18,847	23,000	0.00%
Utilities - Phone	0	0	1,230	0	0.00%
Utilities - Gas	2,558	2,200	2,690	2,200	0.00%
Utilities - Other	3,014	2,800	2,912	2,800	0.00%
Dues and Publications	605	1,500	1,585	2,000	33.33%
Golf Cart Maintenance	0	9,000	9,121	5,000	-44.44%
Building Grounds Maintenance	3,613	88,200	12,406	3,500	-96.03%
Equipment Maintenance	3,398	14,000	16,831	10,000	-28.57%
Equipment Lease	3,020	6,500	1,354	3,500	-46.15%
Safety	435	650	139	500	-23.08%
Equipment Maintenance	24,409	21,000	8,918	17,000	-19.05%
Total Contractual Services	<u>\$71,806</u>	<u>\$188,450</u>	<u>\$84,430</u>	<u>\$89,600</u>	-52.45%
Materials and Supplies					
Tools	\$1,357	\$0	\$258	\$1,500	0.00%
Materials	1,242	6,500	3,807	5,500	-15.38%
Supplies	4,245	2,000	1,589	2,000	0.00%
Supplies - Fertilizers	17,547	17,000	17,099	22,000	29.41%
Supplies - Sand	5,253	12,000	9,062	13,000	8.33%
Irrigation Materials	10,858	11,000	8,305	10,000	-9.09%
Equipment	0	3,500	566	3,000	-14.29%
Vehicle Operations	7,635	12,000	11,756	12,000	0.00%
Uniforms	164	750	226	1,200	60.00%
Total Materials and Supplies	<u>\$48,300</u>	<u>\$64,750</u>	<u>\$52,667</u>	<u>\$70,200</u>	8.42%
Capital - New					
Vehicles	\$0	\$32,000	\$0	\$0	-100.00%
Equipment	24,000	0	5,495	117,500	0.00%
Facilities	1,600	58,000	76,132	0	-100.00%
Total Capital - New	<u>\$25,600</u>	<u>\$90,000</u>	<u>\$81,627</u>	<u>\$117,500</u>	30.56%
Total Expenditures	<u>\$410,464</u>	<u>\$619,930</u>	<u>\$460,206</u>	<u>\$565,237</u>	-8.82%

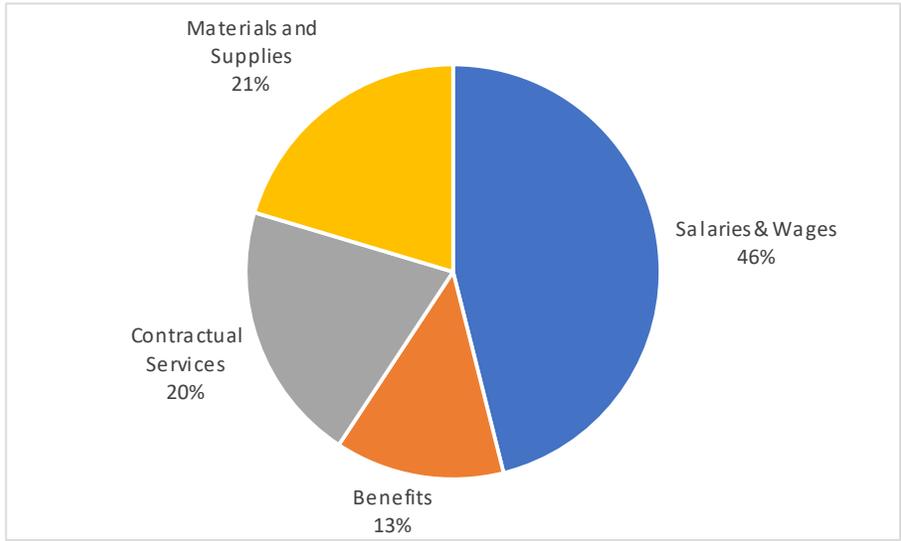
Club House

Golf Course Club House

Club House Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Golf Professional	<u>1</u>	<u>1</u>	<u>1</u>
Total	<u>1</u>	<u>1</u>	<u>1</u>

Club House Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	<u>% Change</u>
Salaries & Wages	\$120,816	\$98,382	\$86,988	\$111,727	13.56%
Benefits	29,167	27,433	25,370	32,029	16.75%
Contractual Services	44,488	44,000	32,826	49,300	12.05%
Materials and Supplies	<u>27,746</u>	<u>36,400</u>	<u>37,399</u>	<u>49,400</u>	35.71%
Total Expenditures	<u>\$222,218</u>	<u>\$206,215</u>	<u>\$182,583</u>	<u>\$242,456</u>	17.57%

Club House Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Club House**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	% Change
Personnel					
Salaries & Wages					
Full Time	\$80,090	\$67,382	\$62,195	\$70,727	4.96%
Seasonal	6,979	0	0	0	0.00%
Temporary	33,748	31,000	24,793	41,000	32.26%
Total Salaries and Wages	<u>\$120,816</u>	<u>\$98,382</u>	<u>\$86,988</u>	<u>\$111,727</u>	13.56%
Benefits					
Employee Benefits	\$26,596	\$25,733	\$22,454	\$26,427	2.70%
Workers Compensation	2,571	1,700	2,917	5,602	229.53%
Total Benefits	<u>\$29,167</u>	<u>\$27,433</u>	<u>\$25,370</u>	<u>\$32,029</u>	16.75%
Contractual Services					
Consultant Contracts	\$6,425	\$4,200	\$3,447	\$4,200	0.00%
Recreational Programs	906	1,500	649	1,500	0.00%
Recreational Tournaments		2,000	0	2,000	0.00%
Travel and Training	0	1,600	371	3,000	87.50%
Utilities - Electrical	9,339	10,000	7,760	10,000	0.00%
Utilities - Phone	360	1,300	1,280	1,500	15.38%
Utilities - Gas	5,198	8,000	5,719	8,000	0.00%
Utilities - Other	1,892	1,500	2,099	2,000	33.33%
Dues and Publications	4,839	5,000	847	5,000	0.00%
Building Grounds Maintenance	819	4,000	3,247	5,500	37.50%
Building Maintenance Restauran	232	4,000	4,854	4,000	0.00%
Food & Beverage for Resale	9,418	0	1,129	0	0.00%
Alcoholic Beverage for Resale	4,128	0	1,010	0	0.00%
Miscellaneous Restaurant	804	500	413	2,000	300.00%
Equipment Maintenance	128	0	0	0	0.00%
Safety	0	100	0	300	200.00%
Equipment Maintenance	0	300	0	300	0.00%
Total Contractual Services	<u>\$44,488</u>	<u>\$44,000</u>	<u>\$32,826</u>	<u>\$49,300</u>	12.05%
Materials and Supplies					
Materials	\$0	\$1,000	\$0	\$2,000	100.00%
Supplies	620	2,000	981	1,000	-50.00%
Equipment	79	2,200	468	2,200	0.00%
Uniforms	357	500	0	500	0.00%
Merchandise	18,150	30,000	33,200	40,000	33.33%
Sales Tax	8,040	0	2,250	3,000	0.00%
Liquor License	500	700	500	700	0.00%
Total Materials and Supplies	<u>\$27,746</u>	<u>\$36,400</u>	<u>\$37,399</u>	<u>\$49,400</u>	35.71%
Total Expenditures	<u>\$222,218</u>	<u>\$206,215</u>	<u>\$182,583</u>	<u>\$242,456</u>	17.57%

Recreation Grants

**FY 2023 Budget
(Budget Basis)
Recreation District Grants**

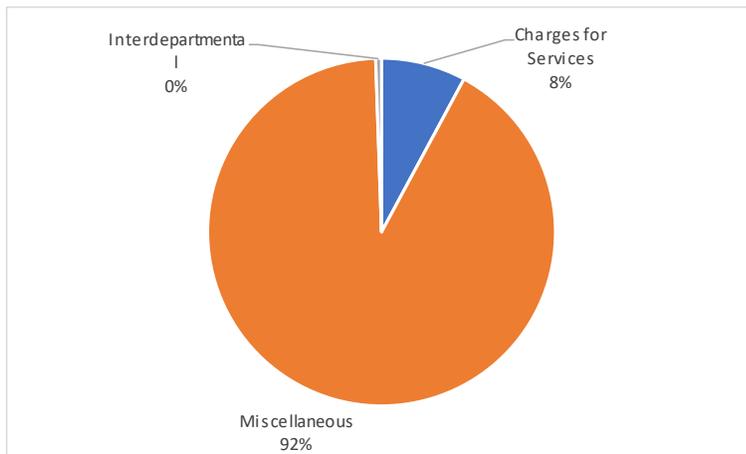
Expenitures	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	% Change
Grants					
School District Rec Board Grants	\$5,600	\$125,000	\$0	\$0	-100.00%
CCVC Silver Bullet Tournament	0	0	684	0	0.00%
CCVC Pepsi Racquetball	0	0	1,024	0	0.00%
Latina Heritage Celebration	0	0	0	3,000	0.00%
Total Grants	<u>\$5,600</u>	<u>\$125,000</u>	<u>\$1,708</u>	<u>\$3,000</u>	-97.60%
Total Expenditures	<u>\$5,600</u>	<u>\$125,000</u>	<u>\$1,708</u>	<u>\$3,000</u>	-97.60%

Recreation Center Revenues

Recreation Center Revenue Budget Summary

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change	% of Total FY 2023
Revenue						
Charges for Services	\$95,690	\$93,900	\$123,182	\$168,000	78.91%	15.54%
Miscellaneous	81	400	-26	4,075	918.75%	84.08%
Interdepartmental	576,000	862,032	550,000	908,995	5.45%	0.38%
	<u>\$671,771</u>	<u>\$956,332</u>	<u>\$673,155</u>	<u>\$1,081,070</u>	13.04%	100.00%

Recreation Center Proposed Revenue Budget



**FY 2023 Budget
(Budget Basis)
Recreation Center Revenue**

	<u>FY 2021</u> <u>Actual</u>	<u>FY 2022</u> <u>Budget</u>	<u>FY 2022</u> <u>Actual</u>	<u>FY 2023</u> <u>Proposed</u>	<u>% Change</u>	<u>% of Total FY 2023</u>
Charges for Services						
Gun Range Membership	\$10,382	\$10,000	\$7,490	\$12,000	20.00%	
Gun Activities/Tour/Programs	6,458	6,000	5,230	7,500	25.00%	
Fund Facility Rental	0	100	0	200	100.00%	
Gun Retail Sales	432	500	298	5,000	900.00%	
Recreation Center Memberships	46,413	46,000	72,306	70,000	52.17%	
Rec Activities/Tour/Programs	28,018	27,500	28,127	60,000	118.18%	
Rec Center Rental	221	200	2,027	3,000	1400.00%	
Rec Center Retail Sales	0	100	64	2,500	2400.00%	
Rec Center Sponsorship	3,210	3,000	7,416	7,000	133.33%	
Pavilion Park Rentals	555	500	225	800	0.00%	
Total Charges for Services	<u>\$95,690</u>	<u>\$93,900</u>	<u>\$123,182</u>	<u>\$168,000</u>	78.91%	15.54%
Interdepartmental						
General Fund	<u>\$576,000</u>	<u>\$862,032</u>	<u>\$550,000</u>	<u>\$908,995</u>	5.45%	
Total Interdepartmental	<u>\$576,000</u>	<u>\$862,032</u>	<u>\$550,000</u>	<u>\$908,995</u>	5.45%	84.08%
Miscellaneous						
Interest Income	\$79	\$0	\$40	\$75	0.00%	
Miscellaneous	(19)	100	(81)	0	-100.00%	
Sales Tax - Collected	21	100	15	0	-100.00%	
Donations	0	100	0	4,000	3900.00%	
Rec Admin/Overhead Fees	0	100	0	0	-100.00%	
Total Miscellaneous	<u>\$81</u>	<u>\$400</u>	<u>(\$26)</u>	<u>\$4,075</u>	918.75%	0.38%
Total Revenue	<u>\$671,771</u>	<u>\$956,332</u>	<u>\$673,155</u>	<u>\$1,081,070</u>	13.04%	100.00%

Recreation Center Expenditures

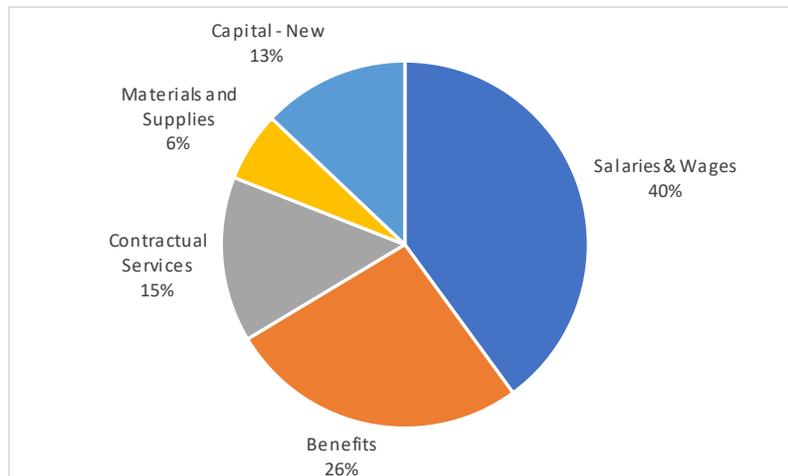
Recreation Center

Recreation Center Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Recreation Director	1	1	1
Recreation Superintendent	1	1	1
Recreation Programmer	1	2	2
Front Desk Supervisor	1	1	1
Recreation Assistant	2	2	2
Drop Off Child Care Provider	<u>0.75</u>	<u>0.75</u>	<u>0.75</u>
Total	6.75	7.75	7.75

Recreation Center FY 2023 Capital Summary	
Equipment	
Roller Skates	<u>30,000</u>
Total Equipment	30,000
Facilities	
Replace Roof	<u>93,000</u>
Total Facilities	93,000

Golf Course Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$352,057	\$400,769	\$309,141	\$380,211	-5.13%
Benefits	167,991	246,669	156,709	251,407	1.92%
Contractual Services	76,112	162,500	107,638	138,500	-14.77%
Materials and Supplies	15,921	48,100	30,947	58,200	21.00%
Capital - New	<u>0</u>	<u>158,000</u>	<u>5,496</u>	<u>123,000</u>	-22.15%
Total Expenditures	\$612,081	\$1,016,038	\$609,931	\$951,318	-6.37%

Recreation Center Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Recreation Center**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$324,736	\$351,269	\$282,199	\$354,711	0.98%
Overtime	315	0	1,472	0	0.00%
Temporary	27,005	49,500	25,470	25,500	-48.48%
Total Salaries and Wages	<u>\$352,057</u>	<u>\$400,769</u>	<u>\$309,141</u>	<u>\$380,211</u>	-5.13%
Benefits					
Employee Benefits	\$161,184	\$238,669	\$145,949	\$229,228	-3.96%
Workers Compensation	6,807	8,000	10,761	22,179	177.24%
Total Benefits	<u>\$167,991</u>	<u>\$246,669</u>	<u>\$156,709</u>	<u>\$251,407</u>	1.92%
Contractual Services					
Consultant Contracts	\$2,579	\$6,000	\$11,055	\$3,000	-50.00%
Recreation Programs	6,819	15,000	10,469	15,000	0.00%
Rec Program Support	8,620	20,000	9,645	20,000	0.00%
Baseball Program Support	557	14,000	11,349	14,000	0.00%
Recreation Tournaments	1,059	6,000	1,379	6,000	0.00%
Travel and Training	705	5,000	2,183	6,000	20.00%
Utilities - Electrical	18,471	28,000	17,952	28,000	0.00%
Utilities - Phone	0	2,000	198	2,000	0.00%
Utilities - Gas	16,911	18,000	28,349	18,000	0.00%
Utilities - Other	5,956	3,500	4,527	6,000	71.43%
Dues and Publications	7,429	12,000	7,094	12,000	0.00%
Golf Cart Maintenance	0	0	2,177	3,000	0.00%
Building Grounds Maintenance	2,361	26,000	0	0	-100.00%
Equipment Maintenance	0	500	494	0	-100.00%
Equipment Lease	0	0	0	500	0.00%
Safety	209	500	0	500	0.00%
Equipment Maintenance	2,495	4,500	0	3,500	-22.22%
Refunds	1,941	1,500	767	1,000	-33.33%
Total Contractual Services	<u>\$76,112</u>	<u>\$162,500</u>	<u>\$107,638</u>	<u>\$138,500</u>	-14.77%
Materials and Supplies					
Supplies	\$3,084	\$7,000	\$4,642	\$7,000	0.00%
Equipment	2,397	9,000	6,123	3,000	-66.67%
Vehicle Operations	646	2,500	1,762	2,500	0.00%
Uniforms	100	100	100	700	600.00%
Music in the Park	9,795	29,500	16,420	35,000	18.64%
Latino Heritage Celebration	0	0	2,000	10,000	0.00%
Total Materials and Supplies	<u>\$15,921</u>	<u>\$48,100</u>	<u>\$30,947</u>	<u>\$58,200</u>	21.00%
Capital - New					
Equipment	\$0	\$6,000	\$5,496	\$30,000	400.00%
Facilities	0	152,000	0	93,000	-38.82%
Total Capital - New	<u>\$0</u>	<u>\$158,000</u>	<u>\$5,496</u>	<u>\$123,000</u>	-22.15%
Total Expenditures	<u>\$612,081</u>	<u>\$1,016,038</u>	<u>\$609,931</u>	<u>\$951,318</u>	-6.37%

Shooting Range

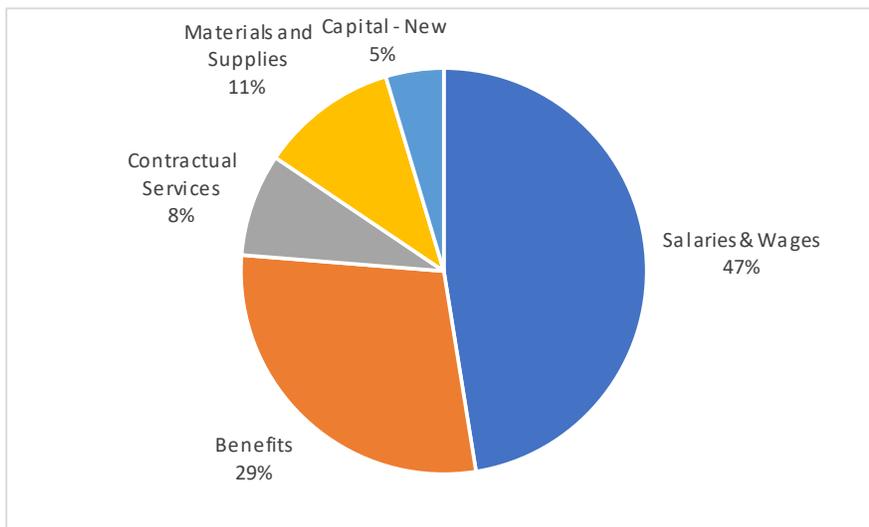
Shooting Range

Shooting Range Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Recreation Programmer	1	1	1
Total	1	1	1

Shooting Range FY 2023 Capital Summary	
Equipment	
Trap Thrower Repair Kit	<u>30,000</u>
Total Equipment	30,000

Shooting Range Budget Summary					
Expenditures	FY 2021	FY 2022	FY 2022	FY 2023	% Change
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Proposed</u>	
Salaries & Wages	\$46,672	\$44,842	\$41,392	\$61,584	37.34%
Benefits	28,353	33,452	29,555	37,368	11.71%
Contractual Services	12,432	10,600	10,335	10,600	0.00%
Materials and Supplies	5,791	9,200	2,323	14,200	54.35%
Capital - New	0	0	0	6,000	0.00%
Total Expenses	<u>\$93,247</u>	<u>\$98,094</u>	<u>\$83,605</u>	<u>\$129,752</u>	32.27%

Shooting Range Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Shooting Range**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$46,423	\$44,842	\$41,392	\$47,084	5.00%
Overtime	249	0	0	0	0.00%
Temporary	0	0	0	14,500	0.00%
Total Salaries and Wages	<u>46,672</u>	<u>44,842</u>	<u>41,392</u>	<u>61,584</u>	37.34%
Benefits					
Employee Benefits	27,225	32,252	28,160	33,982	5.36%
Workers Compensation	<u>1,128</u>	<u>1,200</u>	<u>1,395</u>	<u>3,386</u>	182.17%
Total Benefits	28,353	33,452	29,555	37,368	11.71%
Contractual Services					
Consultant Contracts	0	0	10	0	0.00%
Recreation Programs	3,916	1,000	1,848	1,000	0.00%
Recreation Tournaments	712	1,000	1,641	1,000	0.00%
Travel and Training	980	800	360	1,000	25.00%
Utilities - Electrical	1,449	1,800	1,359	2,000	11.11%
Dues and Publications	3,365	3,500	3,912	3,000	-14.29%
Building Grounds Maintenance	453	500	426	500	0.00%
Equipment Maintenance	0	200	0	0	-100.00%
Vehicle/Equipment Maintenance	171	0	0	200	0.00%
Safety	130	200	60	300	50.00%
Equipment Maintenance	1,256	1,500	720	1,500	0.00%
Reimbursements	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>	0.00%
Total Contractual Services	12,432	10,600	10,335	10,600	0.00%
Materials and Supplies					
Supplies	3,791	5,750	261	2,500	-56.52%
Equipment	351	500	558	2,000	300.00%
Vehicle Operations	39	100	0	200	100.00%
Shooting Range Maintenance	1,341	2,500	1,229	2,000	-20.00%
Merchandise	270	350	250	7,500	2042.86%
Sales Tax	<u>0</u>	<u>0</u>	<u>26</u>	<u>0</u>	0.00%
Total Materials and Supplies	5,791	9,200	2,323	14,200	54.35%
Capital - New					
Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,000</u>	0.00%
Total Capital - New	0	0	0	6,000	0.00%
Total Expenditures	<u>\$93,247</u>	<u>\$98,094</u>	<u>\$83,605</u>	<u>\$129,752</u>	32.27%

Green Spaces

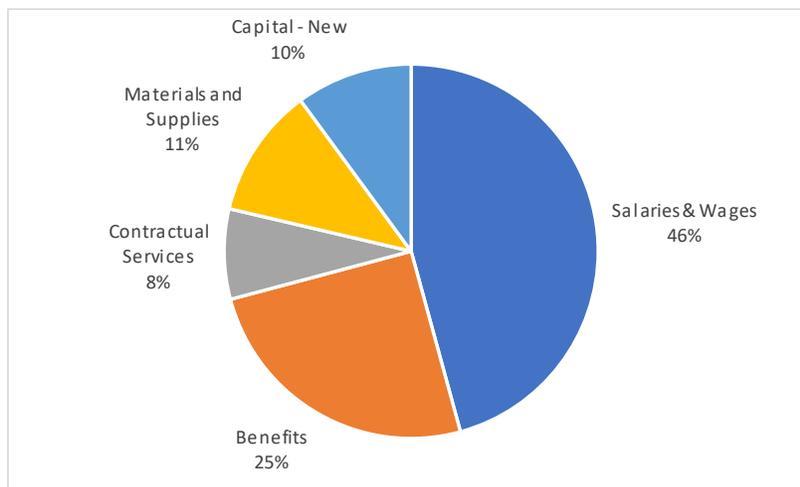
Green Spaces

Green Spaces Staffing Summary			
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
Full Time Positions			
Green Space Superintendent	1	1	1
Green Space Assist Superintende	1	1	1
Equipment Manager	0.4	0.4	0.4
Green Space Technician II	1	1	1
Green Space Technician I	4	4	3
Total	<u>7.4</u>	<u>7.4</u>	<u>6.4</u>

Green Spaces FY 2023 Capital Summary	
Equipment	
Air Compressor	<u>25,000</u>
Total Equipment	25,000
Facilities	
Parks Infrastructure	20,000
Entry Way Landscaping	<u>20,000</u>
Total Facilities	40,000

Green Spaces Budget Summary					
	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	
Expenditures	Actual	Budget	Actual	Proposed	% Change
Salaries & Wages	\$234,647	\$346,999	\$275,217	\$295,203	-14.93%
Benefits	112,618	204,473	125,042	161,987	-20.78%
Contractual Services	49,634	112,295	37,130	50,300	-55.21%
Materials and Supplies	39,381	52,700	37,033	72,700	37.95%
Capital - New	<u>116,913</u>	<u>112,000</u>	<u>239,979</u>	<u>65,000</u>	-41.96%
Total Expenditures	<u>\$553,194</u>	<u>\$828,467</u>	<u>\$714,401</u>	<u>\$645,190</u>	-22.12%

Green Spaces Expenditures by Object



**FY 2023 Budget
Expenditures
(Budget Basis)
Green Spaces**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$203,299	\$266,199	\$239,357	\$245,203	-7.89%
Overtime	929	800	2,121	0	-100.00%
Temporary	30,419	80,000	33,739	50,000	-37.50%
Total Salaries and Wages	<u>\$234,647</u>	<u>\$346,999</u>	<u>\$275,217</u>	<u>\$295,203</u>	-14.93%
Benefits					
Employee Benefits	\$107,520	\$196,373	\$115,805	\$145,872	-25.72%
Workers Compensation	5,098	8,100	9,237	16,115	98.95%
Total Benefits	<u>\$112,618</u>	<u>\$204,473</u>	<u>\$125,042</u>	<u>\$161,987</u>	-20.78%
Contractual Services					
Consultant Contracts	\$176	\$200	\$0	\$200	0.00%
Service Contracts	0	1,200	0	1,200	0.00%
Travel and Training	900	3,000	2,986	6,000	100.00%
Utilities - Electrical	9,882	18,000	7,117	12,000	-33.33%
Utilities - Phone	0	0	1,127	0	0.00%
Utilities - Gas	2,435	2,400	3,140	2,400	0.00%
Utilities - Other	0	200	61	0	-100.00%
Dues and Publications	2,019	1,500	996	1,500	0.00%
Golf Cart Maintenance	2,385	0	0	0	0.00%
Building Grounds Maintenance	7,969	67,595	12,201	9,000	-86.69%
Vehicle Maintenance	3,669	6,200	5,753	7,000	12.90%
Equipment Lease	966	1,000	759	1,000	0.00%
Safety	1,782	1,000	1,308	2,000	100.00%
Equipment Maintenance	17,452	10,000	1,680	8,000	-20.00%
Total Contractual Services	<u>\$49,634</u>	<u>\$112,295</u>	<u>\$37,130</u>	<u>\$50,300</u>	-55.21%
Materials and Supplies					
Tools	\$1,514	\$0	\$0	\$0	0.00%
Materials	1,820	6,000	5,152	7,000	16.67%
Supplies	9,134	1,500	1,328	1,500	0.00%
Supplies - Fertilizers	119	5,000	17	10,000	100.00%
Irrigation Materials	3,997	2,500	1,620	6,000	140.00%
Equipment	837	5,500	4,949	8,000	45.45%
Tree Maintenance/Replacement	13,092	18,000	10,820	18,500	2.78%
Bolten Equipment	0	700	0	700	0.00%
Vehicle Operations	7,648	13,000	12,223	19,000	46.15%
Uniforms	1,220	500	924	2,000	300.00%
Total Materials and Supplies	<u>\$39,381</u>	<u>\$52,700</u>	<u>\$37,033</u>	<u>\$72,700</u>	37.95%
Capital - New					
Vehicles	\$0	\$30,000	\$57,752	\$0	-100.00%
Equipment	0	12,000	8,365	25,000	108.33%
Facilities	116,913	70,000	173,862	40,000	-42.86%
Total Capital - New	<u>\$116,913</u>	<u>\$112,000</u>	<u>\$239,979</u>	<u>\$65,000</u>	-41.96%
Total Expenditures	<u>\$553,194</u>	<u>\$828,467</u>	<u>\$714,401</u>	<u>\$645,190</u>	-22.12%

Recreation Other Financing Uses

**FY 2023 Budget
Expenditures
(Budget Basis)
Recreation - Other Financing Uses**

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Other Financing Uses					
Working Capital Reserve	0	50,000	0	0	-100.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$0</u>	-100.00%
 Total Expenditures	 <u>\$0</u>	 <u>\$50,000</u>	 <u>\$0</u>	 <u>\$0</u>	 -100.00%

Recreation - Other Financing Uses Budget Summary

Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Other Financing Uses	\$0	\$50,000	\$0	\$0	-100.00%
Total Expenditures	<u>\$0</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$0</u>	-100.00%

General Fund
Housing Departments

Dangerous Building
Housing Loan

**FY 2023 Budget
Revenues and Expenditures
(Budget Basis)
Dangerous Building Fund**

Revenues	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	
Operating Revenues					
Housing Revenues	\$3,400	\$1,000	\$0	\$0	-100.00%
Total Operating Revenues	<u>\$3,400</u>	<u>\$1,000</u>	<u>\$0</u>	<u>\$0</u>	-100.00%
Other Financing Sources					
Working Capital Reserve	\$0	\$403,000	\$0	\$400,000	-0.74%
Total Other Financing Sources	<u>\$0</u>	<u>\$403,000</u>	<u>\$0</u>	<u>\$400,000</u>	-0.74%
Total Revenues	<u>\$3,400</u>	<u>\$404,000</u>	<u>\$0</u>	<u>\$400,000</u>	-0.99%
Expenditures					
Contractual Services					
Consultant Contracts	\$0	\$0	\$2,128	\$300,000	0.00%
Housing Expenses	15,878	403,000	3,618	100,000	-75.19%
Landfill Credit	6,372	1,000	0	0	-100.00%
Total Contractual Services	<u>\$22,249</u>	<u>\$404,000</u>	<u>\$5,746</u>	<u>\$400,000</u>	-0.99%
Revenue Over/(Under) Expenditures	(\$18,849)	\$0	(\$5,746)	\$0	0.00%

**FY 2023 Budget
Revenues and Expenditures
(Budget Basis)
Housing Loan**

	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	
Revenues					
Other Financing Uses					
Working Capital Reserve	\$0	\$75,000	\$0	\$75,000	0.00%
Total Other Financing Sources	<u>\$0</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$75,000</u>	0.00%
Total Revenues	<u>\$0</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$75,000</u>	0.00%
Expenditures					
Contractual Services					
Housing Loans	0	75,000	0	75,000	0.00%
Total Contractual Services	<u>\$0</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$75,000</u>	0.00%
Revenue Over/(Under) Expenditures	\$0	\$0	\$0	\$0	0.00%

Funds

General
Fund

Capital
Projects
Funds

Special
Revenue
Funds

Enterprise
Funds

Internal
Service
Fund

- Impact Assistance Fund
- Specific Purpose Tax 2019
- Capital Facilities Tax
- Specific Purpose Tax #1

Capital Project Funds

Capital Project Funds account for financial resources to be used for the acquisition or construction of major capital facilities and the construction of public improvements that are financed through assessments to individual property owners

Capital Project Funds

Impact Assistance Fund
Specific Purpose Tax – 2019
Capital Facilities Tax
Specific Purpose Tax #1

**Impact Assistance Fund
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Chokecherry	\$1,993,678	\$1,990,000	\$351,756	\$300,000	-84.92%
TB Flats	31,364	31,000	0	1,000	-96.77%
Gateway West	20,523	20,000	0	1,000	-95.00%
Ekola	34,632	34,000	0	1,000	-97.06%
Interest Income	5,585	4,400	4,352	4,000	-9.09%
Total Revenue	<u>\$2,085,783</u>	<u>\$2,079,400</u>	<u>\$356,107</u>	<u>\$307,000</u>	<u>-85.24%</u>
Expenses					
Consulting Contract - Engineering	\$0	\$1,965,500	\$0	\$5,000	-99.75%
Consulting Contract - Other	29,820	1,965,500	6,390	1,000	-99.95%
Chokecherry	0	0	360,074	3,800,000	0.00%
TB Flats	0	0	2,794	225,000	0.00%
Gateway West	0	0	0	38,000	0.00%
Ekola	0	0	0	38,000	0.00%
Total Expenses	<u>\$29,820</u>	<u>\$3,931,000</u>	<u>\$369,258</u>	<u>\$4,107,000</u>	<u>4.48%</u>
Other Financing Uses					
Working Capital Reserve	\$0	\$2,079,400	\$0	\$0	-100.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$2,079,400</u>	<u>\$0</u>	<u>\$0</u>	<u>-100.00%</u>
Total Expenses	<u>\$29,820</u>	<u>\$6,010,400</u>	<u>\$369,258</u>	<u>\$4,107,000</u>	<u>-31.67%</u>
Operating Income (Loss)	<u>\$2,055,963</u>	<u>(\$3,931,000)</u>	<u>(\$13,150)</u>	<u>(\$3,800,000)</u>	<u>-3.33%</u>
Capital Activity					
Sources					
Working Capital Reserve	\$0	\$3,931,000	\$0	\$3,800,000	-3.33%
Total Sources	<u>\$0</u>	<u>\$3,931,000</u>	<u>\$0</u>	<u>\$3,800,000</u>	<u>-3.33%</u>
Net Income (Loss)	<u>\$2,055,963</u>	<u>\$0</u>	<u>(\$13,150)</u>	<u>\$0</u>	<u>0.00%</u>

**Specific Purpose Tax 2019
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Specific Purpose Tax	\$2,911,425	\$2,800,000	\$960,637	\$400,000	-85.71%
Interest Income	982	800	5,659	4,000	400.00%
Total Revenue	<u>\$2,912,407</u>	<u>\$2,800,800</u>	<u>\$966,296</u>	<u>\$404,000</u>	-85.58%
Expenses					
Capital - New					
Street Infrastructure	\$144,020	\$2,000,000	\$0	\$1,500,000	-25.00%
Water Infrastructure	0	500,000	17,021	1,500,000	200.00%
Sewer Infrastructure	0	154,000	0	404,000	162.34%
Total Landfill Department Expenses	<u>\$144,020</u>	<u>\$2,654,000</u>	<u>\$17,021</u>	<u>\$3,404,000</u>	28.26%
Other Financing Uses					
Working Capital Reserve	\$0	\$2,800,800	\$0	\$0	-100.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$2,800,800</u>	<u>\$0</u>	<u>\$0</u>	-100.00%
Total Expenses	<u>\$144,020</u>	<u>\$5,454,800</u>	<u>\$17,021</u>	<u>\$3,404,000</u>	-37.60%
Operating Income (Loss)	<u>\$2,768,387</u>	<u>(\$2,654,000)</u>	<u>\$949,275</u>	<u>(\$3,000,000)</u>	13.04%
Capital Activity					
Sources					
Working Capital Reserve	\$0	\$2,654,000	\$0	\$3,000,000	13.04%
Total Sources	<u>\$0</u>	<u>\$2,654,000</u>	<u>\$0</u>	<u>\$3,000,000</u>	13.04%
Net Income (Loss)	<u>\$2,768,387</u>	<u>\$0</u>	<u>\$949,275</u>	<u>\$0</u>	0.00%

**Capital Facilities Tax
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Interest Income	\$67	\$50	\$51	\$0	-100.00%
Total Revenue	<u>\$67</u>	<u>\$50</u>	<u>\$51</u>	<u>\$0</u>	<u>-100.00%</u>
Expenses					
Capital - New					
Water Infrastructure	\$0	\$41,226	\$0	\$41,176	-0.12%
Total Landfill Department Expenses	<u>\$0</u>	<u>\$41,226</u>	<u>\$0</u>	<u>\$41,176</u>	<u>-0.12%</u>
Other Financing Uses					
Working Capital Reserve	\$0	\$0	\$0	\$0	0.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0.00%</u>
Total Expenses	<u>\$0</u>	<u>\$41,226</u>	<u>\$0</u>	<u>\$41,176</u>	<u>-0.12%</u>
Operating Income (Loss)	<u>\$67</u>	<u>(\$41,176)</u>	<u>\$51</u>	<u>(\$41,176)</u>	<u>0.00%</u>
Capital Activity					
Sources					
Working Capital Reserve	\$0	\$41,176	\$0	\$41,176	0.00%
Total Sources	<u>\$0</u>	<u>\$41,176</u>	<u>\$0</u>	<u>\$41,176</u>	<u>0.00%</u>
Net Income (Loss)	<u>\$67</u>	<u>\$0</u>	<u>\$51</u>	<u>\$0</u>	<u>0.00%</u>

**Specific Purpose Tax#1
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Interest Income	\$3	\$10	\$636	\$0	-100.00%
Total Revenue	\$3	\$10	\$636	\$0	-100.00%
Expenses					
Capital - New					
Street Infrastructure	\$0	\$27,642	\$0	\$27,632	-0.04%
Total Expenses	\$0	\$27,642	\$0	\$27,632	-0.04%
Operating Income (Loss)	\$3	(\$27,632)	\$636	(\$27,632)	0.00%
Capital Activity					
Sources					
Working Capital Reserve	\$0	\$27,632	\$0	\$27,632	0.00%
Total Sources	\$0	\$27,632	\$0	\$27,632	0.00%
Net Income (Loss)	\$3	\$0	\$636	\$0	0.00%

Funds

General Fund

Capital Projects Funds

Special Revenue Funds

Enterprise Funds

Internal Service Fund

- Water Fund
- Sewer Fund
- Landfill Fund
- Recycling Fund

Enterprise Funds

Enterprise Funds are used to manage operations financed in a manner similar to private enterprise, i.e. where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily by user charges, or where it has been decided that periodic determination of net income is appropriate for accountability purposes.

Enterprise Funds

Utility Enterprises

Water Fund
Sewer Fund
Landfill Fund
Recycling Fund

Utility Enterprise Summary
Income Statement
(Budget Basis)
FY2023

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$5,108,183	\$5,033,500	\$4,040,411	\$5,230,500	3.91%
Miscellaneous Revenue	110,576	105,220	882,110	129,800	23.36%
Total Revenue	<u>\$5,218,759</u>	<u>\$5,138,720</u>	<u>\$4,922,522</u>	<u>\$5,360,300</u>	4.31%
Expenses					
Salaries & Wages	\$1,101,904	\$1,066,703	\$895,675	\$1,151,255	7.93%
Benefits	496,866	565,816	446,102	772,637	36.55%
Contractual Services	1,342,691	1,358,230	908,098	1,652,310	21.65%
Materials and Supplies	246,000	348,985	223,490	622,500	78.37%
Other Expense - Debt Service	1,053,925	613,852	613,850	613,852	0.00%
Interdepartmental Services	703,000	792,037	691,600	904,556	14.21%
Total Expenses	<u>\$4,944,386</u>	<u>\$4,745,623</u>	<u>\$3,778,814</u>	<u>\$5,717,110</u>	20.47%
Other Financing Uses					
Contingency	\$0	\$455,699	\$86,013	\$350,000	-23.19%
Working Capital Reserve	0	481,586	0	88,961	
Total Expenses	<u>\$0</u>	<u>\$937,285</u>	<u>\$86,013</u>	<u>\$438,961</u>	-53.17%
Operating Income (Loss)	<u>\$274,373</u>	<u>(\$544,188)</u>	<u>\$1,057,695</u>	<u>(\$795,771)</u>	46.23%
Capital Activity					
Sources					
Grants	\$449,687	\$0	\$17,400	\$0	0.00%
Working Capital Reserve	0	1,394,188	0	1,628,771	16.83%
Total Sources	<u>\$449,687</u>	<u>\$1,394,188</u>	<u>\$17,400</u>	<u>\$1,628,771</u>	16.83%
Uses					
Capital - New	\$2,362,267	\$850,000	\$1,229,422	\$833,000	0.00%
Total Uses	<u>\$2,362,267</u>	<u>\$850,000</u>	<u>\$1,229,422</u>	<u>\$833,000</u>	0.00%
Capital Income (Loss)	<u>(\$1,912,580)</u>	<u>\$544,188</u>	<u>(\$1,212,022)</u>	<u>\$795,771</u>	46.23%
Net Income (Loss)	<u>(\$1,638,207)</u>	<u>\$0</u>	<u>(\$154,327)</u>	<u>\$0</u>	0.00%

Water Fund

**Water
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$2,134,499	\$2,101,000	\$1,585,001	\$2,101,500	0.02%
Miscellaneous Revenue	106,926	101,000	880,557	120,000	18.81%
Total Revenue	<u>\$2,241,425</u>	<u>\$2,202,000</u>	<u>\$2,465,558</u>	<u>\$2,221,500</u>	0.89%
Expenses					
Water Department					
Salaries & Wages	\$321,982	\$281,750	\$183,882	\$255,226	-9.41%
Benefits	130,435	146,800	78,555	187,613	27.80%
Contractual Services	126,795	61,100	68,677	128,450	110.23%
Materials and Supplies	127,250	175,500	65,221	180,500	2.85%
Other Expense - Debt Service	84,913	84,914	84,913	84,914	0.00%
Interdepartmental Services	24,400	25,576	24,400	17,318	-32.29%
Total Water Department Expenses	<u>\$815,776</u>	<u>\$775,640</u>	<u>\$505,648</u>	<u>\$854,021</u>	10.11%
Water Treatment Plant					
Salaries & Wages	\$183,856	\$146,982	\$172,963	\$195,454	32.98%
Benefits	109,706	133,263	115,022	145,579	9.24%
Contractual Services	220,892	442,000	198,118	487,000	10.18%
Materials and Supplies	40,998	94,550	122,846	363,050	283.98%
Other Expense - Debt Service	314,273	314,274	314,273	314,274	0.00%
Interdepartmental Services	307,000	338,780	297,000	409,758	20.95%
Total Water Treatment Plant Expenses	<u>\$1,176,724</u>	<u>\$1,469,849</u>	<u>\$1,220,222</u>	<u>\$1,915,115</u>	30.29%
Other Financing Uses					
Contingency	\$0	\$255,699	\$86,013	\$100,000	-60.89%
Total Expenses	<u>\$1,992,500</u>	<u>\$2,501,188</u>	<u>\$1,811,882</u>	<u>\$2,869,136</u>	14.71%
Operating Income (Loss)	<u>\$248,926</u>	<u>(\$299,188)</u>	<u>\$653,676</u>	<u>(\$647,636)</u>	116.46%
Capital Activity					
Sources					
Grants	\$449,687	\$0	\$17,400	\$0	0.00%
Cash Reserves	0	504,188	0	1,191,636	136.35%
Total Sources	<u>\$449,687</u>	<u>\$504,188</u>	<u>\$17,400</u>	<u>\$1,191,636</u>	136.35%
Uses					
Water Line Grant	\$1,220,354	\$0	\$0	\$0	0
Water Department	136,238	30,000	1,689	394,000	1213.33%
Water Treatment Plant	562,158	175,000	720,646	150,000	-14.29%
Total Uses	<u>\$1,918,750</u>	<u>\$205,000</u>	<u>\$722,334</u>	<u>\$544,000</u>	165.37%
Capital Income (Loss)	<u>(\$1,469,063)</u>	<u>\$299,188</u>	<u>(\$704,934)</u>	<u>\$647,636</u>	116.46%
Net Income (Loss)	<u>(\$1,220,138)</u>	<u>\$0</u>	<u>(\$51,258)</u>	<u>\$0</u>	0.00%

**FY 2023 Budget
Revenues
(Budget Basis)
Water Fund**

Operations	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Charges for Services					
Water Usage Fees	\$2,132,499	\$2,100,000	\$1,579,435	\$2,100,000	0.00%
Water Meter Tap Fees	2,000	1,000	5,566	1,500	50.00%
Total Charges for Services	\$2,134,499	\$2,101,000	\$1,585,001	\$2,101,500	0.02%
Miscellaneous Revenue					
Interest Income	\$1,564	\$1,000	\$12,719	\$10,000	900.00%
Miscellaneous	105,362	100,000	55,819	110,000	10.00%
Transfer from General Fund	0	0	812,020	0	0.00%
Total Miscellaneous Revenue	\$106,926	\$101,000	\$880,557	\$120,000	18.81%
Total Operating Revenue	\$2,241,425	\$2,202,000	\$2,465,558	\$2,221,500	0.89%
Grants					
2019 State Waterline Grant	\$404,887	\$0	\$0	\$0	0.00%
Covid 19 Related Grants	44,800	0	17,400	0	0.00%
Total Grants	\$449,687	\$0	\$17,400	\$0	0.00%
Total Water Fund Revenue	\$2,691,112	\$2,202,000	\$2,482,958	\$2,221,500	0.89%

**FY 2023 Budget
Expense Detail
(Budget Basis)
Water Distribution**

Expenses	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	<u>% Change</u>
Personnel					
Salaries & Wages					
Full Time	\$311,725	\$266,810	\$176,650	\$242,528	-9.10%
Overtime	7,969	10,940	7,232	8,698	-20.49%
Temporary	2,288	4,000	0	4,000	0.00%
Total Salaries and Wages	<u>\$321,982</u>	<u>\$281,750</u>	<u>\$183,882</u>	<u>\$255,226</u>	-9.41%
Benefits					
Employee Benefits	\$124,712	\$140,000	\$72,480	\$173,629	24.02%
Workers Compensation	5,724	6,800	6,074	13,984	105.65%
Total Benefits	<u>\$130,435</u>	<u>\$146,800</u>	<u>\$78,555</u>	<u>\$187,613</u>	27.80%
Contractual Services					
Consultant Contract - Engineer	\$85,900	\$10,000	\$24,319	\$50,000	400.00%
Consultant Contract - Info Tech	3,846	7,500	865	7,500	0.00%
Consultant Contract - Govern	720	1,000	184	1,000	0.00%
Consultant Contract - Other	31,371	30,000	25,335	27,850	-7.17%
Travel and Training	2,183	5,000	2,327	20,000	300.00%
Utilities - Electrical	513	2,000	357	2,000	0.00%
Utilities - Phone	0	0	238	0	0.00%
Utilities - Gas	0	100	0	100	0.00%
Dues and Publications	167	500	39	500	0.00%
Building Grounds Maintenance	77	500	12,356	10,000	1900.00%
Equipment Maintenance	889	1,000	2,473	2,000	100.00%
Safety	929	1,500	181	1,500	0.00%
Vehicle Accessories	190	1,000	1	1,000	0.00%
Bad Debt Expense	10	1,000	0	5,000	400.00%
Total Contractual Services	<u>\$126,795</u>	<u>\$61,100</u>	<u>\$68,677</u>	<u>\$128,450</u>	110.23%
Materials and Supplies					
Tools	\$2,020	\$0	\$394	\$0	0.00%
Materials	56,587	60,000	31,460	60,000	0.00%
Supplies	6,994	5,000	745	5,000	0.00%
Equipment	2,051	9,000	837	10,000	11.11%
Vehicle Operations	9,344	13,000	12,365	17,000	30.77%
Uniforms	674	2,000	670	2,000	0.00%
Water Meter Service	21,094	45,000	13,733	45,000	0.00%
Hydrant Maint/Replace	28,482	40,000	5,018	40,000	0.00%
Backflow Prevention	4	1,500	0	1,500	0.00%
Total Materials and Supplies	<u>\$127,250</u>	<u>\$175,500</u>	<u>\$65,221</u>	<u>\$180,500</u>	2.85%

**FY 2023 Budget
Expense Detail
(Budget Basis)
Water Distribution (Continued)**

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Other Expense - Debt Service					
Debt Service - Water Tanks	\$25,077	\$25,077	\$25,077	\$25,077	0.00%
Debt Service - Spruce Street	25,260	25,260	25,260	25,260	0.00%
Debt Service - SRF Loan #147	34,577	34,577	34,577	34,577	0.00%
Total Other Expense	<u>\$84,913</u>	<u>\$84,914</u>	<u>\$84,913</u>	<u>\$84,914</u>	0.00%
Interdepartmental					
Transfer to Central Shop	<u>\$24,400</u>	<u>\$25,576</u>	<u>\$24,400</u>	<u>\$17,318</u>	-32.29%
Total Interdepartmental	<u>\$24,400</u>	<u>\$25,576</u>	<u>\$24,400</u>	<u>\$17,318</u>	-32.29%
Capital - New					
Vehicles	\$25,792	\$0	\$0	\$0	0.00%
Equipment	85,146	0	1,689	324,000	0.00%
Facilities	0	30,000	0	0	-100.00%
Miscellaneous Studies	0	0	0	70,000	0.00%
Infrastructure	25,300	0	0	0	0.00%
Total Capital - New	<u>\$136,238</u>	<u>\$30,000</u>	<u>\$1,689</u>	<u>\$394,000</u>	1213.33%
Total Expenses	<u>\$952,014</u>	<u>\$805,640</u>	<u>\$507,336</u>	<u>\$1,248,021</u>	54.91%

**FY 2023 Budget
Expense Detail
(Budget Basis)
Water Treatment Plant**

Expenses	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	<u>% Change</u>
Personnel					
Salaries & Wages					
Full Time	\$176,285	\$139,429	\$163,348	\$187,901	34.76%
Overtime	<u>7,571</u>	<u>7,553</u>	<u>9,615</u>	<u>7,553</u>	0.00%
Total Salaries and Wages	183,856	146,982	172,963	195,454	32.98%
Benefits					
Employee Benefits	106,037	129,163	109,221	134,842	4.40%
Workers Compensation	<u>3,669</u>	<u>4,100</u>	<u>5,800</u>	<u>10,737</u>	161.88%
Total Benefits	109,706	133,263	115,022	145,579	9.24%
Contractual Services					
Consultant Contract - Engineer	43,255	170,000	36,019	200,000	17.65%
Consultant Contract - Info Tech	447	5,000	11,863	5,000	0.00%
Consultant Contract - Other	15,408	7,000	14,882	11,000	57.14%
Right of Way - Public Infra	4,637	3,000	1,939	3,000	0.00%
Travel and Training	2,577	5,000	4,230	10,000	100.00%
Utilities - Electrical	119,403	175,000	92,793	175,000	0.00%
Utilities - Phone	19,916	15,000	2,742	21,000	40.00%
Dues and Publications	149	1,000	854	1,000	0.00%
Building Grounds Maintenance	856	5,000	2,335	5,000	0.00%
Safety	339	1,000	154	1,000	0.00%
Maintenance Equipment	<u>13,904</u>	<u>55,000</u>	<u>30,306</u>	<u>55,000</u>	0.00%
Total Contractual Services	220,892	442,000	198,118	487,000	10.18%
Materials and Supplies					
Tools	897	0	1,441	0	0.00%
Materials	11,864	10,000	75,614	40,000	300.00%
Chemicals	21,473	65,000	38,705	300,000	361.54%
Supplies	2,749	5,000	1,056	7,500	50.00%
Equipment	1,867	8,500	84	8,500	0.00%
Vehicle Operations	2,109	5,000	5,301	6,000	20.00%
Uniforms	<u>39</u>	<u>1,050</u>	<u>646</u>	<u>1,050</u>	0.00%
Total Materials and Supplies	40,998	94,550	122,846	363,050	283.98%
Other Expense					
Debt Service - Sage Creek	150,279	150,279	150,279	150,279	0.00%
Debt Service - Rawlins Pipeline	50,023	50,023	50,023	50,023	0.00%
Debt Service - Atlantic Rim	<u>113,971</u>	<u>113,972</u>	<u>113,971</u>	<u>113,972</u>	0.00%
Total Other Expense	314,273	314,274	314,273	314,274	0.00%

**FY 2023 Budget
Expense Detail
(Budget Basis)
Water Treatment Plant (Continued)**

Expenses	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Transfer to General Fund	217,000	257,464	217,000	328,553	27.61%
Transfer to WWDC Reserve	60,000	50,000	50,000	60,000	20.00%
Transfer to Central Shop	30,000	31,316	30,000	21,205	-32.29%
Total Interdepartmental	<u>307,000</u>	<u>338,780</u>	<u>297,000</u>	<u>409,758</u>	20.95%
Capital - New					
Vehicles	0	0	0	50,000	0.00%
Equipment	562,158	25,000	0	0	-100.00%
Facilities	0	0	0	100,000	0.00%
Miscellaneous Studies	0	150,000	0	0	-100.00%
Infrastructure	0	0	720,646	0	0.00%
Total Capital - New	<u>562,158</u>	<u>175,000</u>	<u>720,646</u>	<u>150,000</u>	-14.29%
Total Expenses	<u>\$1,738,882</u>	<u>\$1,644,849</u>	<u>\$1,940,867</u>	<u>\$2,065,115</u>	25.55%

Water Fund

Water FY 2023 Capital Summary	
Water Distribution	
Water Meter/MXU Replacement	100,000
Service Line Locating Equipment	7,000
Leak Detection Equipment	25,000
Self Contained Breathing Apparatus	15,000
Air Release Valves	30,000
City Water Model + Glen Addition Engineered	50,000
Rate Increase Study	20,000
Water Treatment Plant	
Filter Leafs/Rebudget/Replace	100,000
Service Truck	50,000

Water Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Water Distribution			
Public Works Director	0.20	0.20	0.20
Administrative Secretary	0.20	0.20	0.20
Human Resource Director	0.05	0.05	0.05
Utilities Systems Foreperson	0.50	0.50	0.50
Municipal Service Worker III	1.00	1.00	1.00
Utilities System Worker I	3.00	3.00	3.00
Utilities System Worker II	0.50	0.50	0.50
Total	5.45	5.45	5.45
Water Treatment Plant			
Public Works Director	0.20	0.20	0.20
Administrative Secretary	0.20	0.20	0.20
Human Resource Director	0.04	0.04	0.04
WTP & WWTP Superintendent	0.50	0.50	0.50
Water Treatment Operator III	0.75	0.75	0.75
Wastewater Plant Operator II	1.50	1.50	1.50
Water Treatment Operator I	0.75	0.75	0.75
Total	3.94	3.94	3.94

Sewer Fund

**Sewer
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$1,069,565	\$1,060,000	\$874,379	\$1,105,000	4.25%
Miscellaneous Revenue	3,196	3,100	1,453	9,000	190.32%
Total Revenue	<u>\$1,072,761</u>	<u>\$1,063,100</u>	<u>\$875,832</u>	<u>\$1,114,000</u>	4.79%
Expenses					
Sewer Department					
Salaries & Wages	\$208,326	\$186,091	\$125,089	\$199,824	7.38%
Benefits	69,538	71,449	47,285	150,376	110.47%
Contractual Services	15,027	21,500	9,844	34,350	59.77%
Materials and Supplies	24,662	29,500	8,352	33,500	13.56%
Other Expense - Debt Service	582,118	160,275	160,275	160,275	0.00%
Interdepartmental Services	13,200	13,768	13,200	9,323	-32.29%
Total Sewer Department Expenses	<u>\$912,871</u>	<u>\$482,583</u>	<u>\$364,044</u>	<u>\$587,648</u>	21.77%
Wastewater					
Salaries & Wages	\$61,285	\$107,715	\$87,842	\$104,474	-3.01%
Benefits	36,569	56,821	52,744	63,139	11.12%
Contractual Services	341,491	124,250	133,452	125,750	1.21%
Materials and Supplies	29,249	13,200	9,655	10,200	-22.73%
Interdepartmental Services	160,300	184,417	159,400	206,632	12.05%
Total Wastewater Treatment Expenses	<u>\$628,894</u>	<u>\$486,403</u>	<u>\$443,093</u>	<u>\$510,195</u>	4.89%
Other Financing Uses					
Contingency	\$0	\$100,000	\$0	\$100,000	0.00%
Working Capital Reserve	0	94,114	0		-100.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$194,114</u>	<u>\$0</u>	<u>\$100,000</u>	-48.48%
Total Expenses	<u>\$1,541,765</u>	<u>\$1,163,100</u>	<u>\$807,137</u>	<u>\$1,197,843</u>	2.99%
Operating Income (Loss)	<u>(\$469,004)</u>	<u>(\$100,000)</u>	<u>\$68,695</u>	<u>(\$83,843)</u>	-16.16%
Capital Activity					
Sources					
Cash Reserves	0	540,000	0	253,843	-52.99%
Total Sources	<u>\$0</u>	<u>\$540,000</u>	<u>\$0</u>	<u>\$253,843</u>	-52.99%
Uses					
Sewer Department	55,235	280,000	279,158	0	-100.00%
Wastewater Department	348,082	160,000	49,920	170,000	6.25%
Total Uses	<u>\$403,317</u>	<u>\$440,000</u>	<u>\$329,078</u>	<u>\$170,000</u>	-61.36%
Capital Income (Loss)	<u>(\$403,317)</u>	<u>\$100,000</u>	<u>(\$329,078)</u>	<u>\$83,843</u>	-16.16%
Net Income (Loss)	<u>(\$872,321)</u>	<u>\$0</u>	<u>(\$260,383)</u>	<u>\$0</u>	0.00%

**FY 2023 Budget
Revenues
(Budget Basis)
Sewer Fund**

Operations	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Charges for Services					
Sewer Usage Fees	\$1,066,040	\$1,060,000	\$872,379	\$1,100,000	3.77%
Sewer Tap Fees	3,525	0	2,000	5,000	0.00%
Total Charges for Services	<u>\$1,069,565</u>	<u>\$1,060,000</u>	<u>\$874,379</u>	<u>\$1,105,000</u>	4.25%
Miscellaneous Revenue					
Interest Income	\$115	\$100	\$29	\$1,000	900.00%
Miscellaneous	3,080	3,000	1,424	8,000	166.67%
Total Miscellaneous Revenue	<u>\$3,196</u>	<u>\$3,100</u>	<u>\$1,453</u>	<u>\$9,000</u>	190.32%
Total Operating Revenue	<u>\$1,072,761</u>	<u>\$1,063,100</u>	<u>\$875,832</u>	<u>\$1,114,000</u>	4.79%
Total Sewer Fund Revenue	\$1,072,761	\$1,063,100	\$875,832	\$1,114,000	4.79%

**FY 2023 Budget
Expenses
(Budget Basis)
Sewer Collection Fund**

Expenses	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$197,499	\$173,095	\$119,962	\$188,965	9.17%
Overtime	10,827	8,996	5,127	6,859	-23.76%
Temporary	0	4,000	0	4,000	0.00%
Total Salaries and Wages	<u>208,326</u>	<u>186,091</u>	<u>125,089</u>	<u>199,824</u>	7.38%
Benefits					
Employee Benefits	65,361	65,849	43,146	139,299	111.54%
Workers Compensation	4,177	5,600	4,139	11,077	97.80%
Total Benefits	<u>69,538</u>	<u>71,449</u>	<u>47,285</u>	<u>150,376</u>	110.47%
Contractual Services					
Consultant Contract - Engineer	898	4,000	0	4,000	0.00%
Consultant Contract - Info Tech	1,600	4,000	0	4,000	0.00%
Consultant Contract - Other	7,220	3,000	4,295	850	-71.67%
Travel and Training	1,847	5,000	0	20,000	300.00%
Utilities - Electrical	0	100	0	100	0.00%
Utilities - Phone	382	0	213	0	0.00%
Utilities - Gas	1,481	1,000	2,240	1,000	0.00%
Dues and Publications	90	300	0	300	0.00%
Building Grounds Maintenance	40	100	250	100	0.00%
Equipment Maintenance	947	2,000	2,662	2,000	0.00%
Safety	491	500	161	500	0.00%
Vehicle Accessories	32	500	22	500	0.00%
Bad Debt Expense	0	1,000	0	1,000	0.00%
Total Contractual Services	<u>15,027</u>	<u>21,500</u>	<u>9,844</u>	<u>34,350</u>	59.77%
Materials and Supplies					
Tools	553	0	48	0	0.00%
Materials	4,207	7,500	37	7,500	0.00%
Supplies	645	1,500	646	1,500	0.00%
Equipment	3,668	5,000	(3,668)	5,000	0.00%
Vehicle Operations	15,489	14,000	10,908	18,000	28.57%
Uniforms	100	1,500	380	1,500	0.00%
Total Materials and Supplies	<u>24,662</u>	<u>29,500</u>	<u>8,352</u>	<u>33,500</u>	13.56%
Other Expense - Debt Service					
Debt Service - State Street	73,531	73,531	73,531	73,531	0.00%
Debt Service - Spruce Street	421,613	0	0	0	0.00%
Debt Service - Murray	70,000	69,770	69,770	69,770	0.00%
Debt Service - SRF Loan #145	16,974	16,974	16,974	16,974	0.00%
Total Other Expense	<u>582,118</u>	<u>160,275</u>	<u>160,275</u>	<u>160,275</u>	0.00%
Interdepartmental					
Transfer to Central Shop	13,200	13,768	13,200	9,323	-32.29%
Total Interdepartmental	<u>13,200</u>	<u>13,768</u>	<u>13,200</u>	<u>9,323</u>	-32.29%
Capital - New					
Equipment	3,235	0	0	0	0.00%
Infrastructure	52,000	280,000	279,158	0	-100.00%
Total Capital - New	<u>55,235</u>	<u>280,000</u>	<u>279,158</u>	<u>0</u>	-100.00%
Total Expenses	<u>\$968,105</u>	<u>\$762,583</u>	<u>\$643,203</u>	<u>\$587,648</u>	-22.94%

**FY 2023 Budget
Expenses
(Budget Basis)
Wastewater Department**

Expenses	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$58,627	\$100,162	\$84,243	\$98,101	-2.06%
Overtime	2,524	7,553	3,599	6,373	-15.62%
Temporary	135	0	0	0	0.00%
Total Salaries and Wages	61,285	107,715	87,842	104,474	-3.01%
Benefits					
Employee Benefits	35,346	55,221	49,806	58,419	5.79%
Workers Compensation	1,223	1,600	2,937	4,720	195.00%
Total Benefits	36,569	56,821	52,744	63,139	11.12%
Contractual Services					
Consultant Contract - Engineer	104	2,500	0	2,500	0.00%
Consultant Contract - Info Tech	319	2,000	1,563	2,000	0.00%
Consultant Contract - Govern	1,000	250	0	250	0.00%
Consultant Contract - Other	1,619	2,000	5,311	2,000	0.00%
Travel and Training	1,374	4,000	251	4,000	0.00%
Utilities - Electrical	83,304	90,000	47,763	90,000	0.00%
Utilities - Phone	11,846	6,000	12,653	7,500	25.00%
Building Grounds Maintenance	44,353	7,000	2,776	7,000	0.00%
Equipment Maintenance	197,033	10,000	62,550	10,000	0.00%
Safety	540	500	585	500	0.00%
Total Contractual Services	341,491	124,250	133,452	125,750	1.21%
Materials and Supplies					
Software Purchases	0	5,000	0	0	-100.00%
Tools	606	0	373	0	0.00%
Supplies	2,198	2,000	453	1,000	-50.00%
Equipment	6,391	500	1,180	1,500	200.00%
Vehicle Operations	19,831	5,000	7,285	7,000	40.00%
Uniforms	222	700	364	700	0.00%
Total Materials and Supplies	29,249	13,200	9,655	10,200	-22.73%
Interdepartmental					
Transfer to General Fund	144,000	167,358	143,100	195,081	16.57%
Transfer to Central Shop	16,300	17,059	16,300	11,551	-32.29%
Total Interdepartmental	160,300	184,417	159,400	206,632	12.05%
Capital - New					
Vehicles	0	0	0	50,000	0.00%
Equipment	0	0	0	45,000	0.00%
Facilities	348,082	60,000	49,920	75,000	25.00%
Infrastructure	0	100,000	0	0	-100.00%
Total Capital - New	348,082	160,000	49,920	170,000	6.25%
Total Expenses	\$976,976	\$646,403	\$493,013	\$680,195	5.23%

Sewer Fund

Sewer Fund FY 2023 Capital Summary	
Wastewater Treatment Plant	
Skid Steer Loader	45,000
Bar Screens	75,000
Service Truck	50,000
Sewer Collection	
None	

Sewer Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Sewer Collection			
Public Works Director	0.20	0.20	0.20
Administrative Secretary	0.20	0.20	0.20
Human Resource Director	0.03	0.03	0.03
Utilities Systems Foreperson	0.50	0.50	0.50
Utilities System Worker I	3.00	3.00	3.00
Utilities System Worker II	0.50	0.50	0.50
Total	4.43	4.43	4.43
Wastewater Treatment Plant			
Public Works Director	0.20	0.20	0.20
Administrative Secretary	0.20	0.20	0.20
Human Resource Director	0.03	0.03	0.03
WTP & WWTP Superintendent	0.50	0.50	0.50
Water Treatment Operator III	0.25	0.25	0.25
Wastewater Plant Operator II	0.50	0.50	0.50
Water Treatment Operator I	0.25	0.25	0.25
Total	1.93	1.93	1.93

Landfill Fund

**Landfill
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$1,746,391	\$1,715,000	\$1,436,198	\$1,717,000	0.12%
Miscellaneous Revenue	440	1,100	94	800	-27.27%
Total Revenue	\$1,746,831	\$1,716,100	\$1,436,292	\$1,717,800	0.10%
Expenses					
Landfill Department					
Salaries & Wages	\$242,715	\$250,810	\$229,244	\$268,267	6.96%
Benefits	114,060	120,683	107,641	136,148	12.81%
Contractual Services	618,604	687,000	476,284	845,760	23.11%
Materials and Supplies	21,291	31,250	14,877	28,750	-8.00%
Other Expense - Debt Service	72,621	54,389	54,389	54,389	0.00%
Interdepartmental Services	198,100	229,496	197,600	261,525	13.96%
Total Landfill Department Expenses	\$1,267,390	\$1,373,628	\$1,080,035	\$1,594,839	16.10%
Other Financing Uses					
Contingency	\$0	\$100,000	\$0	\$100,000	0.00%
Working Capital Reserve	0	342,472	0	88,961	-74.02%
Total Other Financing Uses	\$0	\$442,472	\$0	\$188,961	-57.29%
Total Expenses	\$1,267,390	\$1,816,100	\$1,080,035	\$1,783,800	-1.78%
Operating Income (Loss)	\$479,441	(\$100,000)	\$356,257	(\$66,000)	-34.00%
Capital Activity					
Sources					
Working Capital Reserve	0	305,000	0	100,000	-67.21%
Total Sources	\$0	\$305,000	\$0	\$100,000	-67.21%
Uses					
Landfill Department	9,124	205,000	154,401	34,000	-83.41%
Total Uses	\$9,124	\$205,000	\$154,401	\$34,000	-83.41%
Capital Income (Loss)	(\$9,124)	\$100,000	(\$154,401)	\$66,000	-34.00%
Net Income (Loss)	\$470,317	\$0	\$201,856	\$0	0.00%

**FY 2023 Budget
Revenues
(Budget Basis)
Landfill Fund**

Operations	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Charges for Services					
Solid Waste Fees	\$633,670	\$633,000	\$532,281	\$635,000	0.32%
Gate Fees	\$1,096,483	\$1,075,000	\$897,181	\$1,075,000	0.00%
Salvage	16,238	7,000	6,736	7,000	0.00%
Total Charges for Services	<u>\$1,746,391</u>	<u>\$1,715,000</u>	<u>\$1,436,198</u>	<u>\$1,717,000</u>	0.12%
Miscellaneous Revenue					
Interest Income	\$135	\$100	\$94	\$800	700.00%
Miscellaneous	306	1,000	0	0	-100.00%
Total Miscellaneous Revenue	<u>\$440</u>	<u>\$1,100</u>	<u>\$94</u>	<u>\$800</u>	-27.27%
Total Operating Revenue	<u>\$1,746,831</u>	<u>\$1,716,100</u>	<u>\$1,436,292</u>	<u>\$1,717,800</u>	0.10%
Total Landfill Fund Revenue	<u>\$1,746,831</u>	<u>\$1,716,100</u>	<u>\$1,436,292</u>	<u>\$1,717,800</u>	0.10%

**FY 2023 Budget
Expenses
(Budget Basis)
Landfill Fund**

Expenses	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Personnel					
Salaries & Wages					
Full Time	\$239,037	\$232,455	\$212,960	\$249,912	7.51%
Overtime	1,598	6,915	2,522	6,915	0.00%
Temporary	2,080	11,440	13,762	11,440	0.00%
Total Salaries and Wages	\$242,715	\$250,810	\$229,244	\$268,267	6.96%
Benefits					
Employee Benefits	\$109,044	\$114,483	\$99,929	\$121,444	6.08%
Workers Compensation	5,016	6,200	7,712	14,704	137.16%
Total Benefits	\$114,060	\$120,683	\$107,641	\$136,148	12.81%
Contractual Services					
Consultant Contract - Transport	\$220,956	\$225,000	\$174,107	\$225,000	0.00%
Consultant Contract - Engineer	45,698	40,000	39,657	40,000	0.00%
Consultant Contract - Legal	249	0	0	0	0.00%
Consultant Contract - Info Tech	3,779	3,000	300	3,000	0.00%
Consultant Contract - Govern	0	1,000	0	500	-50.00%
Consultant Contract - Other	10,311	3,500	20,942	10,000	185.71%
Casper Dump Fees	280,410	300,000	225,696	300,000	0.00%
Landfill Closure of Cells	12,848	30,000	477	30,000	0.00%
Recycling - Tire	30,014	50,000	0	50,000	0.00%
Used Oil	3,390	3,000	870	3,000	0.00%
Travel and Training	0	4,000	843	4,000	0.00%
Utilities - Electrical	4,336	5,000	3,730	5,000	0.00%
Utilities - Phone	0	5,000	0	5,000	0.00%
Utilities - Gas	5,643	6,000	6,796	6,000	0.00%
Dues and Publications	0	1,000	0	1,000	0.00%
Building Grounds Maintenance	335	3,000	1,314	3,000	0.00%
Equipment Maintenance	430	4,500	1,365	4,500	0.00%
Equipment Lease	0	0	0	152,760	0.00%
Safety	140	1,000	189	1,000	0.00%
Bad Debt Expense	63	2,000	0	2,000	0.00%
Total Contractual Services	\$618,604	\$687,000	\$476,284	\$845,760	23.11%
Materials and Supplies					
Tools	\$280	\$0	\$160	\$1,000	0.00%
Materials	3,837	5,000	266	2,500	-50.00%
Supplies	841	1,000	285	1,000	0.00%
Equipment	1,766	5,500	0	2,500	-54.55%
Vehicle Operations	14,179	18,000	13,542	20,000	11.11%
Uniforms	389	1,750	624	1,750	0.00%
Total Materials and Supplies	\$21,291	\$31,250	\$14,877	\$28,750	-8.00%

**FY 2023 Budget
Expenses
(Budget Basis)
Landfill Fund (Continued)**

Expenses	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Actual</u>	<u>FY 2023 Proposed</u>	<u>% Change</u>
Other Expense - Debt Service					
Debt Service - Bank of the West	\$18,232	\$0	\$0	\$0	0.00%
Debt Service - Landfill Loan	54,389	54,389	54,389	54,389	0.00%
Total Other Expense	<u>\$72,621</u>	<u>\$54,389</u>	<u>\$54,389</u>	<u>\$54,389</u>	0.00%
Interdepartmental					
Transfer to General Fund	\$162,000	\$191,703	\$161,500	\$235,934	23.07%
Transfer to Central Shop	36,100	37,793	36,100	25,591	-32.29%
Total Operating Transfers	<u>\$198,100</u>	<u>\$229,496</u>	<u>\$197,600</u>	<u>\$261,525</u>	13.96%
Capital - New					
Vehicles	\$0	\$205,000	\$154,401	\$0	-100.00%
Facilities	9,124	0	0	34,000	0.00%
Total Capital - New	<u>\$9,124</u>	<u>\$205,000</u>	<u>\$154,401</u>	<u>\$34,000</u>	-83.41%
Total Expenses	<u>\$1,276,514</u>	<u>\$1,578,628</u>	<u>\$1,234,436</u>	<u>\$1,628,839</u>	3.18%

Landfill Fund

Landfill Fund FY 2023 Capital Summary	
Landfill	
Scale Building / Scale	34,000

Landfill Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Landfill			
Community Development Director	0.25	0.25	0.25
Administrative Secretary II	0.25	0.25	0.25
Human Resource Director	0.04	0.04	0.04
Landfill Superintendent	1.00	1.00	1.00
Landfill Foreman	1.00	1.00	1.00
Municipal Service Worker II	1.00	1.00	1.00
Municipal Service Worker I	1.00	1.00	1.00
Landfill Clerk	1.00	1.00	1.00
Total	5.54	5.54	5.54

Recycling Fund

**Solid Waste Recycling
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$157,728	\$157,500	\$144,834	\$307,000	94.92%
Miscellaneous Revenue	14	20	6	0	-100.00%
Total Revenue	\$157,742	\$157,520	\$144,839	\$307,000	94.90%
Expenses					
Landfill Department					
Salaries & Wages	\$83,740	\$93,355	\$96,655	\$128,010	37.12%
Benefits	36,558	36,800	44,856	89,782	143.97%
Contractual Services	19,882	22,380	21,723	31,000	38.52%
Materials and Supplies	2,551	4,985	2,539	6,500	30.39%
Total Landfill Department Expenses	\$142,731	\$157,520	\$165,773	\$255,292	62.07%
Other Financing Uses					
Contingency	\$0	\$0	\$0	\$50,000	0.00%
Working Capital Reserve	0	45,000	0	0	-100.00%
Total Other Financing Uses	\$0	\$45,000	\$0	\$50,000	11.11%
Total Expenses	\$142,731	\$202,520	\$165,773	\$305,292	50.75%
Operating Income (Loss)	\$15,011	(\$45,000)	(\$20,934)	\$1,708	-103.80%
Capital Activity					
Sources					
Working Capital Reserve	\$0	\$45,000	\$0	\$83,292	85.09%
Total Sources	\$0	\$45,000	\$0	\$83,292	85.09%
Uses					
Vehicles	\$31,076	\$0	\$1,108	\$0	0.00%
Equipment	0	0	22,500	20,000	0.00%
Facilities	0	0	0	65,000	0.00%
Total Uses	\$31,076	\$0	\$23,608	\$85,000	0.00%
Capital Income (Loss)	(\$31,076)	\$45,000	(\$23,608)	(\$1,708)	-103.80%
Net Income (Loss)	(\$16,065)	\$0	(\$44,542)	\$0	0.00%

**FY 2023 Budget
Revenues
(Budget Basis)
Recycling**

Operations	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	<u>% Change</u>
Charges for Services					
Recycling Montly Fee	\$150,532	\$150,500	\$126,250	\$300,000	99.34%
Recycling Montly Fee	<u>7,195</u>	<u>7,000</u>	<u>18,584</u>	<u>7,000</u>	0.00%
Total Charges for Services	\$157,728	\$157,500	\$144,834	\$307,000	94.92%
Miscellaneous Revenue					
Interest Income	<u>\$14</u>	<u>\$20</u>	<u>\$6</u>	<u>\$0</u>	-100.00%
Total Miscellaneous Revenue	\$14	\$20	\$6	\$0	-100.00%
Total Operating Revenue	<u>\$157,742</u>	<u>\$157,520</u>	<u>\$144,839</u>	<u>\$307,000</u>	94.90%
Total Recycling Revenue	<u>\$157,742</u>	<u>\$157,520</u>	<u>\$144,839</u>	<u>\$307,000</u>	94.90%

**FY 2023 Budget
Expenses
(Budget Basis)
Recycling Center**

Expenses	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	<u>% Change</u>
Personnel					
Salaries & Wages					
Full Time	\$83,097	\$89,538	\$91,025	\$124,664	39.23%
Overtime	643	3,817	2,522	3,346	-12.34%
Temporary	<u>0</u>	<u>0</u>	<u>3,107</u>	<u>0</u>	0.00%
Total Salaries and Wages	<u>\$83,740</u>	<u>\$93,355</u>	<u>\$96,655</u>	<u>\$128,010</u>	37.12%
Benefits					
Employee Benefits	\$34,777	\$35,000	\$41,667	\$82,772	136.49%
Workers Compensation	<u>1,781</u>	<u>1,800</u>	<u>3,189</u>	<u>7,010</u>	289.44%
Total Benefits	<u>\$36,558</u>	<u>\$36,800</u>	<u>\$44,856</u>	<u>\$89,782</u>	143.97%
Contractual Services					
Travel and Training	\$0	\$500	\$0	\$5,000	900.00%
Utilities - Electrical	4,329	4,800	3,367	5,500	14.58%
Utilities - Gas	7,388	5,630	7,646	5,000	-11.19%
Utilities - Other	2,916	3,200	2,501	3,500	9.38%
Dues and Publications	0	0	0	500	0.00%
Building Grounds Maintenance	40	750	2,866	2,500	233.33%
Equipment Maintenance	0	1,500	1,137	2,000	33.33%
Safety	214	400	13	500	25.00%
Customer Payouts	4,987	5,500	4,193	6,000	9.09%
Bad Debt Expense	<u>9</u>	<u>100</u>	<u>0</u>	<u>500</u>	400.00%
Total Contractual Services	<u>\$19,882</u>	<u>\$22,380</u>	<u>\$21,723</u>	<u>\$31,000</u>	38.52%
Materials and Supplies					
Tools	\$75	\$0	\$204	\$1,000	0.00%
Supplies	601	500	110	500	0.00%
Equipment	0	1,500	96	0	-100.00%
Vehicle Operations	1,594	2,000	1,958	3,000	50.00%
Uniforms	<u>280</u>	<u>985</u>	<u>170</u>	<u>2,000</u>	103.05%
Total Materials and Supplies	<u>\$2,551</u>	<u>\$4,985</u>	<u>\$2,539</u>	<u>\$6,500</u>	30.39%
Capital - New					
Vehicles	\$31,076	\$45,000	\$1,108	\$0	-100.00%
Equipment	0	0	22,500	20,000	0.00%
Facilities	<u>0</u>	<u>0</u>	<u>0</u>	<u>65,000</u>	0.00%
Total Capital - New	<u>\$31,076</u>	<u>\$45,000</u>	<u>\$23,608</u>	<u>\$85,000</u>	88.89%
Total Expenses	<u>\$173,807</u>	<u>\$202,520</u>	<u>\$189,381</u>	<u>\$340,292</u>	68.03%

Solid Waste Recycling

Solid Waste Recycling FY 2023 Capital Summary		
Solid Waste Recycling		
Concrete for bailer location		65,000
M-30 HD Harmony Bailer		20,000

Solid Waste Recycling Staffing Summary			
	FY 2021	FY 2022	FY 2023
Full Time Positions			
Landfill			
Community Development Director	0.25	0.25	0.25
Administrative Secretary II	0.25	0.25	0.25
Human Resource Director	0.03	0.03	0.03
Recycling Center Foreperson	1.00	1.00	1.00
Recycling Center Operator	1.50	1.50	1.50
Total	3.03	3.03	3.03

Funds

General Fund

Capital Projects Funds

Special Revenue Funds

Enterprise Funds

Internal Service Fund

- Health Insurance Fund

Internal Service Fund

Internal Service Funds are used to manage the costs of goods or services provided by Internal Service departments to other departments on a cost-reimbursement basis.

Internal Service Fund

Self-Insurance

**Insurance Fund
Income Statement
(Budget Basis)
FY2023**

	FY 2022 Actual	FY 2022 Budget	FY 2022 Estimate	FY 2023 Proposed	% Change
Operating Activity					
Revenues					
Charges for Services	\$2,257,336	\$2,252,200	\$1,976,814	\$2,002,500	-11.09%
Miscellaneous Revenue	8,671	8,000	3,984	8,500	6.25%
Total Revenue	<u>\$2,266,007</u>	<u>\$2,260,200</u>	<u>\$1,980,798</u>	<u>\$2,011,000</u>	-11.03%
Expenses					
Contractual Services	\$2,182,021	\$2,260,200	\$1,600,800	\$2,011,000	-11.03%
Total Landfill Department Expenses	<u>\$2,182,021</u>	<u>\$2,260,200</u>	<u>\$1,600,800</u>	<u>\$2,011,000</u>	-11.03%
Other Financing Uses					
Contingency	\$0	\$0	\$0	\$0	0.00%
Working Capital Reserve	0	4,232,000	0	4,232,000	0.00%
Total Other Financing Uses	<u>\$0</u>	<u>\$4,232,000</u>	<u>\$0</u>	<u>\$4,232,000</u>	0.00%
Total Expenses	<u>\$2,182,021</u>	<u>\$6,492,200</u>	<u>\$1,600,800</u>	<u>\$6,243,000</u>	-3.84%
Operating Income (Loss)	<u>\$83,986</u>	<u>(\$4,232,000)</u>	<u>\$379,999</u>	<u>(\$4,232,000)</u>	0.00%
Capital Activity					
Sources					
Working Capital Reserve	0	4,232,000	0	4,232,000	0.00%
Total Sources	<u>\$0</u>	<u>\$4,232,000</u>	<u>\$0</u>	<u>\$4,232,000</u>	0.00%
Net Income (Loss)	<u>\$83,986</u>	<u>\$0</u>	<u>\$379,999</u>	<u>\$0</u>	0.00%

**FY 2023 Budget
Revenues
(Budget Basis)
Insurance Fund**

Operations	FY 2021 Actual	FY 2022 Budget	FY 2022 Actual	FY 2023 Proposed	% Change
Charges for Services					
Flexible Spending	\$35,804	\$36,000	\$35,599	\$37,000	2.78%
Insurance Premiums	1,683,075	1,680,000	1,636,475	1,601,500	-4.67%
Reimbursements	473,686	473,000	241,289	300,000	
COBRA	1,284	1,200	0	0	
Vision Care Premiums	20,867	20,000	20,068	21,000	
Dental Care Premiums	42,620	42,000	43,384	43,000	2.38%
Total Charges for Services	\$2,257,336	\$2,252,200	\$1,976,814	\$2,002,500	-11.09%
Miscellaneous Revenue					
Interest Income	\$8,671	\$8,000	\$3,984	\$8,500	6.25%
Miscellaneous	0	0	0	0	0.00%
Total Miscellaneous Revenue	\$8,671	\$8,000	\$3,984	\$8,500	6.25%
Total Operating Revenue	\$2,266,007	\$2,260,200	\$1,980,798	\$2,011,000	-11.03%
Total Landfill Fund Revenue	\$2,266,007	\$2,260,200	\$1,980,798	\$2,011,000	-11.03%

**FY 2023 Budget
Expenditures
(Budget Basis)
Insurance Fund**

Expenditures	FY 2021 <u>Actual</u>	FY 2022 <u>Budget</u>	FY 2022 <u>Actual</u>	FY 2023 <u>Proposed</u>	
Contractual Services					
Contractual Services	\$348,872	\$350,000	\$507,991	\$410,000	17.14%
Flexible Spending	29,599	32,000	25,830	25,000	-21.88%
Claims	1,727,465	1,796,200	993,026	1,500,000	-16.49%
Vision Care Premiums	20,997	24,000	20,382	21,000	-12.50%
Dental Care Premiums	55,088	58,000	53,570	55,000	-5.17%
Total Contractual Services	<u>\$2,182,021</u>	<u>\$2,260,200</u>	<u>\$1,600,800</u>	<u>\$2,011,000</u>	-11.03%
 Total Expenditures	 <u>\$2,182,021</u>	 <u>\$2,260,200</u>	 <u>\$1,600,800</u>	 <u>\$2,011,000</u>	 -11.03%

Appendixes

FY 2022-2023 Salary Grade Plan
(Reflects 3% COLA increase proposed by Council)

Grade	Increments of	18.0% Greater	36.0% Greater
	4.00%	than Base	than Base
	Base	Mid-Point	Maximum
1	\$19,384	\$22,873	\$26,362
2	\$20,162	\$23,791	\$27,421
3	\$20,979	\$24,755	\$28,531
4	\$21,822	\$25,749	\$29,677
5	\$22,701	\$26,787	\$30,874
6	\$23,619	\$27,870	\$32,122
7	\$24,575	\$28,998	\$33,422
8	\$25,568	\$30,170	\$34,772
9	\$26,599	\$31,386	\$36,174
10	\$27,667	\$32,647	\$37,627
11	\$28,785	\$33,967	\$39,148
12	\$29,942	\$35,332	\$40,721
13	\$31,149	\$36,756	\$42,363
14	\$32,406	\$38,239	\$44,072
15	\$33,713	\$39,781	\$45,850
16	\$35,070	\$41,383	\$47,696
17	\$36,478	\$43,045	\$49,611
18	\$37,949	\$44,780	\$51,611
19	\$39,471	\$46,575	\$53,680
20	\$41,054	\$48,443	\$55,833
21	\$42,701	\$50,387	\$58,073
22	\$44,411	\$52,404	\$60,398
23	\$46,196	\$54,511	\$62,826
24	\$48,043	\$56,691	\$65,339
25	\$49,966	\$58,960	\$67,954
26	\$51,965	\$61,318	\$70,672
27	\$54,051	\$63,781	\$73,510
28	\$56,213	\$66,332	\$76,450
29	\$58,464	\$68,987	\$79,511
30	\$60,814	\$71,761	\$82,707
31	\$63,253	\$74,639	\$86,025
32	\$65,792	\$77,635	\$89,478
33	\$68,432	\$80,750	\$93,068
34	\$71,172	\$83,983	\$96,794
35	\$74,025	\$87,350	\$100,674
36	\$78,300	\$92,393	\$106,487
37	\$81,442	\$96,102	\$110,761
38	\$84,710	\$99,958	\$115,206
39	\$88,104	\$103,963	\$119,822
40	\$91,636	\$108,130	\$124,625

Seasonal Laborer

Recreation	\$11.00 to \$13.00 per hour with \$.50 step increase for yearly return
Green Spaces	\$12.00 to \$14.00 per hour with \$.50 step increase for yearly return
PW Streets	\$12.50 to \$14.50 per hour with \$.50 step increase for yearly return
Enterprise	\$12.50 to \$14.50 per hour with \$.50 step increase for yearly return

Positions Assigned by Salary Grade 2022-2023

<u>Position Title FY 2021-2022</u>	<u>Salary Grade</u>	<u>Proposed Position Title 2022-2023</u>
Account Clerk I	13	
Account Clerk II	16	Accounts Receivable Clerk, Accounts Payable Clerk, Utilities Clerk
Account Clerk III	19	
Administrative Secretary I	10	Administrative Assistant I
Administrative Secretary II	14	Administrative Assistant II
Administrative Secretary III	17	Administrative Assistant III
Animal Control Officer I	14	Animal Control Officer I
Animal Control Officer II	16	Animal Control Officer II
Building Official	30	Building Official
CATS Bus Driver	14	CATS Transit Driver
Chief of Police	36	Police Chief
City Attorney	Contract	City Attorney
City Clerk	26	City Clerk
City Manager	Contract	City Manager
Clerk of Court	19	Clerk of Court
Code Enforcement Officer	21	Code Enforcement Officer
Communication Operator I	18	Communications Officer I
Communication Operator II	20	Communications Officer II
Communication Senior Operator	24	Communications Officer/Senior
Communication Supervisor	25	Communications/Records Supervisor
Community Development Director	33	Community Development Director
Community Relations Coordinator	22	Community Relations Coordinator
Custodian	7	Custodian
DDA/Main Street Executive Director	27	DDA/Main Street Executive Director
DDA/Main Street Project Coordinator	17	DDA/Main Street Project Coordinator
Deputy City Attorney	33	Deputy City Attorney
Deputy Clerk of Court	17	Deputy Clerk of Court
Economic Development Director	33	Economic Development Director
Engineer	36	City Engineer
Equipment Mechanic	20	Equipment Mechanic
Facilities Maintenance Mechanic I	15	Maintenance Mechanic
Facilities Maintenance Mechanic II	18	--
Facilities Supervisor	28	Facilities Superintendent
Finance Assistant Director	24	Finance Assistant Director
Finance Director	35	Finance Director
Fire Battalion Chief	33	Fire Battalion Chief
Fire Chief	35	Fire Chief
Fire Engineer	21	Firefighter
Fire Engineer I	23	Fire Engineer
Fire Senior Engineer	25	--
Fire Shift Captain	29	Fire Captain
Golf Superintendent	29	Golf Course Maintenance Superintendent
Green Space Superintendent	29	Parks Superintendent
Golf Assistant Superintendent	24	Golf Course Assistance Maintenance Superintendent
Golf Professional	29	Golf Professional
Grant Writer	26	Grant Manager
Green Space Assistant Superintendent	24	Parks Assistant Superintendent
Green Space Technician I	13	Parks Technician I
Green Space Technician II	16	Parks Technician II
Green Space Technician III	18	Parks Technician III
Human Resource Manager	28	Human Resource Director
Human Resource Specialist	21	Human Resource Specialist

Information Technology Specialist	24	IT Manager
Landfill Clerk	13	Scale House Attendant
Landfill Foreperson	22	Landfill Supervisor
Landfill/Recycling Superintendent	28	Landfill/Recycling Superintendent
Legal Secretary I	14	--
Legal Secretary II	18	Legal Assistant
Legal Secretary III	22	--
Municipal Judge	Contract	Municipal Judge
Municipal Service Worker I	14	Street Maintenance Operator I
Municipal Service Worker II	17	Street Maintenance Operator II
Municipal Service Worker III	19	Street Maintenance Operator III
Municipal Service Worker IV	21	Street Maintenance Operator/Lead
	17	Landfill Operator I
	19	Landfill Operator II
	21	Landfill Operator III
Police Officer I	23	Police Officer I
Police Officer II	25	Police Officer II
Police Officer III	26	--
Police Lieutenant	31	Police Lieutenant
Police Sergeant	28	Police Sergeant
Public Works Director	33	Public Works Director
Recreation Assistant	11	Recreation Assistant
Recreation Center Programmer	22	Recreation Supervisor
Recreation Child Care Provider	7	Child Care Provider
Recreation Director	33	Parks & Recreation Director
Recreation Front Desk Supervisor	16	--
Recreation Superintendent	28	Recreation Superintendent
Recycling Foreperson	16	Recycling Supervisor
Recycling Operator	12	Recycling Operator
Shooting Range Programmer	22	Shooting Range Supervisor
Streets Foreperson	22	Street Supervisor
Utilities Foreperson	25	Utilities Systems Supervisor
Utilities Service Worker I	17	Utilities Systems Operator I
Utilities Service Worker II	19	Utilities Systems Operator II
Utilities Service Worker III	21	Utilities Systems Operator III
Utilities Service Worker IV	23	Utilities Systems Operator IV
Victim Advocate	15	Victims Specialist
Victim Advocate Coordinator	15	Victims Assistance Coordinator
Water & Wastewater Plant Operator I	17	Treatment Plant Operator I
Water & Wastewater Plant Operator II	19	Treatment Plant Operator II
Water & Wastewater Plant Operator III	21	Treatment Plant Operator III
Water & Wastewater Plant Operator IV	24	Treatment Plant Operator IV
Water & Wastewater Treatment Foreperson	26	--
Water & Wastewater Treatment Superintendent	31	Water/Wastewater Superintendent

Seasonal Laborer

Recreation	\$11.00 to \$13.00 per hour with \$.50 step increase for yearly return
Green Spaces	\$12.00 to \$14.00 per hour with \$.50 step increase for yearly return
PW Streets	\$12.50 to \$14.50 per hour with \$.50 step increase for yearly return
Enterprise	\$12.50 to \$14.50 per hour with \$.50 step increase for yearly return

6 Year Tentative Capital Replacement Schedule

6th Penny

FY 2023

Raw Water Line to Rawlins Cemetery from Golf Course	1,067,389
Low Maintenance Landscaping in City Right of Ways	141,000
Pedestrian Bypass from Aberdeen Street to Harshman Street	800,000
Edinburgh Street Placement Dunphail to Murray Including Water, Sewer, and Storm Sewer	1,209,659
Washington Street Replacement Davis to Colorado Street Including Sewer, Storm Sewer, Sidewalk, Curb and Gutter	403,220
Walnut Street Replacement 3rd-7th Including Water, Sewer, Storm Sewer, Curb and Gutter	1,800,000

FY 2024

Low Maintenance Landscaping in City Right of Ways	100,000
Edinburgh Street Placement Dunphail to Murray Including Water, Sewer, and Storm Sewer	1,169,659
Washington Street Replacement Davis to Colorado Street Including Sewer, Storm Sewer, Sidewalk, Curb and Gutter	160,000

FY 2025

Low Maintenance Landscaping in City Right of Ways	100,000
Washington Street Replacement Davis to Colorado Street Including Sewer, Storm Sewer, Sidewalk, Curb and Gutter	1,650,087
Airport Road Rebuild Including Storm Sewer, Curb and Gutter	130,000

FY 2026

Low Maintenance Landscaping in City Right of Ways	109,000
Airport Road Rebuild Including Storm Sewer, Curb and Gutter	1,396,824
Harshman Street Sidewalk, Curb and Gutter from School Campus to Rec Center	50,000

FY 2027

Harshman Street Sidewalk, Curb and Gutter from School Campus to Rec Center	588,347
Convert Ditch at Fire Station #2 to Underground Draining System	20,000

FY 2028

Convert Ditch at Fire Station #2 to Underground Draining System	269,821
Relocate Sanitary Sewer Line and Storm Drainage in the Alton Lane A	160,000

Fire Department

FY 2023

Replace U-10 Chevy Pickup	70,000
Crack Sealing Station 2 Parking Lot	40,000
Bunker Gear Dryer	9,000
Station 2 Floor Resealed	25,000
Technical Rescue Equipment	42,000
NIJ Certified Body Armor (11)	8,000
Ballistic Helmets (11)	6,000
Level IV Plates (11)	5,000

FY 2024

Replace E-5 2003 Brush Truck	150,000
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FY 2026

Engine Company Nozzle/Coupling Replacement	25,000
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FY 2027

Replace Beds in Station 1 and 2	15,000
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FY 2028

Replace U-1 2018 Fire Chief's Vehicle	65,000
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FY 2029

Replace 2007 GMC Rescue Vehicle	
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FY 2030

Replace E-6 2015 Brush Truck	225,000
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Community Development

FY 2023

DDC Upgrade (Recreational Center)	
DDC Controls to Replace JCI System (Public Works)	
CATS Bus rebranding, routing, and signage, benches, etc	80,000
Police Department Basement Remodel	40,000
Paint Exterior Golf Course Building/Pro Shop	15,000

FY 2024

Floor Replace/Overlay Golf Course Kitchen	10,000
Full Size Pick 3/4 ton 4X4 With Plow for Facilities	80,000

Economic Development

FY 2023

Vehicle	40,000
Antelope Flats (Make Shovel Ready)	1,000,000
E-billboard and E-Signs in Town	500,000
Wind Turbine/Blades	500,000

Golf Course

FY 2023

John Deere ProGator Work Vehicle 2030A	36,500
Triplex Mower	37,000
Signs and Landscaping	7,000

FY 2024

Fairway Mower	68,000
Golf Cart Lease	40,000
Triplex Mower	40,000
Retaining Wall	175,000

FY 2025

Golf Cart Lease	40,000
John Deere ProGator Work Vehicle 2030A	40,000

FY 2026

Golf Cart Lease	40,000
Triplex Mower	45,000

FY 2027

Fairway Mower	73,000
Golf Cart Lease	40,000
John Deere ProGator Work Vehicle 2030A	40,000

FY 2028

Triplex Mower	48,000
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Parks

FY 2023

Entry Way Landscaping	20,000
Mid Size Truck (Superintendent)	60,000
Skid Steer Attachments	40,000
Ice Groomer (Zamboni) for ice rink	25,000
Dump Trailer	20,000
Truck With Dump Bed	70,000

FY 2024

Replace Restrooms	175,000
Backhoe (Department)	125,000
Replace Utility Truck (Department)	70,000

FY 2025

Replace Restrooms (Bolten Park)	175,000
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FY 2026

Replace Utility Truck (Department)	73,000
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FY 2027

72" Deck Mower	35,000
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FY 2028

Replace Utility Truck (Department)	76,000
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Recreation Center

FY 2023

Wearcourse Parking Lot Rec Center/Sports Complex	125,000
Signs for Rec Center	25,000

Police Administration

FY 2023

Police Department Remodel	30,000
Replace 2014 Ford Interceptors VIN 11729	62,500
Code Enforcement 2nd Position Used Truck	45,000

FY 2024

Replace 2014 Dodge Charges VIN 19869	62,500
Replace 2014 Dodge Charges VIN 19871	62,500
Replace MDT's	175,000
Replace Mobile Radios	150,000

FY 2025

Replace Mobile Radios	150,000
Replace (3) 2016 Ford Interceptors Vin 32214	63,000
Replace (3) 2016 Ford Interceptors Vin 32215	60,000
Replace (3) 2016 Ford Interceptors Vin 32218	60,000

FY 2026

New Police Department	5,000,000
Replace (2) 2017 Ford Interceptors SUV VIN 90467	91,500
Shotguns	11,500

FY 2027

Patrol Rifles	50,000
Replace 2018 Dodge Charges VIN 23780	47,500
Replace 2019 Dodge Charges VIN 77355	47,500

FY 2028

Replace 2014 Ford Interceptor Admin VIN 11727	45,000
K-9 Replacement (Bella)	10,000

Police - Animal Control

FY 2023

Outdoor Kennel Expansion/Improvements	15,000
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FY 2024

Remodel Cat Room - Entrance and Window	3,000
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Replace (1) Animal Control Truck - 2012 Ford F250	80,000
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FY 2025

Outside Kennel Replacement	25,000
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FY 2026

Hotsy Replacement	15,000
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Police 911 Center

FY 2023

911 Call Taking System Upgrade	150,000
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FY 2024

New/Upgrade Recording System (NiCE)	30,000
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MCC7500 Radio Upgrades	250,000
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Public Works Administration

FY 2023

New Flag Pole for Building	5,000
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Streets

FY 2023

17 YD Dump Truck	225,000
Roller Trailer	40,000
New Pickup W/Trade In	50,000
Semi Tuck W/Side Dump Trailer	300,000
Asset Management Plan and Geotechnical Report	50,000
Davis Street Extension	40,000

FY 2024

Downtown Striping and Crosswalks	20,000
Hot Mix Plant	500,000
Street Sweeper W/Trade In	350,000
Plow Truck With Sander W/Trade In	220,000
One Ton Sign Truck	90,000

FY 2025

Downtown Striping and Crosswalks	20,000
New Pickup W/Trade	50,000
Hot Mix Plant	500,000
Lee Boy (Pacman) W/Trade In	285,000
Paver W/Trade In	300,000

FY 2026

Hot Mix Plant	500,000
Grader W/Trade In	300,000
Loader W/Trade In	250,000

FY 2027

17 YD Dump Truck	225,000
New Pickup W/Trade In	50,000
Semi Truck W/Side Dump Trailer W/Trade In	300,000

Water Department

FY 2023

Rawlins Water Supply Rehabilitation Project	1,500,000
Portable Cement Mix Trailer	50,000
New Service Truck W/Kuv Bed	70,000
New Pick Up Truck	50,000

FY 2024

Rawlins Water Supply Rehabilitation Project	675,000
Water Meter/MXU Replacement	100,000

FY 2025

Rawlins Water Supply Rehabilitation Project	675,000
Water Meter/MXU Replacement	100,000
New Pick Up Truck	50,000
GPS Vehicle Tracking	30,000

FY 2026

Rawlins Water Supply Rehabilitation Project	675,000
Water Meter/MXU Replacement	100,000
4X4 Extendable Backhoe	150,000
Excavator 33%	100,000

FY 2027

Rawlins Water Supply Rehabilitation Project	675,000
Water Meter/MXU Replacement	100,000
New Pickup Truck	50,000
Excavator 33%	100,000
Video Inspection System 50%	50,000

FY 2028

Rawlins Water Supply Rehabilitation Project	675,000
Water Meter/MXU Replacement	100,000
Service Line Locating Equipment	10,000
New Service Truck W/Kuv Bed	80,000
Excavator 33%	100,000
Video Inspection System 50%	50,000

Water Treatment Plant

FY 2023

New Compressor	25,000
SCADA Maintenance	6,000
New Security Gate Installed	25,000

FY 2024

Filter Leaflets/Re-budget/Replace	100,000
SCADA Maintenance	6,000
Plant Update	200,000

FY 2025

Filter Leaflets/Re-budget/Replace	25,000
Service Truck	50,000
SCADA Maintenance	6,000
Plant Update	200,000

FY 2026

Filter Leaflets/Re-budget/Replace	25,000
SCADA Maintenance	6,000
Plant Update	200,000
Tank Inspections	50,000

FY 2027

Filter Leaflets/Re-budget/Replace	25,000
Service Truck	50,000
SCADA Maintenance	6,000
Plant Update	200,000
Backhoe	125,000

FY 2028

Filter Leaflets/Re-budget/Replace	25,000
SCADA Maintenance	6,000
Plant Update	200,000

Water Distribution

FY 2023

In Alley Between Water & Railroad Monroe to Washington	360,000
In Alley Between Water & Center from Madison to Washington	225,000

FY 2024

Water Line on S Side of UPRR from Washington to Glenn Addition	565,000
Water Line West End of Glasgow to Inverness	280,000
Water Line on Inverness from Glasgow to Edinburgh	572,000
Water Line on Loch Lomond, Loch Ness & Dundee to Inverness	394,000

FY 2025

Water Line Between Spruce/Pine From 7th to 10th	500,000
Water Line Between Pine/Bufalo from 7th to 10th	500,000
Water Line Between Buffalo/Cedar from 7th to 10th	500,000
Water Line Between Cedar/Front from 7th to 10th	500,000

FY 2026

Water Line from Glenn Addition to WWTP	600,000
Water Line N Side of W Elm Street North to ROW	576,000

FY 2027

Water Line on La Paloma to Elm Street	756,800
Water Line on Los Altos From La Paloma to El Rancho	561,000
Water Line on El Rancho From La Paloma to Sonora Court	495,000
Water Line on Sonora Court	167,200

FY 2028

Water Line From 15th Street/Maple to Alley Between 14th/15th	345,400
From Date St. W to Park Drive & East to 12th Street	440,000
Water Line alley Between 14th & 15th from Spruce to Cherry	396,000

Sewer

FY 2023

Manhole Replacement	200,000
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FY 2024

Manhole Replacement	200,000
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Service Truck	50,000
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FY 2025

Manhole Replacement	200,000
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FY 2026

Manhole Replacement	200,000
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FY 2027

Manhole Replacement	200,000
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Service Truck	50,000
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FY 2028

Manhole Replacement	200,000
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Sewer Wastewater Plant

FY 2023

Aeration Compression	100,000
SCADA Maintenance	5,000
Pond Slide Gates	30,000
Aeration Maintenance/Rebudget	5,000
Return Line Automatic Slide Gate	50,000
Fencing	50,000

FY 2024

SCADA Maintenance	5,000
Pond Slide Gates	30,000
Aeration Maintenance/Rebudget	10,000
Return Line Automatic Slide Gate	50,000
Fencing	50,000
Boat and Motor	20,000
Grit Screens	50,000

FY 2025

SCADA Maintenance	5,000
Pond Slide Gates	30,000
Aeration Maintenance/Rebudget	15,000
Fencing	50,000

FY 2026

SCADA Maintenance	5,000
Pond Slide Gates	30,000
Aeration Maintenance/Rebudget	20,000

FY 2027

SCADA Maintenance	5,000
Pond Slide Gates	30,000
Aeration Maintenance/Rebudget	25,000

FY 2028

SCADA Maintenance	5,000
Aeration Maintenance/Rebudget	30,000
Pond Lining	50,000
30" Line Replacement	100,000

Sewer Collection

FY 2023

Sewer Line on Edinburg from Dunphail to Murray St	794,000
Sewer Line Between Alpha/Ritter From Kendrick to Murray	182,000
Sewer Line on 10th Street from Pine to Buffalo From 10th to 9th	36,000
Sewer Line Between Davis/Miller From Washington ton Monroe	310,000
Sewer Between Railroad/Water From Jefferson to Madison	112,000

FY 2024

Storm Sewer on 8th Steet from Spruce Steet to South Front St.	780,000
Sewer Line on 15th Street from Spruce Street to Walnut Street	110,000
Sewer Line on 14th Street from Spruce Street to Cherry Street	456,000
Sewer Lie on 14th Street from Date Street to Park Drive	70,000

FY 2025

Sewer Line on McMicken from Rodeo to Colorado	480,200
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FY 2026

Sewer Line on 13th Street from Walnut to Mountain View	593,000
Sewer Line on 12th Street from Spruce Street to High Street	904,000

FY 2027

Sewer Line from North end La Paloma to South end La Paloma	676,000
Sewer Line From La Paloma and El Rancho to 18th and Spruce	228,000
Sewer Line on Los Altos from La Paloma to El Rancho	356,400
Sewer Line on El Rancho from La Paloma to Sonora Court	275,000
Sewer Line on Sonora Court	121,000

FY 2028

Sewer Line on 15th Street from Spruce to Walnut	352,000
Sewer Line on 23rd Street from Spruce Steet to Elm Street	91,300
Sewer Line on 6th Street from South Front Street to State Street	121,000

Landfill

FY 2023

Caterpillar 637 Scrapper	1,200,000
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FY 2024

Tana Compactor (1988)	800,000
Loader	900,000
Scale Building/Scale	50,000
John Deere Skid Steer 3336 with attachments	90,000
New MSW Building	3,000,000

FY 2025

Scale Building/Scale	50,000
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FY 2026

Scale Building/Scale	50,000
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FY 2027

Scale Building/Scale	50,000
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FY 2028

Scale Building/Scale	50,000
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Recycle

FY 2023

M-30 HD Harmony Bailer	20,000
Concrete for Bailer Location	65,000
Retaining Wall for New Bailer Building	100,000
Part Time Employee	30,000
Insulation for Recycle Building (new)	60,000

FY 2024

Fencing for Recycle Bin Location on Daley Street	20,000
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